

Board of Directors Meeting

July 23, 2026

Program and Financial Monitoring Information

Item VII.B.

Recommended Action: Information Only

Strategic Plan Alignment: Administration

STATUS OF FUNDED AGENCY WRITTEN PLANS

Agency	Type of Plan	Subject of Plan	Beginning Date	Estimated Completion Date	Status
Community Action Stops Abuse, Inc. Programs: Community Based Advocacy & Prevention, Emergency Shelter & Community Based Housing, and Family Justice Center	Corrective Action Plan (CAP)	Financial, Programmatic, and Administrative	May 27, 2026	December 31, 2026	CAP issued due to the inappropriate assignment of program staff to JWB funded positions across all three JWB budgets. Additionally, program service delivery changes have been implemented without prior written approval from JWB. Reporting has been inadequate, with limited data provided to distinguish between families served and adult-only households. The agency has acknowledged the performance concerns, fully repaid the payback requirement, and is working to implement the remaining corrective actions outlined in the CAP. JWB staff will monitor during this period.

Agency	Type of Plan	Subject of Plan	Beginning Date	Estimated Completion Date	Status
Operation PAR, Inc. Program: PAR Child Development Centers	Performance Improvement Plan (PIP)	Programmatic and Administrative	June 17, 2026	September 17, 2026	PIP issued due to the Program failing to remain in <i>Good Standing</i> with Pinellas County Licensing Board (PCLB) and the Early Learning Coalition (ELC). This was due to receiving a 4th violation of the same standard, resulting in a probationary license from PCLB and ineligibility status from ELC. The agency submitted the written plan of action addressing all performance concerns by the June 24, 2026 deadline. The plan was reviewed and approved by JWB staff. JWB staff will monitor during this period.
Suncoast Centers, Inc. Program: Family Services and Early Childhood Consultation Services	Corrective Action Plan (CAP)	Financial, Programmatic, and Administrative	March 4, 2026	September 30, 2026	CAP was issued due to the Family Services program billing for services that did not align with JWB-approved activities for funded positions, as well as miscoding staff hours to the appropriate funding source. Additionally, both programs have not demonstrated consistent quality assurance practices across fiscal, administrative, and programmatic areas. Agency has fully repaid its payback requirement and continues to implement remaining corrective actions outlined in the CAP. JWB staff will continue to monitor during this period.

PROGRAM MONITORING REPORTS

Program monitoring is a means to evaluate performance, monitor program delivery, and recommend improvements, as necessary. Program monitoring activities are progressive, uniquely tailored, and responsive to the program's service challenges, strengths, and opportunities. These activities are conducted on an ongoing basis. Technical assistance is provided as a normal course of business to all JWB funded programs. When technical assistance does not have the desired outcome, a Performance Improvement Plan (PIP) may be developed in consultation with the provider and should not last longer than six months. When a PIP has not resulted in a desired outcome, a Corrective Action Plan (CAP) will be developed in consultation with the provider. The above approaches are intended to give the provider every opportunity to improve and ensure quality programming.

FY25 Program Monitoring Reports for all programs are included in the July 2026 board packet.

Board members are invited to participate in program monitoring. For information, please contact Karen Boggess at 727-453-5653 or kboggess@jwbpinellas.org.

FINANCIAL MONITORING REPORTS

No reports completed.

Financial monitoring reports are available upon request. For information, please contact Leslie Porter at 727-453-5646 or lporter@jwbpinellas.org.

Staff Resources: Karen Boggess
 Leslie Porter



Juvenile Welfare Board

Investing in children. Strengthening our community.

FY25 Program Monitoring Reports

JWB Mission

We invest in partnerships, innovation, and advocacy to strengthen Pinellas County children and families.

Program and Financial Monitoring

JWB's program and financial monitoring process promotes accountability, transparency, and continuous quality improvement across funded programs. Through ongoing monitoring, JWB assesses program performance, financial stewardship, and compliance with contractual requirements to strengthen organizational capacity and ensure high-quality services for children and families.

To evaluate organizational and program effectiveness, JWB:

- Conducts ongoing monitoring tailored to each program's services and responsive to emerging needs or service delivery challenges.
- Reviews compliance with general and special contract conditions.
- Assesses program operations for adherence to the approved program methodology.
- Verifies financial and personnel documentation.
- Evaluates contracted performance measures.
- Reports monitoring activities, findings, and progress to the Board.

The following FY25 Program Monitoring Reports provide a one-page snapshot of each funded program, including a program overview, utilization, participant demographics, financial information, performance outcomes, and monitoring results.

Monitoring Definitions

Most Recent Agency Financial Monitoring

- No Findings: No findings were identified during the most recent financial monitoring review or external audit.
- Minor Findings: Minor issues identified during JWB's financial monitoring review, such as incomplete supporting documentation, reimbursement timeliness or accuracy below 100%, or unimplemented recommendations from a prior monitoring review.
- Significant Findings: A material weakness or significant deficiency identified during the organization's most recent external audit.

Program Monitoring

- No Findings: No findings were identified during program monitoring.
- Minor Findings: Findings were identified but were easily corrected and did not significantly affect service delivery or compliance.
- Significant Findings: Findings that affected service delivery, compliance, or required corrective action.

Technical Assistance

Technical assistance indicates that a program requires additional support from JWB staff in one or more of the following areas:

- Administrative: Policies and procedures, insurance coverage, personnel, required documentation, licensure, or compliance with oversight agencies.
- Programmatic: Service delivery, documentation, data quality, or performance outcomes.
- Financial: Budget management, reimbursements, or other financial processes.

Conclusion

JWB's monitoring process supports strong stewardship of public resources while fostering continuous improvement among funded agencies. By providing oversight, technical assistance, and performance feedback, JWB helps ensure programs remain effective, accountable, and responsive to the needs of Pinellas County children and families.

FY25 Program Monitoring Reports

Table of Contents

(Organized by Programming Type)

Behavioral Health

1	Children's Outpatient	Directions for Mental Health, Inc. d/b/a Directions for Living
2	Early Childhood Consultation Services	Directions for Mental Health, Inc. d/b/a Directions for Living
3	Early Childhood Services	Suncoast Center, Inc.
4	Empowering Babies and Families	Learning Empowered, Inc.
5	Family Services	Suncoast Center, Inc.
6	First Five	Directions for Mental Health, Inc. d/b/a Directions for Living
7	Infant Family Center	The University of South Florida Board of Trustees
8	PAR Outpatient Service Array (POPSA)	Operation PAR, Inc.
9	Supporting Motherhood and More (SMM)	Morton Plant Mease Health Care, Inc.
10	Together We Rise	Directions for Mental Health, Inc. d/b/a Directions for Living
11	Triangles: Partnering for Early Childhood Success	Learning Empowered, Inc.

Childhood Hunger Initiative

12	Food Support for Children & Families	The St. Petersburg Free Clinic, Inc.
13	Youth Feeding Program	Boys & Girls Clubs of Tampa Bay, Inc. d/b/a Boys and Girls Clubs of Greater Tampa Bay

Domestic Violence

14	Community Based Advocacy & Prevention	Community Action Stops Abuse, Inc.
15	Emergency Shelter & Community Based Housing	Community Action Stops Abuse, Inc.
16	Family Justice Center	Community Action Stops Abuse, Inc.
17	The Haven at Hope Villages of America	Hope Villages of America, Inc.

Early Childhood Development Capacity Building

18	Coaching for Early Learning Programs	Early Learning Coalition of Pinellas County, Inc.
19	Early Childhood Education Support Program	St. Petersburg College Board of Trustees
20	Early Intervention Services	PARC, Inc.
21	Pinellas County Licensing Board	Florida Department of Health, Pinellas County Health Department
22	School Readiness+	Early Learning Coalition of Pinellas County, Inc.
23	School Readiness Match	Early Learning Coalition of Pinellas County, Inc.
24	Special Services	R'Club Child Care, Inc.

Early Learning Centers

25	Children of the World	Learning Empowered, Inc.
26	Discovery Learning Center	PARC, Inc.
27	Happy Workers, an R'Club Early Learning Academy	R'Club Child Care, Inc.
28	Lealman YMCA Preschool Academy	Young Mens Christian Association of Greater St Petersburg Inc
29	Lew Williams Center for Early Learning	R'Club Child Care, Inc.
30	PAR Child Development Centers	Operation PAR, Inc.
31	R' Club Community Pride at Gateway	R'Club Child Care, Inc.
32	R'Club Early Learning Academy @ Lemon Street	R'Club Child Care, Inc.

Family Stabilization

33	Bridging Families	St. Vincent de Paul CARES Inc.
34	Family Connection Navigation	Personal Enrichment through Mental Health Services, Inc. d/b/a Eleos
35	FSI System Navigators	Personal Enrichment through Mental Health Services, Inc. d/b/a Eleos
36	Gulf Coast FSI Navigation	Gulf Coast Jewish Family and Community Services, Inc.

Literacy

37	Home Instruction for Parents of Preschool Youngsters (HIPPY)	R'Club Child Care, Inc.
38	SPPF M.A.S.T.R. Kids	The Shirley Proctor Puller Foundation
39	YReads!	Young Mens Christian Association of Greater St Petersburg Inc
40	Yreads! Suncoast	Young Men's Christian Association of the Suncoast, Inc.

Neighborhood Family Centers

- | | | |
|----|--------------------------------|---|
| 41 | CAP - NFC | C.A.P., Inc. d/b/a Citizens Alliance for Progress Inc. |
| 42 | High Point - NFC | High Point Community Pride Inc. |
| 43 | Hispanic Outreach Center - NFC | InterCultural Advocacy Institute, Inc. |
| 44 | Lealman/Asian - NFC | Lealman and Asian Neighborhood Family Center |
| 45 | Mattie Williams - NFC | Safety Harbor Neighborhood Family Center, Inc. DBA Mattie Williams Neighborhood Family Center |
| 46 | Sanderlin - NFC | James B. Sanderlin Family Service Center, Inc. |

Out of School Time

- | | | |
|----|---|---|
| 47 | Artz 4 Life (COST) | ARTZ 4 Life Academy, Inc. |
| 48 | Boys & Girls Clubs (COST) | Boys & Girls Clubs of Tampa Bay, Inc. d/b/a Boys and Girls Clubs of Greater Tampa Bay |
| 49 | Charting the Course for Youth | City of Clearwater |
| 50 | City of Dunedin-Promise Time | City of Dunedin |
| 51 | Cops 'n Kids Youth Center | The Local Community Housing Corporation |
| 52 | Exceptional | R'Club Child Care, Inc. |
| 53 | Great Futures Middle School Academy | Boys & Girls Clubs of Tampa Bay, Inc. d/b/a Boys and Girls Clubs of Greater Tampa Bay |
| 54 | Middle School Academy | R'Club Child Care, Inc. |
| 55 | PCS-PAL (COST) | Pinellas County Sheriff's Police Athletic League, Inc. |
| 56 | R'Club Child Care-Promise Time | R'Club Child Care, Inc. |
| 57 | TASCO Center Based Teen Programs-OST | City of St. Petersburg, Florida |
| 58 | The Middle School Academy | Young Mens Christian Association of Greater St Petersburg Inc |
| 59 | The Young Men's Christian Association of Greater St Petersburg, Inc.-Promise Time | Young Mens Christian Association of Greater St Petersburg Inc |
| 60 | YMCA of Suncoast Middle School Academy | Young Men's Christian Association of the Suncoast, Inc. |
| 61 | YMCA of the Suncoast-Promise Time | Young Men's Christian Association of the Suncoast, Inc. |
| 62 | Youth Enrichment Program (COST) | Family Resources, Inc. |

Parenting Education/ Family Support

63	1st 1,000 Days Pinellas	Healthy Start Coalition of Pinellas, Inc.
64	Early Childhood Court	Sixth Judicial Circuit of Florida
65	EMPOWER: Engaging Mothers and Others for Positive Outcomes with Early Resources	Healthy Start Coalition of Pinellas, Inc.
66	Healthy Families Pinellas	Florida Department of Health, Pinellas County Health Department
67	Kinship	The Children's Home, Inc. d/b/a Children's Home Network
68	Motivating New Parents	Operation PAR, Inc.
69	Nurturing Parenting Program	Operation PAR, Inc.
70	Pinellas Nurse-Family Partnership	Florida Department of Health, Pinellas County Health Department

Respite

71	Caregiver Support Services	The Children's Home, Inc. d/b/a Children's Home Network
72	SafePlace2B	Family Resources, Inc.

School and Community-Based Health

73	School Based Health Services	Florida Department of Health, Pinellas County Health Department
74	Seeing Our Bright Future	Preserve Vision Florida, Inc.

School Support and Intervention

75	Behavioral Evaluation	Sixth Judicial Circuit of Florida
76	Child Protection Community Education	Young Men's Christian Association of the Suncoast, Inc.
77	Foster Grandparent Program	Seniors in Service of Tampa Bay, Inc.
78	Pace Center for Girls	Pace Center for Girls, Inc.
79	Pinellas Support Team	The Children's Home, Inc. d/b/a Children's Home Network
80	Truancy Intervention Program Services (TIPS)	The Bethel Community Foundation, Inc.

Youth Development/ Mentoring

81	Comprehensive Mentoring	Big Brothers Big Sisters of Tampa Bay, Inc.
82	Family Center on Deafness	Family Center on Deafness, Inc.
83	Girl Scouts	Girl Scouts of West Central Florida, Inc.
84	Precious Pearls and Alpha Institute	Youth Development Initiatives, Inc.
85	YDF-AKA AKAdemy	Youth Development Foundation of Pinellas County, Inc.
86	Youth Employment Program	Boley Centers, Inc.

Behavioral Health

Children's Outpatient

Directions for Living| FY25 | Program Monitoring Report

BACKGROUND

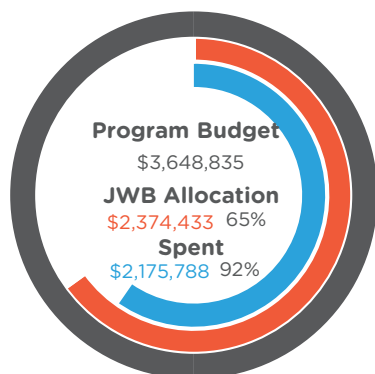
Programming Type: Behavioral Health

County Area(s) Served: Countywide

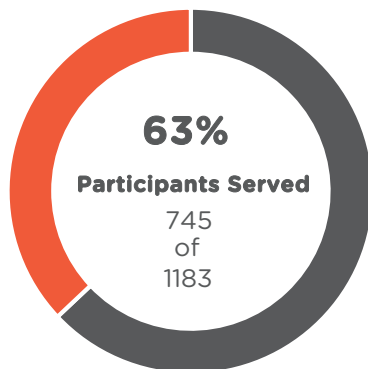
Children's Outpatient Program (COP) provides counseling, in-home services, psychiatric evaluations, medication management, and case management to children from infancy through adolescence and their families. Services are delivered through evidence based practices grounded in the principles of trauma informed care.

HOW MUCH?

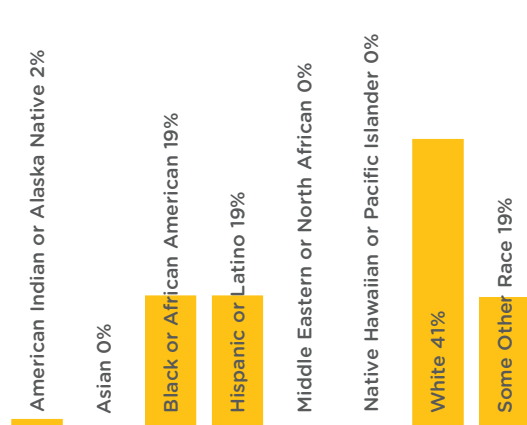
Utilization



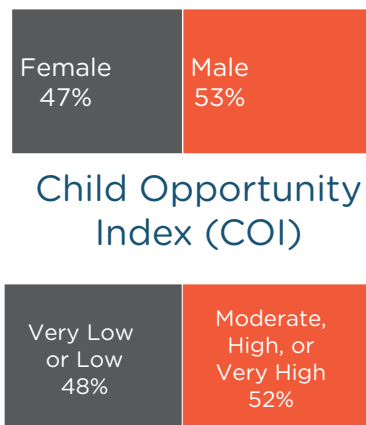
Reach



Race



Sex



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Administrative, Programmatic

Most Recent Financial Monitoring: Minor Findings

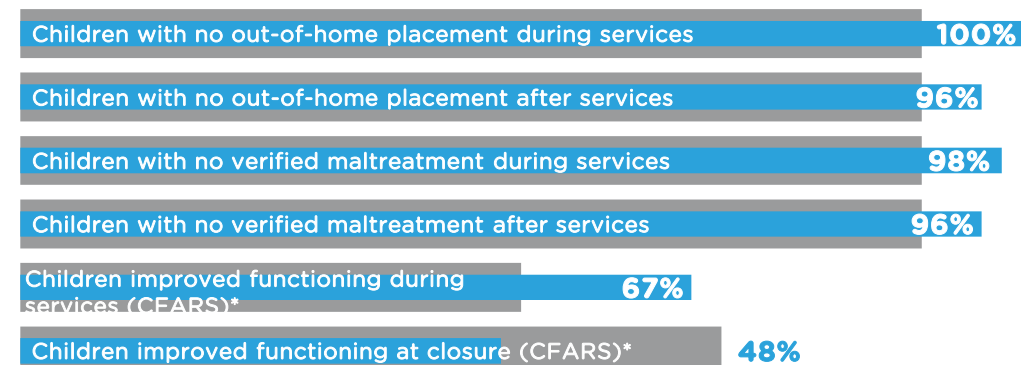
In FY25, COP program monitoring reflected positive feedback from both staff and parents regarding program services. The agency also achieved international re-accreditation through the Commission on Accreditation of Rehabilitation Facilities (CARF) for its behavioral health and substance use services.

The program reached 63% of its target population, with an additional 115 participants reported after the submission deadline. The program met or exceeded all but one performance measures. The overall results indicate families are receiving help to prevent involvement in the child welfare system. In December 2025, the agency received a letter of noncompliance regarding adherence to contract requirements. The agency is working to address the outstanding issues.

BETTER OFF?

Outcomes 5 of 6 key outcomes were met.

■ Target ■ Actual



*Children's Functional Assessment Rating Scale

Early Childhood Consultation Services

Directions For Living | FY25 | Program Monitoring Report

BACKGROUND

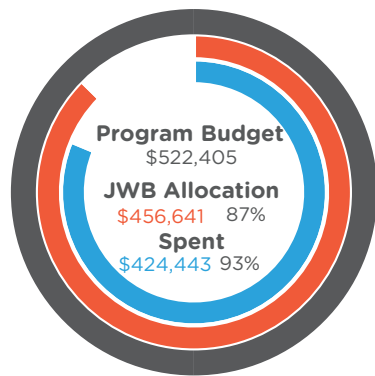
Programming Type: Behavioral Health

County Area(s) Served: Countywide

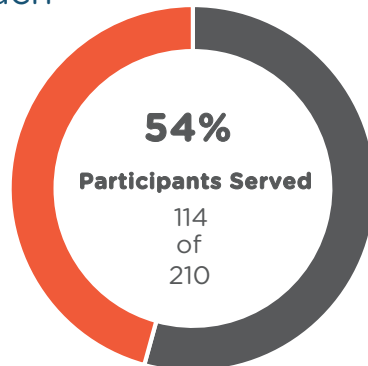
Early Childhood Consultation Services (ECCS) delivers evidenced-based prevention services for young children and their families who are at-risk for the development and/or intensification of emotional and/or behavioral problems and are in need of more effective parenting strategies.

HOW MUCH?

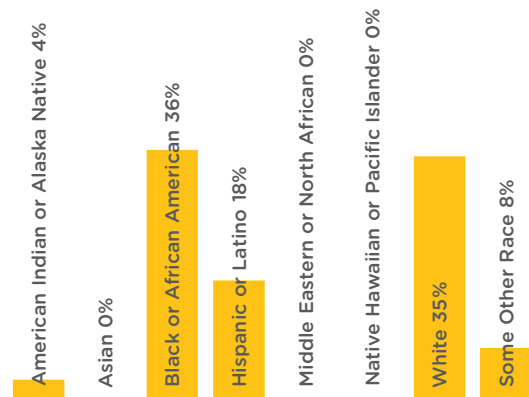
Utilization



Reach



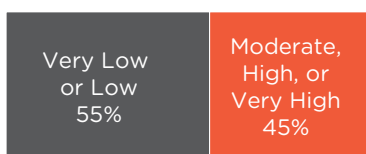
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Administrative, Programmatic

Most Recent Financial Monitoring: Minor Findings

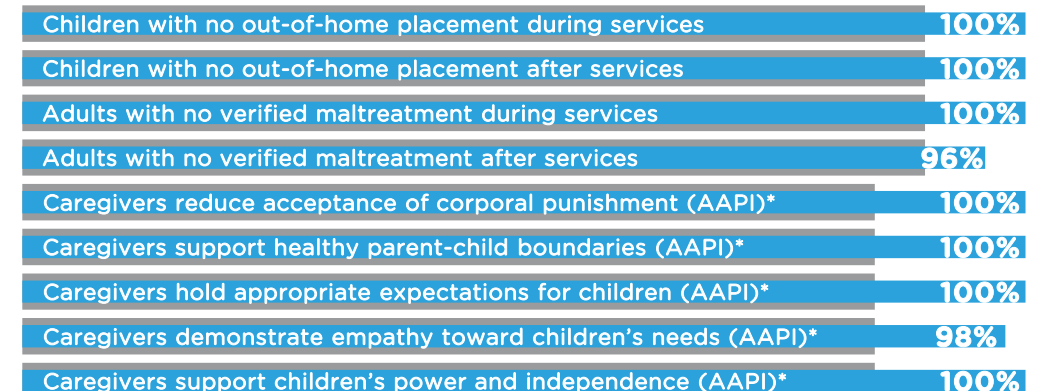
In FY25, ECCS maintained consistent staffing levels, and program monitoring reflected positive feedback from staff regarding program operations and service delivery. The agency also achieved international re-accreditation through CARF for its behavioral health and substance use services, underscoring its commitment to quality care and continuous improvement.

The program served 54% of its reach, highlighting opportunities to strengthen outreach efforts and expand referral partnerships. Despite enrollment challenges, the program exceeded all performance outcomes for participants served. Monitoring also identified opportunities to improve data quality. The agency is taking steps to resolve this. In December 2025, the agency received a Letter of Non-compliance regarding adherence to contract requirements and is working to address the outstanding issues.

BETTER OFF?

Outcomes 9 of 9 key outcomes were met.

■ Target ■ Actual



*Adult-Adolescent Parenting Inventory

Early Childhood Services

Suncoast Center, Inc. | FY25 | Program Monitoring Report

BACKGROUND

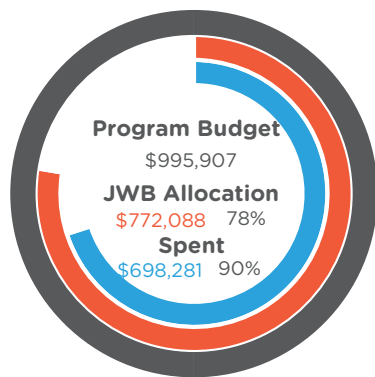
Programming Type: Behavioral Health

County Area(s) Served: Countywide

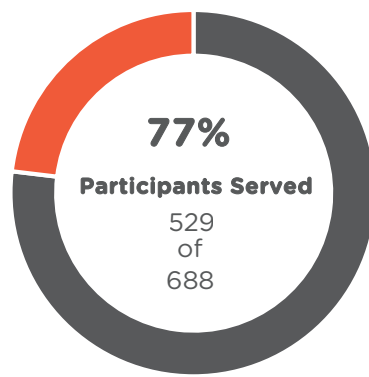
Early Childhood Services (ECS) serves families with children ages 0-6. Referrals to the program can come from Head Start/Early Head Start, childcare settings, the Early Childhood Court. Services are provided in-home/in-community and include screening, assessment, prevention/education, intervention and treatment for children and families.

HOW MUCH?

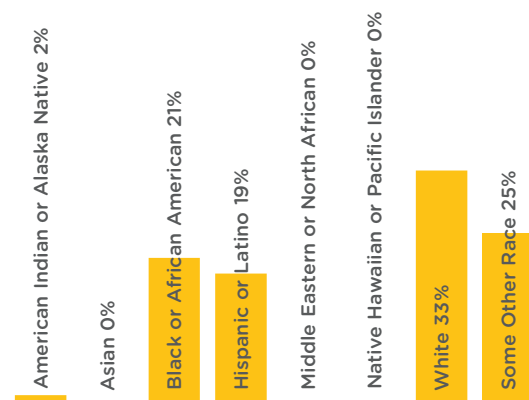
Utilization



Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Significant Findings

ECS delivered mental health services supported by evidence-informed practices. The program's collaboration with early childhood agencies strengthened the continuum of care and contributed to reductions in child maltreatment and out-of-home placements, as reflected in outcome performance. Staff and parent feedback was positive, with parents reporting that services supported their ability to manage behavioral challenges. Efforts to support early identification of developmental delays resulted in 100% of children with identified needs being referred for services.

Program reach was affected by staff turnover, extended vacancies, and the conclusion of a Head Start agreement. Monitoring findings indicated that quality assurance practices were not consistently implemented across fiscal, administrative, and programmatic areas. As a result, the program was placed on a Corrective Action Plan in FY26.

BETTER OFF?

Outcomes 4 of 4 key outcomes were **met**.

■ Target ■ Actual

Children with no out-of-home placement during services **100%**

Children with no out-of-home placement after services **100%**

Children with no verified maltreatment during services **100%**

Children with no verified maltreatment after services **100%**

Empowering Babies and Families

Learning Empowered | FY25 | Program Monitoring Report

BACKGROUND

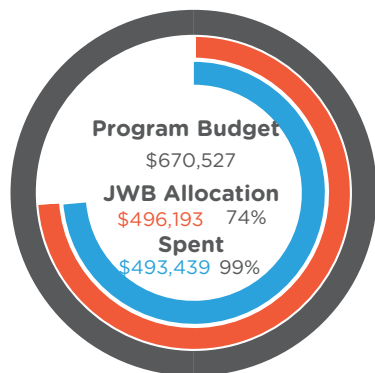
Programming Type: Behavioral Health

County Area(s) Served: Countywide

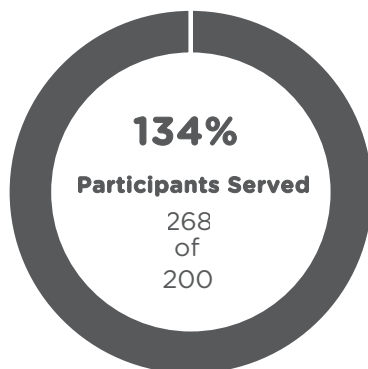
Empowering Babies and Families (EBF) provides Infant/Early Childhood Mental Health Consultation (I/ECMHC) services to children ages 0-3 with behavioral and emotional challenges, their caregivers and teachers. The program also provides training to support educators and families.

HOW MUCH?

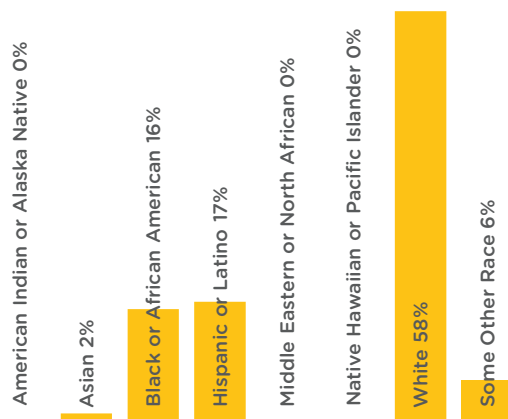
Utilization



Reach



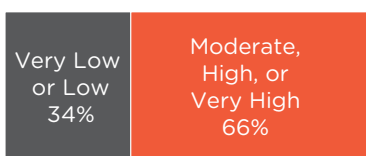
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Minor Findings

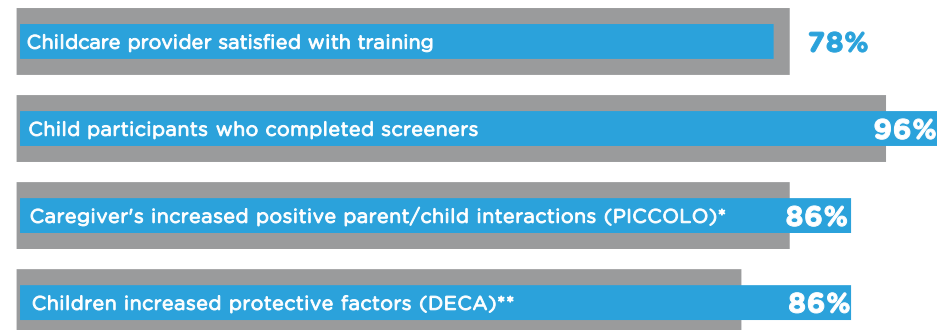
Program monitoring demonstrated high satisfaction with parents highlighting quick access to services, meaningful child progress, and strong family support. Families felt welcomed, informed, and consistently said they would recommend the program. EBF provided training, coaching, and skill building support to preschools, caregivers, and families to promote pro social behaviors and child development.

EBF improved outcomes compared to the prior year and strengthened assessment collection through enhanced internal tracking and supervision. While the childcare provider training satisfaction target was not met due to incomplete training sessions and surveys, corrective steps have been taken. The program also resolved a January 2025 Letter of Non-Compliance related to not completing a contractually required assessment.

BETTER OFF?

Outcomes 3 of 4 key outcomes were met.

■ Target ■ Actual



*Parenting Interactions with Children: Checklist of Observations Linked to Outcomes

** Devereux Early Childhood Assessment

Family Services

Suncoast Center, Inc. | FY25 | Program Monitoring Report

BACKGROUND

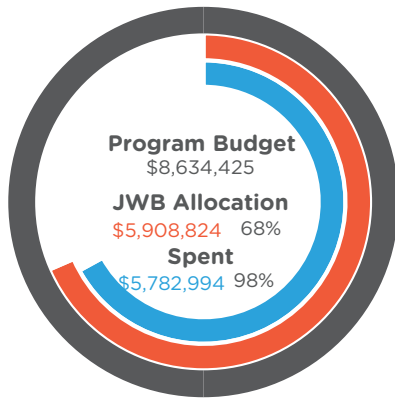
Programming Type: Behavioral Health

County Area(s) Served: Countywide

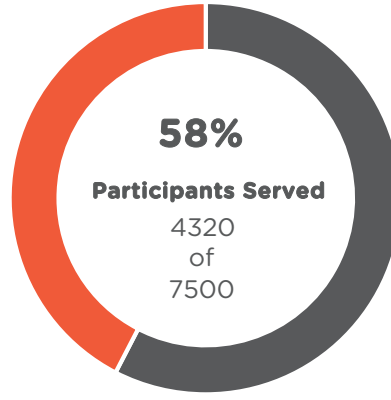
Family Services include outpatient counseling, school-based counseling, assessments, case management, psychiatric services and medication management, trauma and sexual assault services, and community education, awareness and training around suicide prevention. The program supports children and families with recovery, self-sufficiency, and family stability.

HOW MUCH?

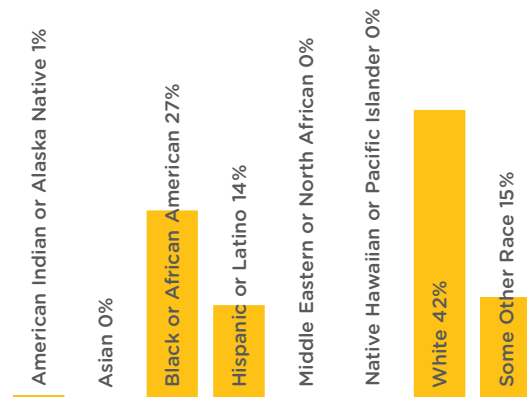
Utilization



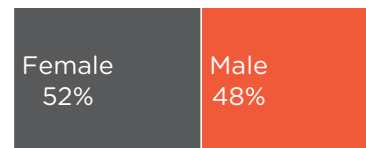
Reach



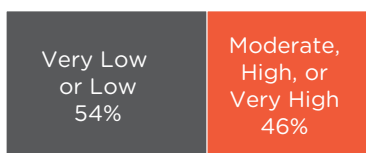
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Programmatic, Financial

Most Recent Financial Monitoring: Significant Findings

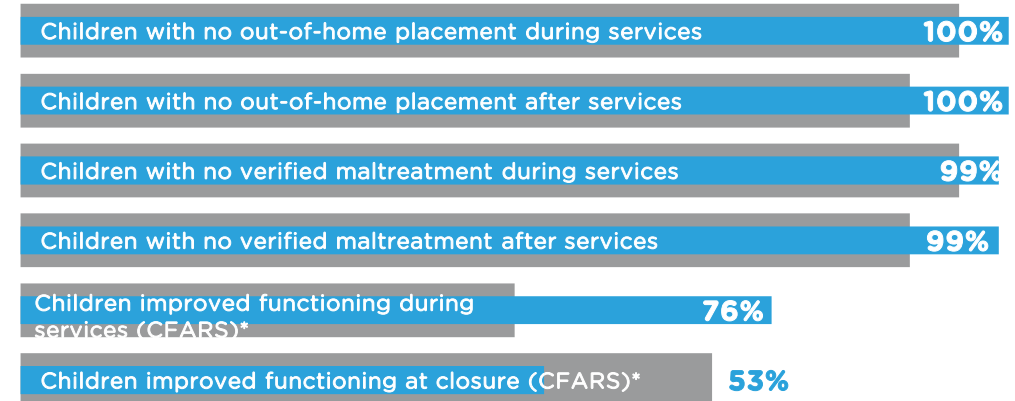
Family Services promotes wellness, self-sufficiency, and stability. Its Zero Suicide Partners community initiative, focused on suicide prevention in Pinellas County, conducted 197 events reaching 5,334 children. Activities included family wellness events, safety trainings, and community town halls designed to increase awareness of mental health.

Program reach was affected by staff turnover and extended vacancies. Monitoring identified delays in the timely completion of assessments, contributing to one unmet outcome measure. Additional monitoring findings indicated that quality assurance practices were not consistently implemented across fiscal, administrative, and programmatic areas. As a result, the program was placed on a Corrective Action Plan in FY26 with an associated payback.

BETTER OFF?

Outcomes 5 of 6 key outcomes were met.

■ Target ■ Actual



*Child Functioning Assessment Rating Scale

BACKGROUND

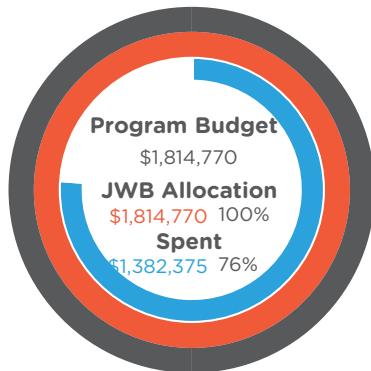
Programming Type: Behavioral Health

County Area(s) Served: Countywide

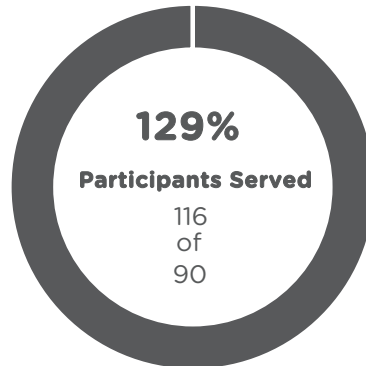
First Five delivers trauma-informed care to support children and families by strengthening and enhancing services in early learning centers with the overarching goal of helping teachers create a trauma-informed culture in their classroom.

HOW MUCH?

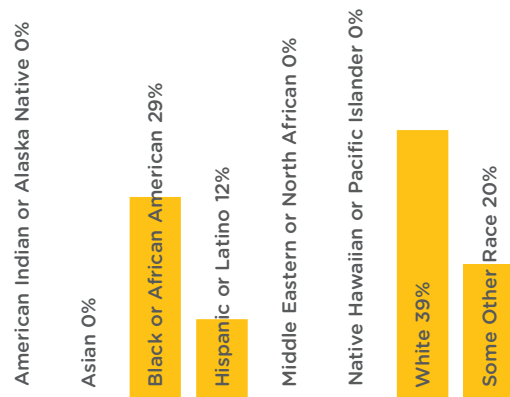
Utilization



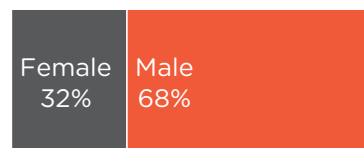
Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

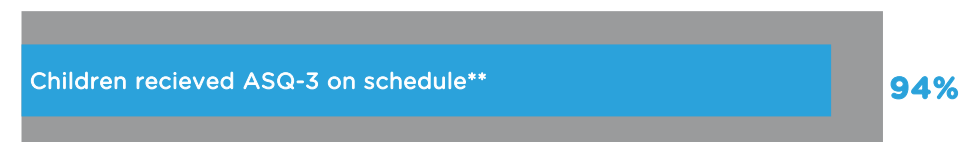
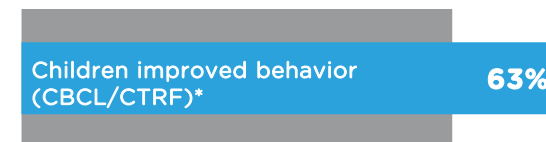
Community partners and families consistently highlighted the value of First Five, with many expressing appreciation for the program's presence and support within early learning centers. The program's positive impact was further recognized when a classroom consultant received the JWB Kids First FY25 Cooperman Bogue Award, reflecting high quality services and strong relationships built with children, families, and educators.

The program concluded FY25 with a significant budget lapse resulting from prolonged staff vacancies. The Ages and Stages Questionnaire outcome was not achieved, as several participants did not complete the screening timely. In December 2025, the agency received a Letter of Non-Compliance regarding adherence to contract requirements. The agency is working to address the outstanding issues.

BETTER OFF?

Outcomes 1 of 2 key outcomes were met.

■ Target ■ Actual



*Child Behavior Checklist/Caregiver-Teacher Report Form

** Ages and Stages Questionnaire

Infant Family Center

The University of South Florida Board of Trustees | FY25 | Program Monitoring Report

BACKGROUND

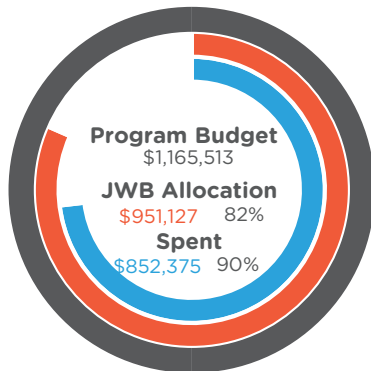
Programming Type: Behavioral Health

County Area(s) Served: Countywide

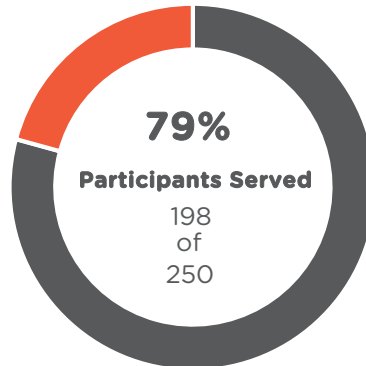
Infant Family Center provides early childhood behavioral health treatment and clinical intervention for children ages birth through five and their families. Services include mental health screenings, assessments, referrals, and therapeutic supports for children exhibiting behavioral, social-emotional, or developmental concerns.

HOW MUCH?

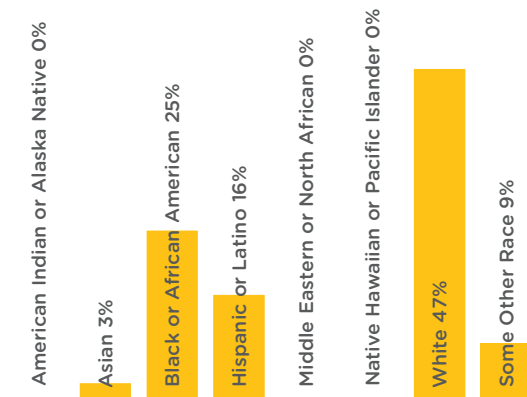
Utilization



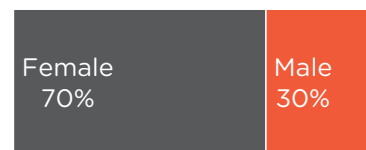
Reach



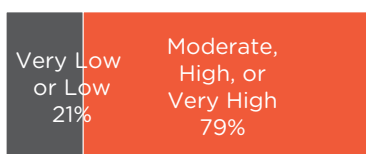
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Administrative

Most Recent Financial Monitoring: No Findings

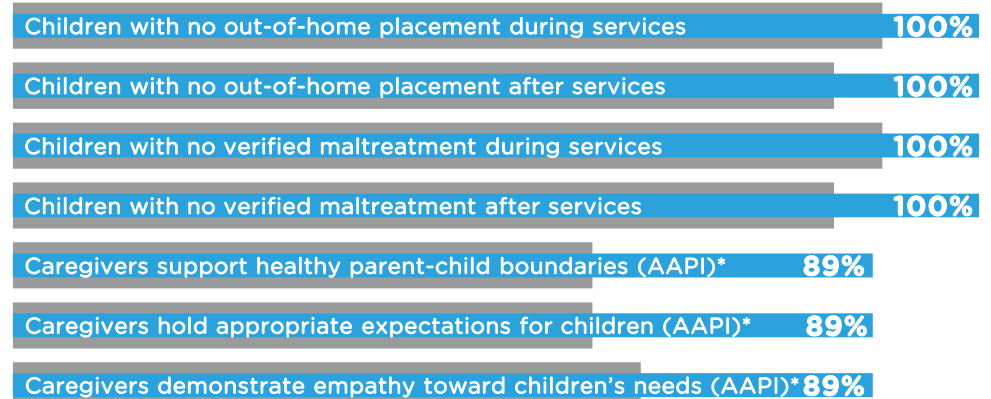
Program monitoring showed strong participant engagement and positive experiences, with improved understanding of child development and application of skills. Feedback highlighted high satisfaction with facilitators, who were seen as supportive, engaging, and effective. Staffing stability improved in FY25, contributing to an increase in participants served. The program also significantly reduced budget lapse from FY24 and achieved all performance outcomes.

Personnel file reviews identified missing documentation of Level II background checks in some staff files. Although the University of South Florida took corrective action to obtain the required screenings, delays in timely completion continued into FY26 and resulted in a Letter of Non-Compliance. The USF Human Resources department submitted a plan to return to compliance. JWB staff will monitor.

BETTER OFF?

Outcomes 7 of 7 key outcomes were met.

■ Target ■ Actual



*Adult Adolescent Parenting Inventory

PAR Outpatient Service Array (POPSA)

Operation PAR | FY25 | Program Monitoring Report

BACKGROUND

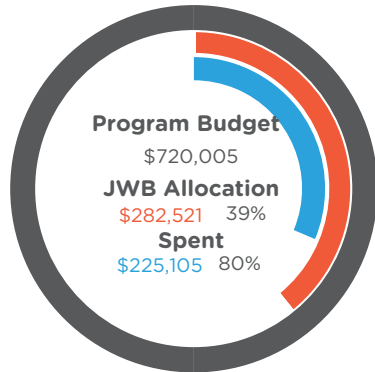
Programming Type: Behavioral Health

County Area(s) Served: Countywide

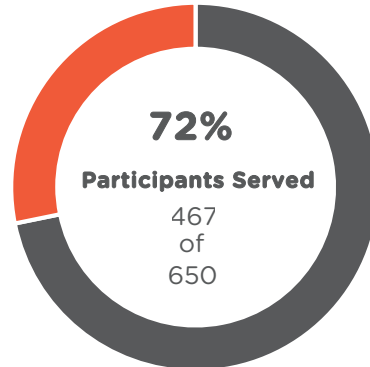
POPSA offers enhanced outpatient treatment, early intervention and parenting support services for substance abusing caregivers and pregnant women.

HOW MUCH?

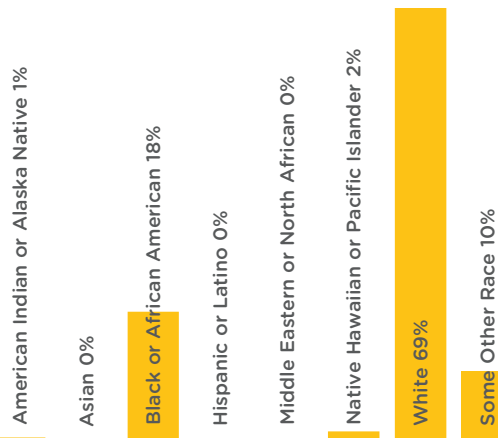
Utilization



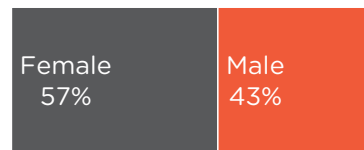
Reach



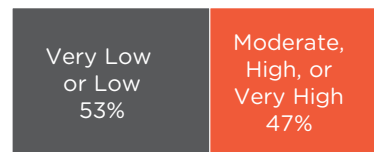
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Minor Findings

The program served 72% of its Reach and met 2 of 3 measures. It delivered high-quality outpatient substance use and behavioral health services, with strong outcomes in the prevention of abuse and neglect during and after participation. The program also maintained accreditation and received consistently positive feedback from participants and staff.

The drug screening measure was not met, however there was an increase from the prior year. Data quality and timeliness concerns were addressed through technical assistance. Enrollment and budget performance were affected by fluctuating referrals, staffing transitions, and a higher TSL target. Despite these challenges, the program maintained service continuity during hurricanes, responded effectively to a late-year increase in referrals, and achieved service levels above 70% by year end. The TSL has been adjusted for FY26 to better align with program capacity and referral patterns.

BETTER OFF?

Outcomes 2 of 3 key outcomes were met.

■ Target ■ Actual



Supporting Motherhood and More (SMM)

Morton Plant Mease | FY25 | Program Monitoring Report

BACKGROUND

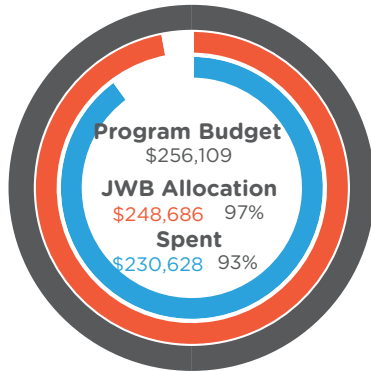
Programming Type: Behavioral Health

County Area(s) Served: Countywide

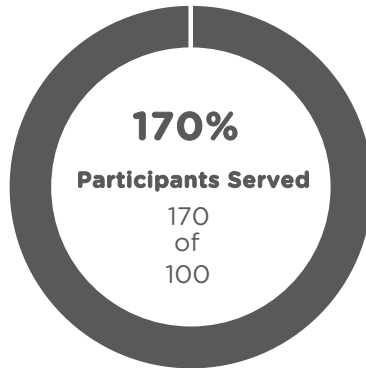
The provider offers mental health support to pregnant women and mothers of newborns utilizing evidence-based practices. Counseling and support groups aim to increase access to mental health care and reduce symptoms of depression.

HOW MUCH?

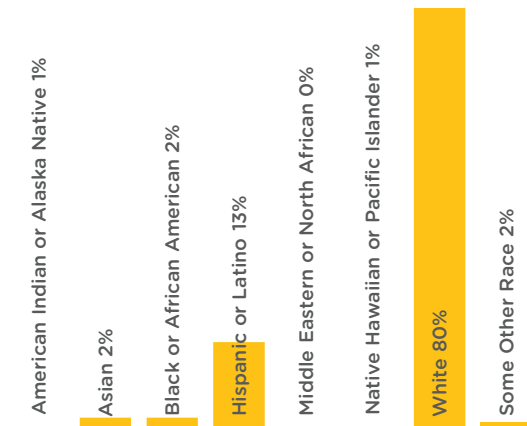
Utilization



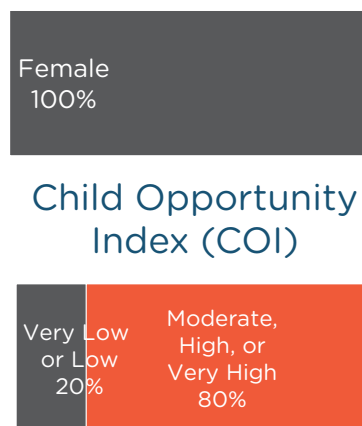
Reach



Race



Sex



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

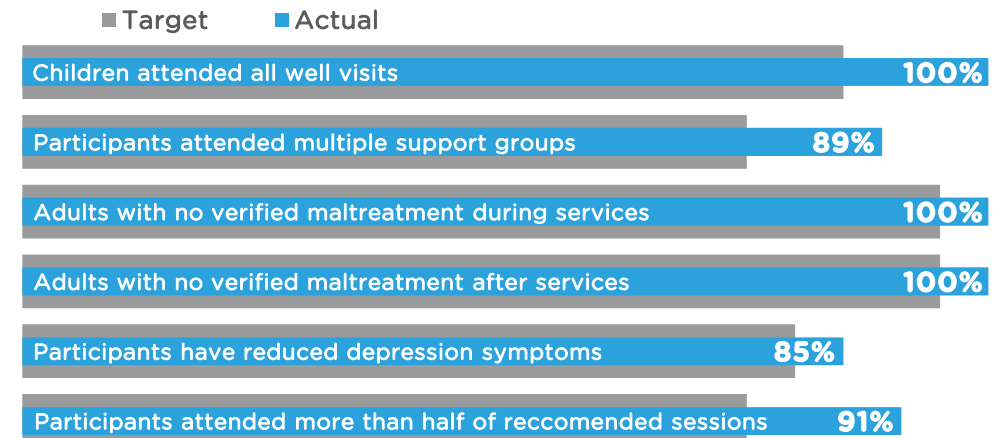
Supporting Motherhood and More (SMM) demonstrated stable staffing and expanded outreach efforts, contributing to the program exceeding its service reach in FY24 and FY25. As a result, targeted service levels were increased for FY26.

The program also demonstrated improved fiscal performance, reducing lapse by 5% compared to the prior fiscal year. Staff, community partners, and participants provided consistently positive feedback, and observations confirmed the delivery of high-quality programming, with participants sharing how the program has had significant and life-changing impact, improving their mental health through therapy, reducing feelings of isolation, and fostering meaningful peer connections.

The program met or exceeded all performance outcomes in FY25.

BETTER OFF?

Outcomes 6 of 6 key outcomes were met.



BACKGROUND

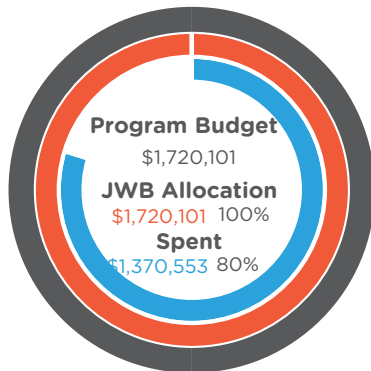
Programming Type: Behavioral Health

County Area(s) Served: Countywide

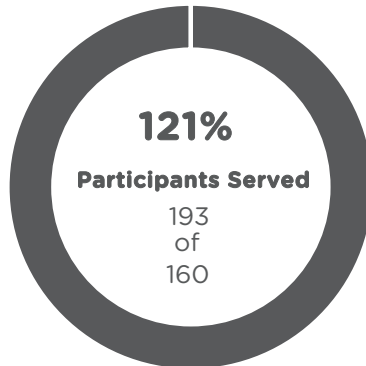
Together We Rise delivers programming designed exclusively to serve children who are deemed safe to remain in-home with a high or very high risk of future maltreatment. Program provides trauma-informed, family centered interventions to address complex mental health and substance misuse disorders.

HOW MUCH?

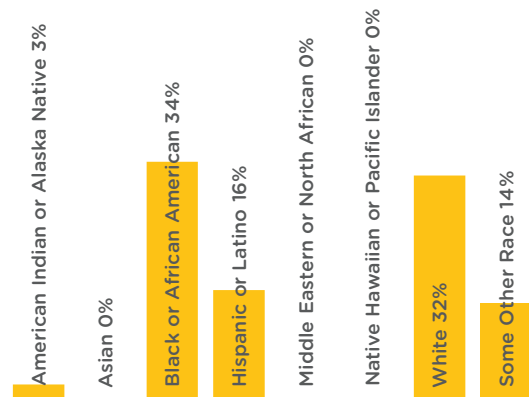
Utilization



Reach



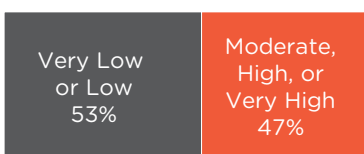
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

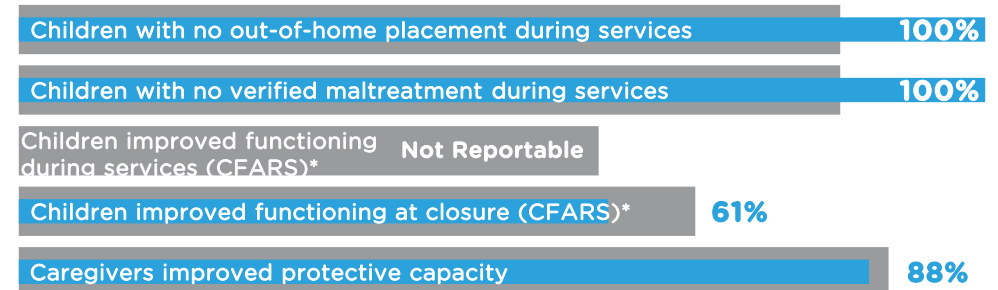
In FY25, the program exceeded its reach, demonstrating demand and the agency's ability to engage and support families in need. Monitoring reflected positive feedback from community partners regarding communication, coordination, and collaboration, while staff reported strong teamwork and meaningful engagement with participating families. The program faced challenges related to staff turnover and burnout associated with the intensity and complexity of participant needs.

The fiscal year concluded with a budget lapse resulting from staffing shortages, staff turnover, and unexpended participant support funds. The CFARS outcome measure related to improvement during services was unreportable, as no participants met the eligibility criteria during the reporting period. In December 2025, the agency received a Letter of Non-Compliance regarding adherence to contract requirements. The agency is working to address the outstanding issues.

BETTER OFF?

Outcomes 2 of 4 key outcomes were met.

■ Target ■ Actual



*Child Functioning Assessment Rating Scale

Triangles: Partnering for Early Childhood Services

Learning Empowered | FY25 | Program Monitoring Report

BACKGROUND

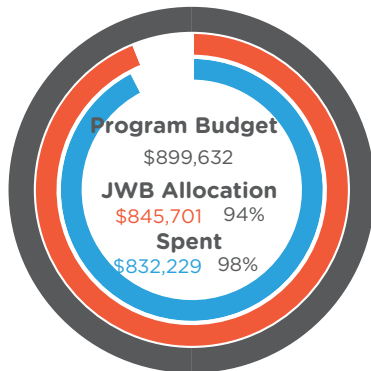
Programming Type: Behavioral Health

County Area(s) Served: Countywide

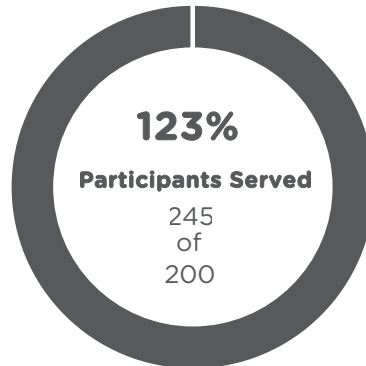
Triangles serves children ages 2-5 year old and families facing social, emotional or behavioral challenges, offering early mental health consultation (ECMHC), therapy and specialized classrooms with wraparound mental health support.

HOW MUCH?

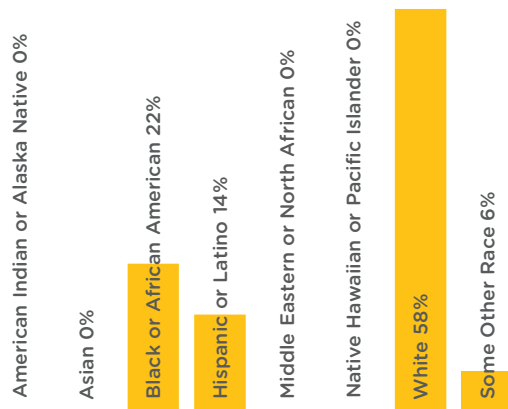
Utilization



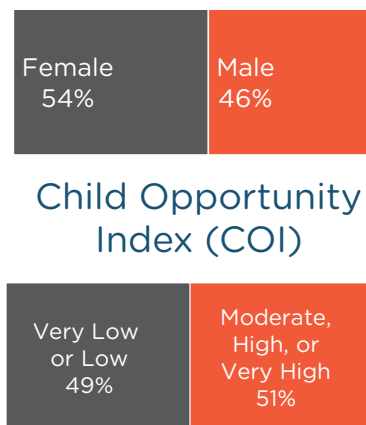
Reach



Race



Sex



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Minor Findings

Triangles provided coordinated services including early childhood assessments, preschool mental health supports, two specialized classrooms, parent-child therapy, and community training, strengthening caregiver and community partnerships.

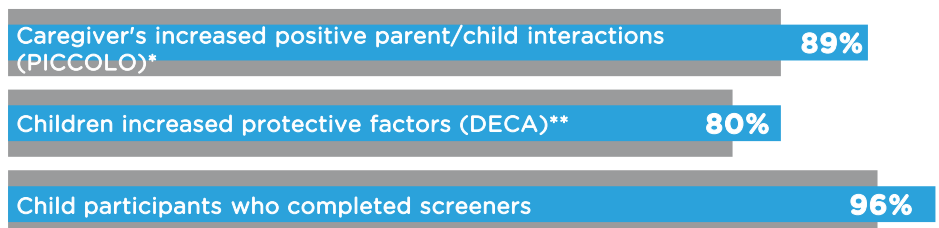
The program exceeded participation targets for children (104/100) and adults (141/100); however, classroom enrollment was limited by restricted placement availability through the Florida Diagnostic & Resource System (FDLRS) and insufficient wraparound care.

Services were expanded through Family Needs Assessments for siblings and in-field consultation for children ages 4-5, reaching 46 preschool teachers countywide. The team also strengthened assessment practices through increased training, improved accountability, clarified caregiver expectations, and enhanced file tracking.

BETTER OFF?

Outcomes 3 of 3 key outcomes were met.

■ Target ■ Actual



*Parenting Interactions with Children: Checklist of Observations Linked to Outcomes

** Devereux Early Childhood Assessment

Childhood Hunger Initiative

Food Support for Children and Families

The St. Petersburg Free Clinic, Inc. | FY25 | Program Monitoring Report

BACKGROUND

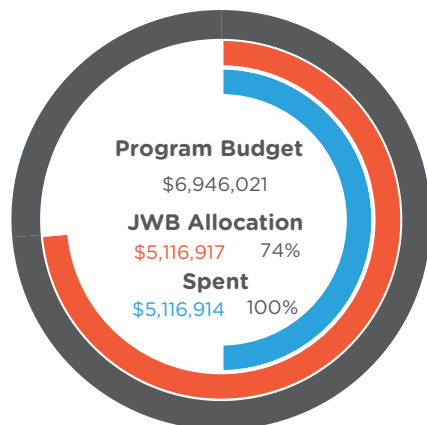
Programming Type: Childhood Hunger Initiative

County Area(s) Served: Countywide

The Food Support for Children and Families (FSCF) program purchases bulk food to supplement food banks, offers shelf-stable meals for partners, offers the find-a-pantry feature on their website, and supports Pack-a-Snack by providing shelf-stable milk.

HOW MUCH?

Utilization



BETTER OFF?

Outcomes 2 of 2 key outcomes were **met**.



The program exceeded both its expected outcomes with 7,642,109 (147%) pounds of food provided to families out of the goal of 5,200,000 and 159,842 (110%) shelf stable meals were provided to families out of the goal of 145,000.



FOOD DISTRIBUTION

7,642,109 pounds of food provided to families

159,842 shelf-stable meals provided to families

HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: No Findings

Program monitoring demonstrated strong partner and participant satisfaction, including appreciation for the wide variety of fresh foods and proteins provided. FSCF significantly increased the impact of their allocation by opening a new warehouse in South St. Pete, featuring expanded freezer and cooler capacity alongside an advanced inventory system. The program also strategically restructured its team with a focus on procurement, enabling the purchase of larger bulk truckloads at a more cost-effective price per pound. While the estimated average retail cost of a balanced grocery basket is approximately \$3.50 per pound, FSCF achieved an average cost of just \$0.69 per pound in FY25. As a result, SPFC exceeded its goal for food and shelf-stable meals provided to families. While the program exceeded expectations, their end of year data was submitted after the data deadline.

Youth Feeding Program

Boys & Girls Clubs of Tampa Bay, Inc. | FY25 | Program Monitoring Report



BACKGROUND

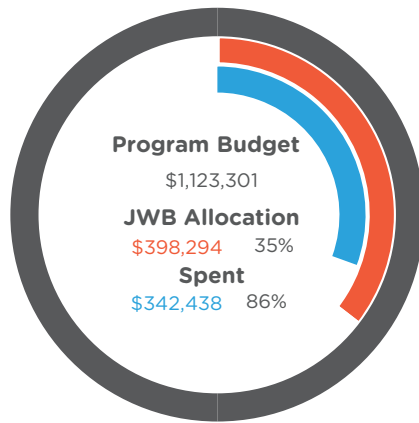
Programming Type: Childhood Hunger Initiative

County Area(s) Served: Countywide

Youth Feeding Program delivers nutritious meals and snacks year-round to youth at about 25 Pinellas youth-serving organizations to eliminate hunger as well as offering food education in cooking clubs with hands-on basic cooking instruction.

HOW MUCH?

Utilization



BETTER OFF?

Outcomes 0 of 2 key outcomes were **met**.



In FY25 the program was able to distribute 91% (96,016) meals and 44% (46,658) snacks of their goal of 105,577 each.

HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Programmatic, Financial

Most Recent Financial Monitoring: Minor Findings

Program monitoring showed engaging, well-structured teen programming with strong participation, positive interactions, and valued hands-on skill-building. Despite temporary licensing limitations, staff maintained quality and alignment with program methods through meal service and cooking clubs, while expanding impact with two youth-run food pantries addressing immediate and long-term food access.

Findings from Financial Monitoring highlighted the need for additional support with reimbursements and budget amendments. The program faced challenges meeting both distribution and participation goals due to regulatory constraints and early participant departures. JWB assisted with reassessing snack targets, pursuing regulatory waivers, and expanding partnerships. The program will continue collaborating with JWB in FY26 to better align performance measures with cooking clubs and food distribution efforts.



FOOD DISTRIBUTION

96,016 meals were served to children

46,658 snacks were served to children

Domestic Violence

Community Based Advocacy and Prevention

Community Action Stops Abuse, Inc. | FY25 | Program Monitoring Report

BACKGROUND

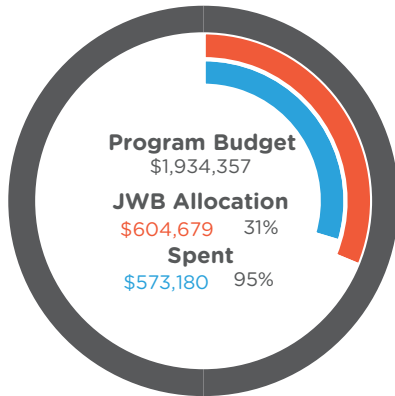
Programming Type: Domestic

County Area(s) Served: Countywide

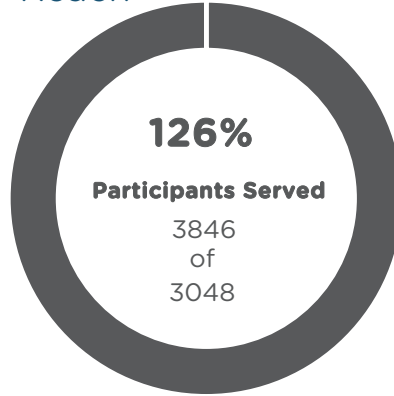
The Community Based Advocacy and Prevention program (CBAP) implements domestic violence prevention services to youth through the Peacemakers curriculum and Camp Hope. CBAP also offers community training, support groups, referrals, consultation, and legal advocacy services.

HOW MUCH?

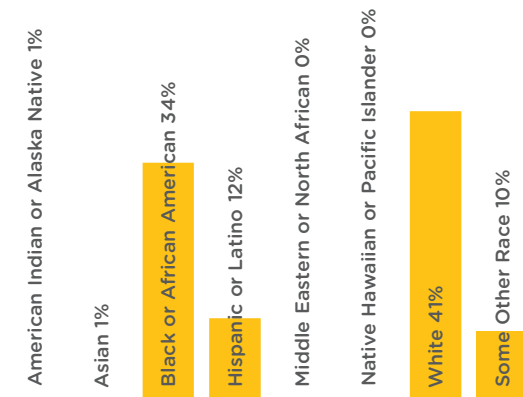
Utilization



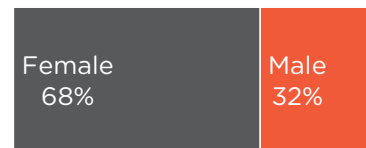
Reach



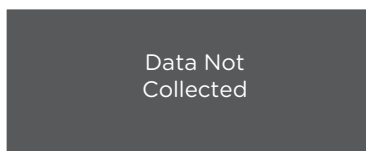
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Financial

Most Recent Financial Monitoring: Significant Findings

FY25 monitoring yielded positive feedback, including community partners reporting how Peacemakers made a difference in their classrooms. An observation of a Camp Hope event demonstrated strong engagement of children and caregivers and supportive staff.

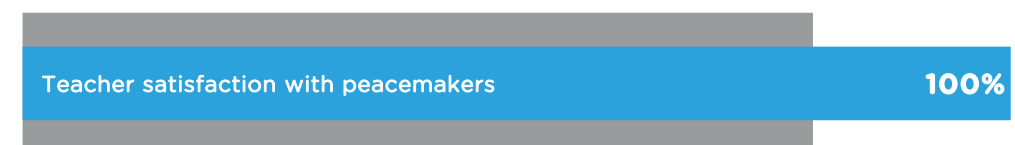
Staff vacancies impacted service delivery, specifically number of Injunction for Protection filings and survivor services. Program exceeded Reach due to increased engagement in Peacemakers component.

The agency received a Letter of Non-compliance in May 2025, due to repeated findings in FY22-FY24 financial monitoring reports. Staffing misalignments and unapproved service delivery changes resulted in a Corrective Action Plan in FY26 with an associated payback.

BETTER OFF?

Outcomes 2 of 2 key outcomes were met.

■ Target ■ Actual



Emergency Shelter & Community Based Housing

Community Action Stops Abuse, Inc. | FY25 | Program Monitoring Report

BACKGROUND

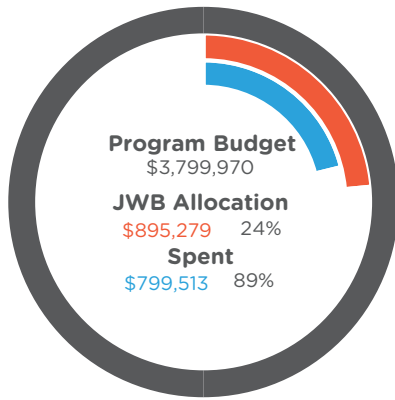
Programming Type: Domestic Violence

County Area(s) Served: Countywide

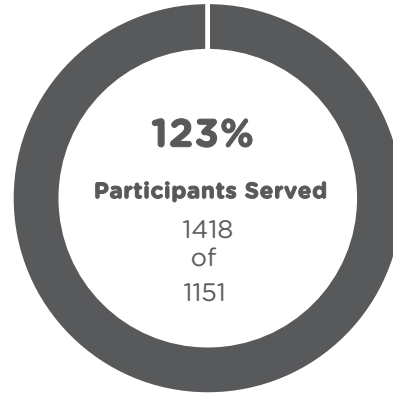
Emergency Shelter & Community Based Housing (ESCBH) offers housing for survivors of domestic violence including emergency shelter, rapid rehousing, transitional, and permanent supportive housing. Safety planning, employment support, and legal advocacy support are also offered.

HOW MUCH?

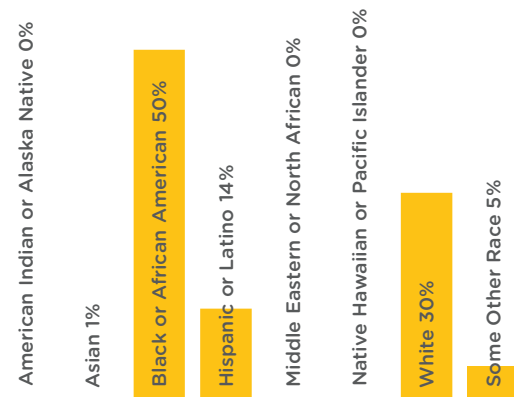
Utilization



Reach



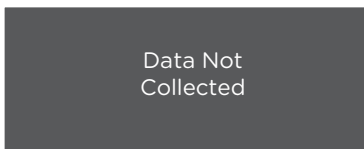
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Financial

Most Recent Financial Monitoring: Significant Findings

In FY25, ESCBH conducted its own stakeholder surveys and observations, which yielded positive feedback. Survivors reported staff treated them with respect and prioritized their best interests.

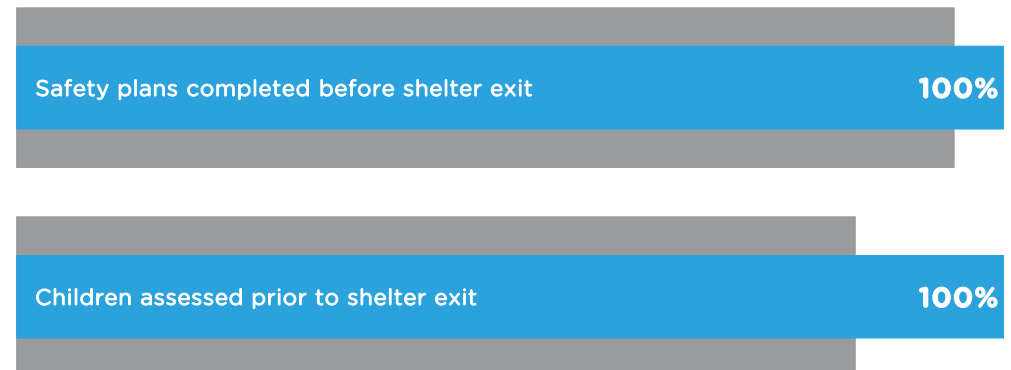
Program experienced significant staff turnover contributing to lapse. Program reach was exceeded due to increased need in the community.

The agency received a Letter of Non-compliance in May 2025, due to repeated findings in FY22-FY24 financial monitoring reports. Staffing misalignments and unapproved service delivery changes resulted in a Corrective Action Plan in FY26 with an associated payback.

BETTER OFF?

Outcomes 2 of 2 key outcomes were met.

■ Target ■ Actual



Family Justice Center

Community Action Stops Abuse, Inc. | FY25 | Program Monitoring Report

BACKGROUND

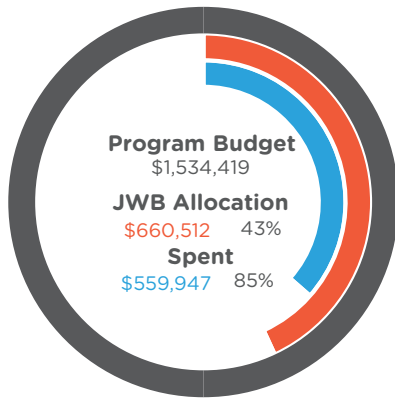
Programming Type: Domestic

County Area(s) Served: Countywide

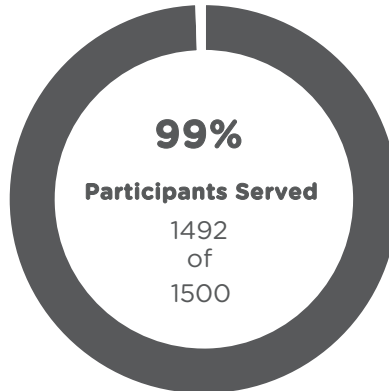
The Family Justice Center (FJC) offers a trauma-informed model for providing resources to survivors of domestic violence and their children. The model co-locates community professionals to eliminate barriers and streamline access to services with the intention of increased safety, heightened prosecution, and improved health determinants.

HOW MUCH?

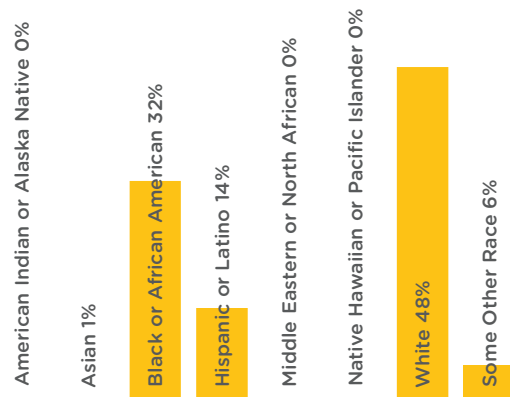
Utilization



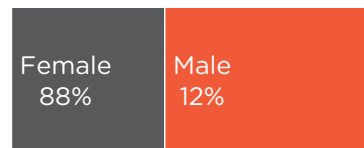
Reach



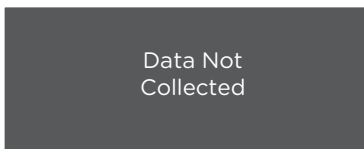
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Financial

Most Recent Financial Monitoring: Significant Findings

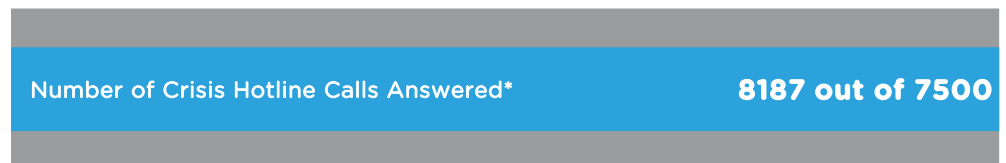
Monitoring indicated a high participant satisfaction rate. Feedback from community partners and staff was also positive, with partners emphasizing the strengths of the FJC model and its holistic, family-centered approach. Despite significant staff turnover, the program met rising community demand. Notably, hotline call volume surpassed projected levels, and survivors who sought assistance received comprehensive safety planning and individualized resources, exceeding established performance targets.

The agency received a Letter of Non-compliance in May 2025, due to repeated findings in FY22-FY24 financial monitoring reports. Staffing misalignments and unapproved service delivery changes resulted in a Corrective Action Plan in FY26 with an associated payback.

BETTER OFF?

Outcomes 2 of 2 key outcomes were met.

■ Target ■ Actual



BACKGROUND

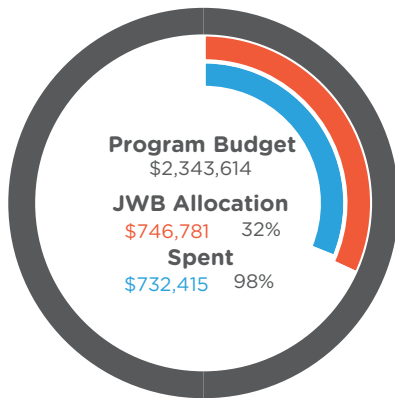
Programming Type: Domestic Violence

County Area(s) Served: Countywide

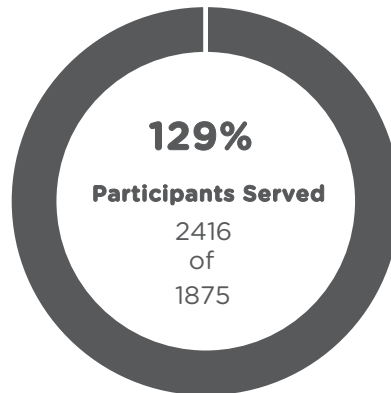
The Haven (HVA) provides supportive services to survivors of domestic violence including housing, advocacy, relocation assistance, support groups, and safety planning. The program also offers community education and training opportunities.

HOW MUCH?

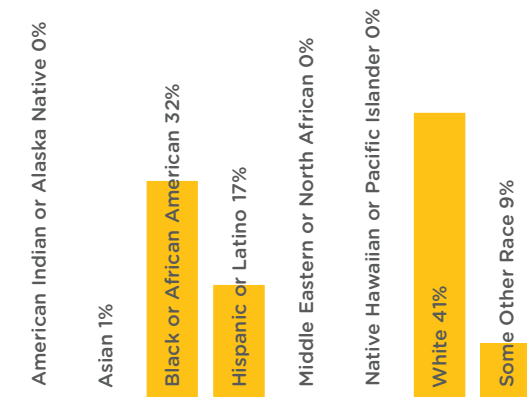
Utilization



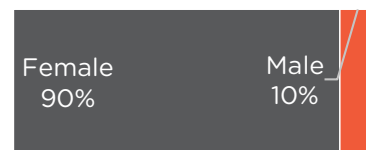
Reach



Race



Sex



Child Opportunity Index (COI)

Data Not Collected

HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

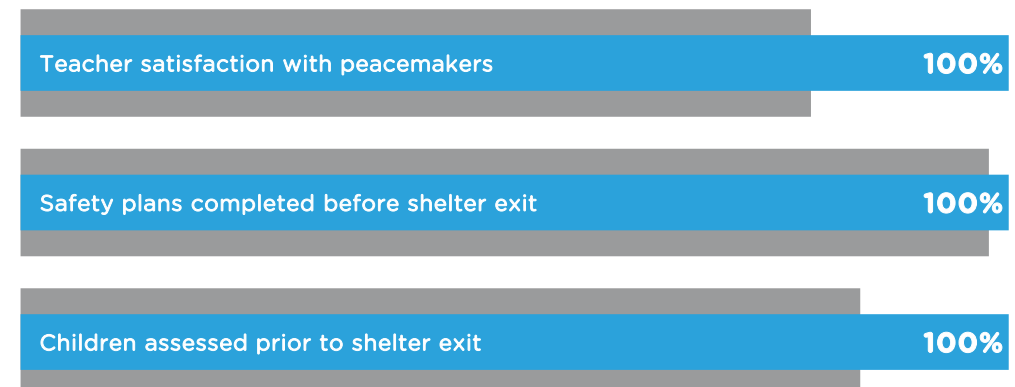
In FY25, HVA improved employee retention and vacancies, with the exception of a ten-month vacancy in the Director of Program Services position. Service delivery stabilized, resulting in the program exceeding all performance measures. The Haven implemented a more intensive case management model incorporating a Behavioral Health Advocate and Targeted Case Manager.

New performance measures were added, including Peacemaker satisfaction, access to legal services, and understanding of healthy relationships. JWB observations reflected positive staff and participant interviews, while community partner feedback indicated a need to strengthen partnerships. Lapse was significantly reduced from FY24 to FY25.

BETTER OFF?

Outcomes 3 of 3 key outcomes were met.

■ Target ■ Actual



Early Childhood Development Capacity Building

Coaching for Early Learning Programs (CELP)

Early Learning Coalition of Pinellas County, Inc. | FY25 | Program Monitoring Report



BACKGROUND

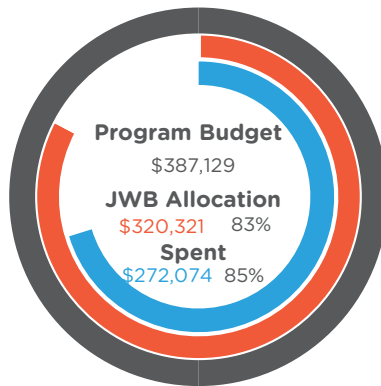
Programming Type: Early Childhood Development Capacity Building

County Area(s) Served: Countywide

The program supports teachers in JWB-funded early learning centers by utilizing the Classroom Assessment Scoring System (CLASS) to assess teacher-child interactions, inform professional goal setting, and guide coaching support.

HOW MUCH?

Utilization



BETTER OFF?

Outcomes 3 of 3 key outcomes were **met**.



CLASS SCORES

100% of classrooms participating in the full intervention (pre/coaching/post) improved their CLASS assessment scores.



COACHING AND TECHNICAL ASSISTANCE

100% of classrooms were observed, assessed, and coached.

100% of classrooms experienced at least 3 coaching conversations per

HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: No Findings

The program's goals are to strengthen professional development for classroom teachers and enhance the quality of teacher-child interactions. Feedback from classroom teachers reflected strong satisfaction with the coaches' expertise and their ability to provide individualized support. Program outcomes demonstrate measurable improvement, and observations confirmed that coaches effectively modeled positive interactions with both teachers and students. File reviews also demonstrated strong data accuracy and compliance.

While the program did not meet its service target (87/98 teachers), this was attributed to lower staff turnover and fewer classroom closures, which reduced the number of teachers requiring support services.

Early Childhood Education Support Program

St. Petersburg College Board of Trustees | FY25 | Program Monitoring Report

BACKGROUND

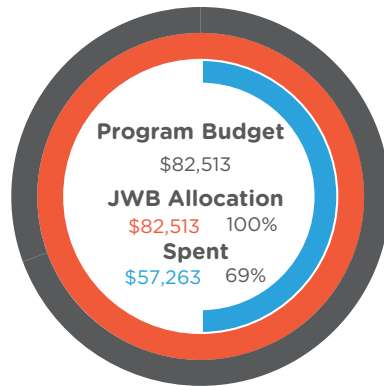
Programming Type: Early Childhood Development
Capacity Building

County Area(s) Served: Countywide

Program offers adult learners academic support including individual, group, and online tutoring. Additionally, program will provide community presentations on St. Petersburg College (SPC) Early Childhood Education Programs.

HOW MUCH?

Utilization



BETTER OFF?

Outcomes 4 of 4 key outcomes were met.



PROCESS MEASURES

Staff led or joined **49** community outreach events to recruit new students.

Staff held **two** mentoring sessions per semester.



OUTCOME MEASURES

100% of scholarship recipients achieved a Grade Point Average higher than 2.0 while earning a degree at SPC.

100% of scholarship recipients remained employed in a licensed preschool in Pinellas County while earning a degree at SPC.

HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Administrative

Most Recent Financial Monitoring: Minor Findings

Participant interviews indicated strong satisfaction with the scholarship program, highlighting accessible online coursework and highly supportive staff, with participants valuing the financial assistance and overall support in advancing their education. Program observation demonstrated SPC staff is highly skilled in early childhood education and familiar with SPC's procedures. Staff effectively connected with the students, offering them encouragement for both their studies in this field and their future educational endeavors. The program exceeded its annual target of 24 students by serving 28 in FY25, awarded 68 scholarships, and met all four key performance measures.

In FY25, administrative challenges were identified and all issues were subsequently addressed and resolved. A significant lapse of 31% was noted in benefits, salaries and training/conferences expenditures.

Early Intervention Services

PARC, Inc. | FY25 | Program Monitoring Report

BACKGROUND

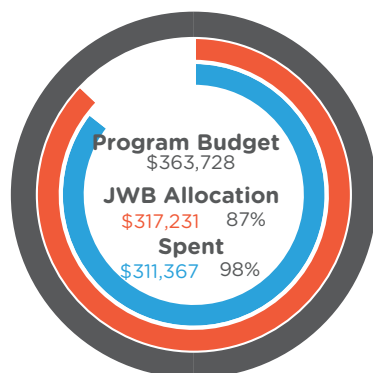
Programming Type: Early Childhood Development
Capacity Building

County Area(s) Served: Countywide

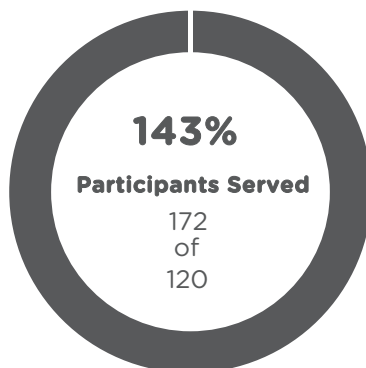
Early intervention services, formerly Family Focus, provides in-home or preschool services to children birth to five years of age who are diagnosed with or at risk of developmental delays.

HOW MUCH?

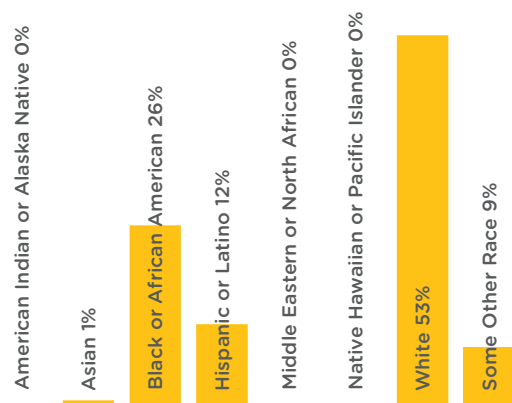
Utilization



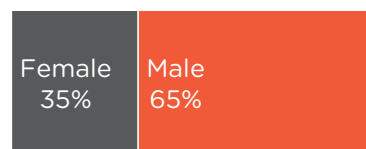
Reach



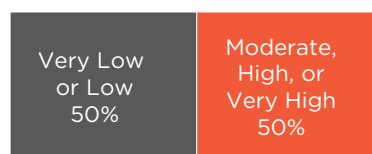
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

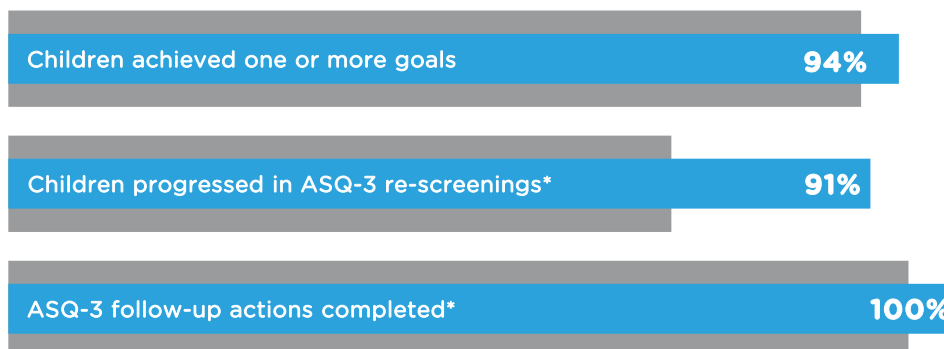
Early Intervention Services (EIS) demonstrated consistent data reporting, a stable and experienced workforce, and sustained community engagement. The program exceeded its reach for three consecutive fiscal years, maintained low staff turnover, and continued to receive positive parent feedback and steady referrals.

Performance measures remained strong, with all three outcome measures met in FY25. Participant file reviews resulted in high scores across all categories. The program exceeded its annual service targets, leading to an increase in reach from 120 to 156 in FY26. Participants continue to demonstrate progress toward EIS goals related to children's social, emotional, and developmental outcomes. Minor findings were limited to conflict of interest forms not being signed annually in accordance with JWB contract requirements. Financial performance reflected full compliance in timeliness and accuracy, with a lapse rate of 1.85%.

BETTER OFF?

Outcomes 3 of 3 key outcomes were **met**.

■ Target ■ Actual



*Ages and Stages Questionnaire

BACKGROUND

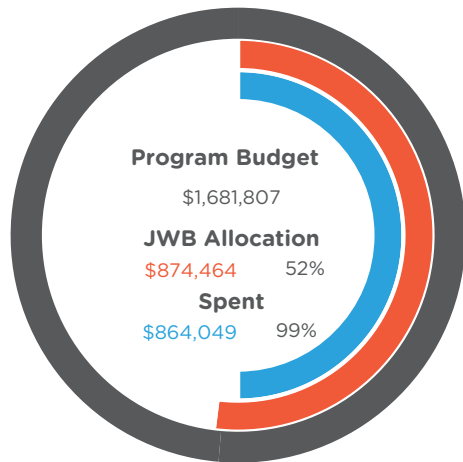
Programming Type: Early Childhood Development
Capacity Building

County Area(s) Served: Countywide

PCLB protects and promotes health, safety, and the mental development of children cared for in children's centers and family childcare homes who require a childcare license. The provider ensures that all licensed homes and children centers are inspected.

HOW MUCH?

Utilization



BETTER OFF?

Outcomes 4 of 4 key outcomes were met.

HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: No Findings

In FY25, PCLB conducted 9,343 licensing activities, including inspections, re-inspections, and complaint processing. Feedback from childcare providers indicated a high level of satisfaction with PCLB, particularly highlighting staff knowledge, collaboration, and responsiveness during inspections and technical assistance. Observations further demonstrated that staff consistently maintained a professional and courteous demeanor. Internal staff feedback reflected strong appreciation for the training opportunities provided within the department. Staff also expressed satisfaction with supervisory support and emphasized a strong sense of teamwork across the program.

Operationally, the program demonstrated effective oversight as evidenced by accurate data submissions, timely reimbursements, minimal lapse, and sustaining 100% performance across all measured outcomes.



CHILD CARE CENTERS

100% of licensed centers renewed their license before it expired.

100% of licensed centers were inspected at least twice a year.



CHILD CARE HOMES

100% of licensed homes renewed their license before it expired.

100% of licensed homes were inspected at least twice a year.

School Readiness+

Early Learning Coalition of Pinellas County, Inc. | FY25 | Program Monitoring Report

BACKGROUND

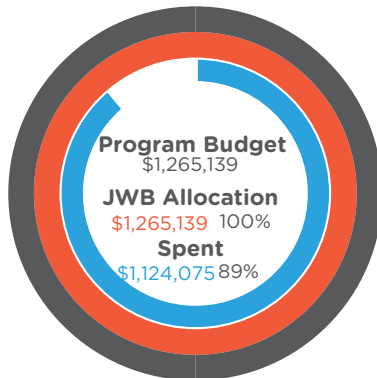
Programming Type: Early Childhood Development
Capacity Building

County Area(s) Served: Countywide

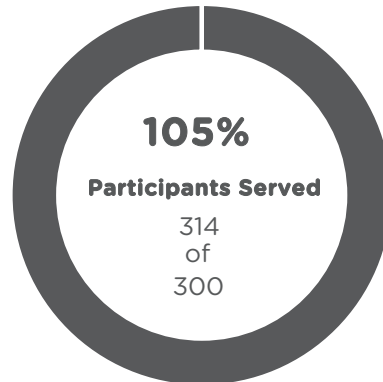
Program expands childcare scholarships for Asset Limited, Income Constrained, Employed (ALICE) families with infants through five year olds who are ineligible for the state School Readiness Program.

HOW MUCH?

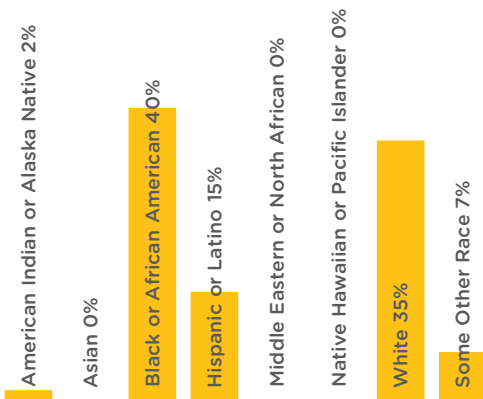
Utilization



Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: No Findings

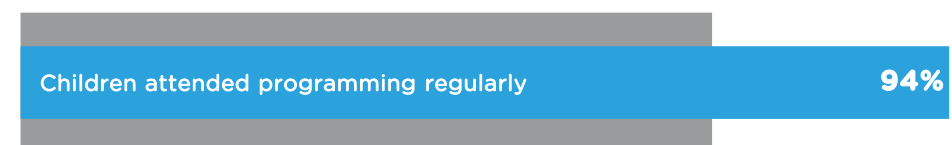
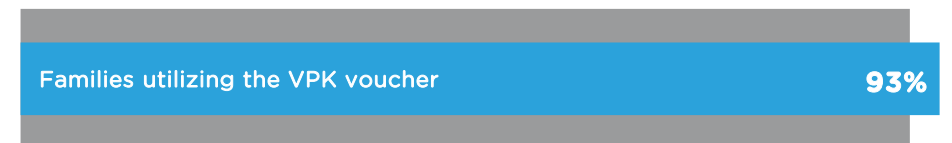
School Readiness+ demonstrates a family-centered approach that supports families in accessing childcare services. The program has exceeded performance targets, including increased utilization of Voluntary Prekindergarten vouchers, a key community goal. Additionally, children receiving scholarships are attending school more consistently. Both outcomes positively contribute to kindergarten readiness. ELC continues to submit required data in a timely manner each month.

The program operates collaboratively with local partners and is subject to state oversight and accountability reviews. In FY26, the School Readiness+ and School Readiness Match contracts were consolidated to improve administrative efficiency and provide greater flexibility in addressing community needs. This change did not affect service delivery or outcomes. JWB will continue to monitor the impact of the consolidation throughout FY26.

BETTER OFF?

Outcomes 2 of 2 key outcomes were **met**.

■ Target ■ Actual



School Readiness Match

Early Learning Coalition of Pinellas County, Inc. | FY25 | Program Monitoring Report



BACKGROUND

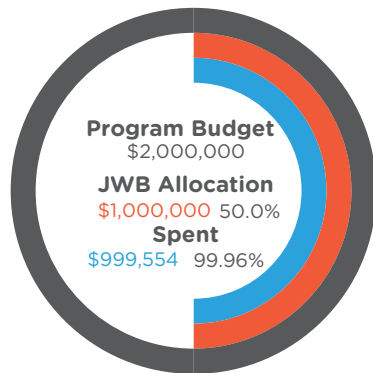
Programming Type: Early Childhood Development
Capacity Building

County Area(s) Served: Countywide

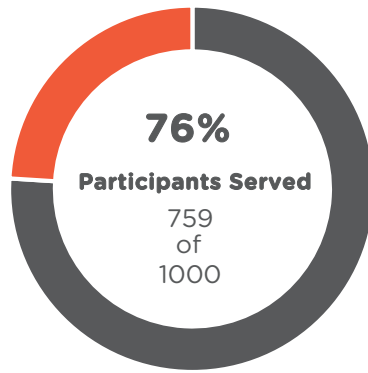
Program offers childcare scholarships to children birth through 12 years old. Families must meet income eligibility guidelines. JWB funds are matched with state funding on a dollar for dollar basis. The Early Learning Coalition (ELC) monitors providers for contractual compliance.

HOW MUCH?

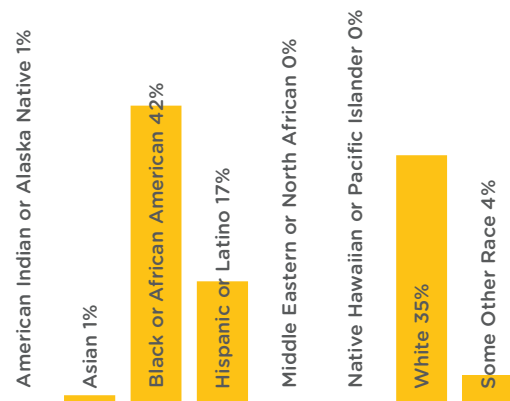
Utilization



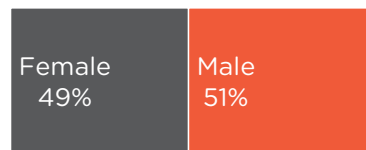
Reach



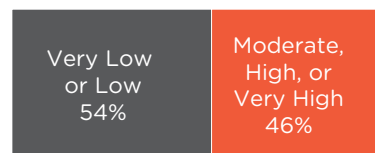
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Administrative

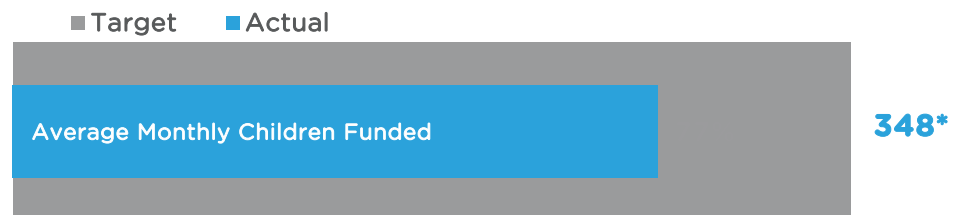
Most Recent Financial Monitoring: No Findings

Program monitoring demonstrated parent satisfaction, with results indicating strong confidence in services, staff professionalism, and overall having a meaningful impact on families. Staff interviews and observations further highlighted strong client centered services and a positive organizational culture that supports service fidelity. Data quality and reporting were strengthened using established protocols and responsive follow-through on recommendations.

While funding utilization remained strong, the program did not meet its targets for overall reach and average children served per month. This was largely due to serving a higher proportion of younger children, who require more intensive and higher-cost childcare services. Consequently, the increased cost per participant limited the total number of children that could be served within available funding.

BETTER OFF?

Outcomes 0 of 1 key outcomes were met.



*Values shown represent counts of participants, not percentages.

BACKGROUND

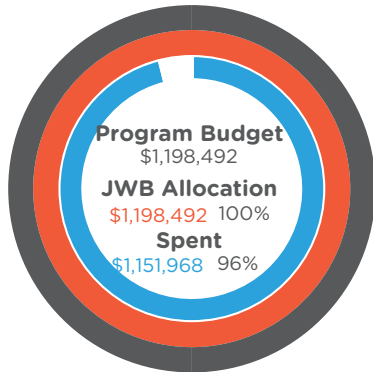
Programming Type: Early Childhood Development
Capacity Building

County Area(s) Served: Countywide

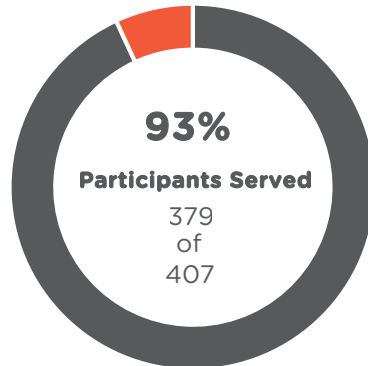
Special Services works with childcare providers and parents to address children's emotional/behavioral challenges, disability, health barriers, or prenatal exposures through on-site observation and consultation.

HOW MUCH?

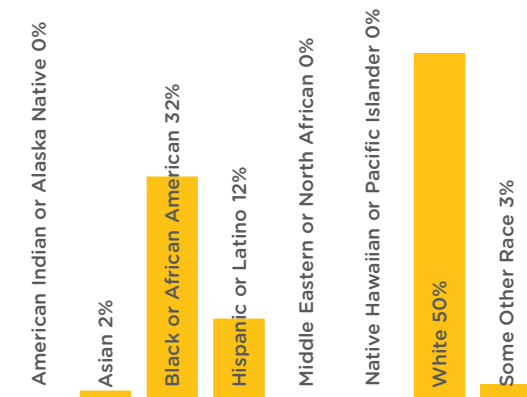
Utilization



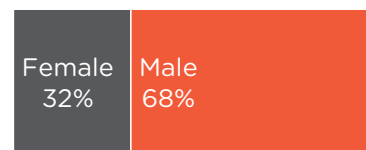
Reach



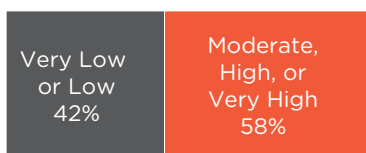
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

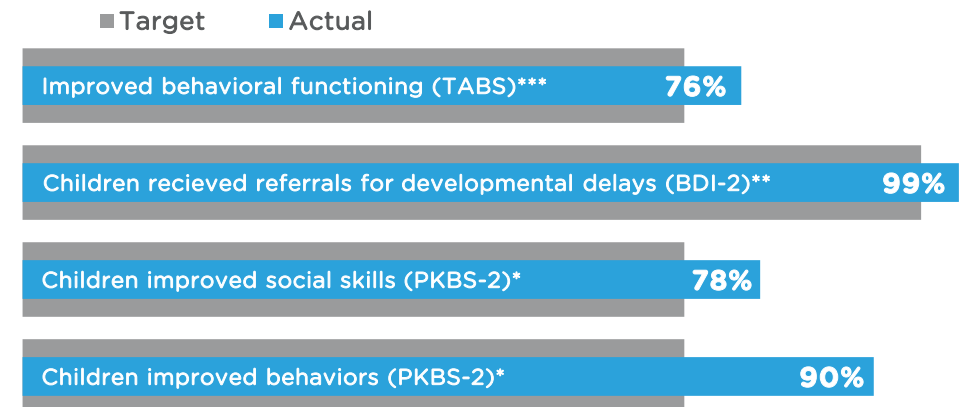
Most Recent Financial Monitoring: No Findings

During FY25, the program continued to deliver high-quality early intervention and prevention services, with strong results across monitoring, observations, file reviews, and family feedback. The program demonstrated effective coordination with community partners and consistently connected families to needed developmental, behavioral, and support services.

Performance remained strong, with the program serving 93% of its reach and meeting performance measures. The program had low lapse and is overall performing well.

BETTER OFF?

Outcomes 4 of 4 key outcomes were met.



*Preschool and Kindergarten Behavior Scales

**Battelle Developmental Inventory

***Temperament and Atypical Behavioral Scale

Early Learning Centers

BACKGROUND

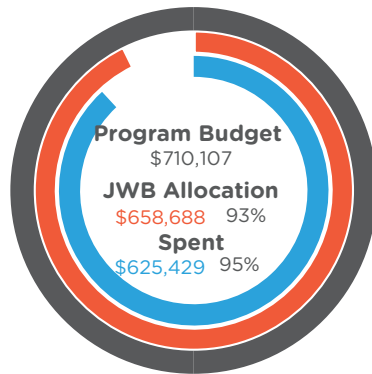
Programming Type: Early Learning Centers

County Area(s) Served: Countywide

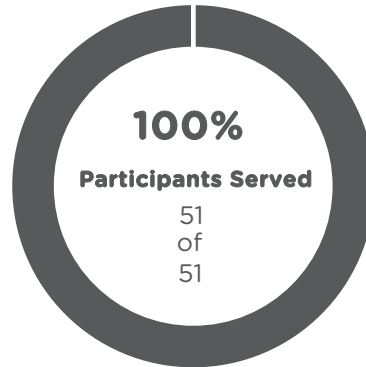
Children of the World provides a safe, culturally sensitive learning environment for children of immigrant, refugee, and non or limited English-speaking families ages two to five years old. Staff assist with school readiness and acculturation while respecting the child's heritage.

HOW MUCH?

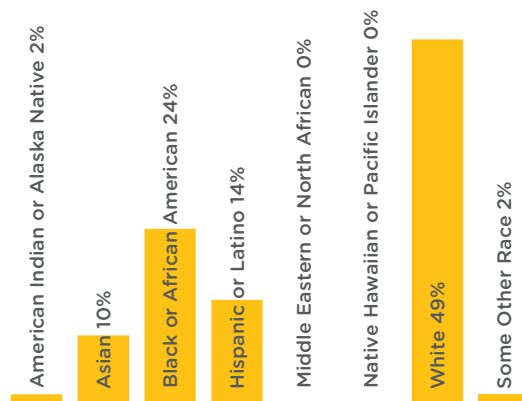
Utilization



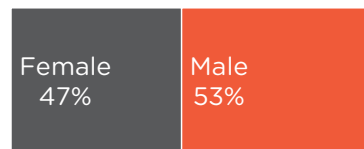
Reach



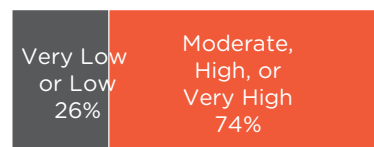
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

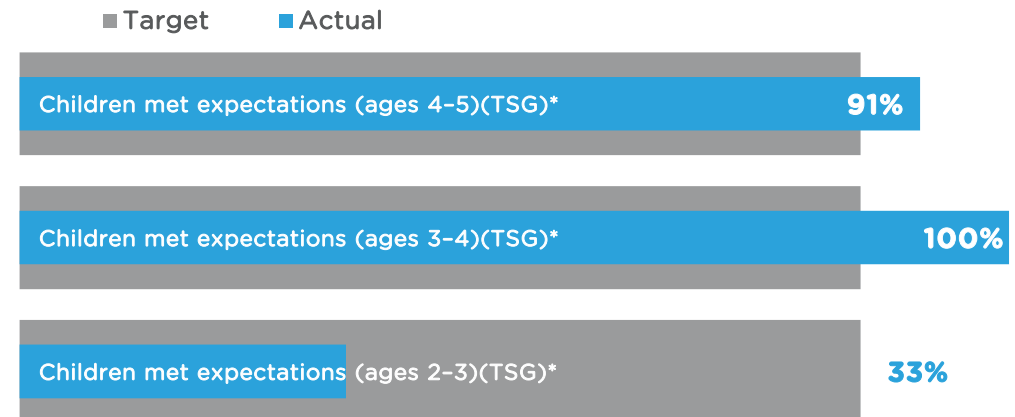
Most Recent Financial Monitoring: Minor Findings

During FY25, Children of the World delivered positive early childhood services, remaining fully compliant with program and licensing requirements, achieving strong participant and family engagement, and meeting 100% of its Reach. The program demonstrated resilience following hurricane disruptions, maintained stable staffing in most classrooms, and received positive staff and parent feedback.

Primary challenges included intermittent enrollment fluctuations by age group and families leaving Pinellas County due to cost of living. Program demonstrated solid fiscal management throughout the fiscal year. One performance measure was not met due to factors related to child developmental needs and teacher turnover issues in the 2 year old classroom which has since been rectified.

BETTER OFF?

Outcomes 2 of 3 key outcomes were **met**.



*Teaching Strategies Gold

BACKGROUND

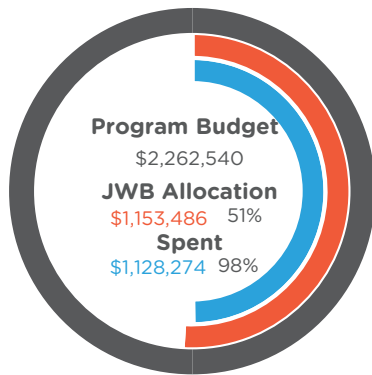
Programming Type: Early Learning Centers

County Area(s) Served: Countywide

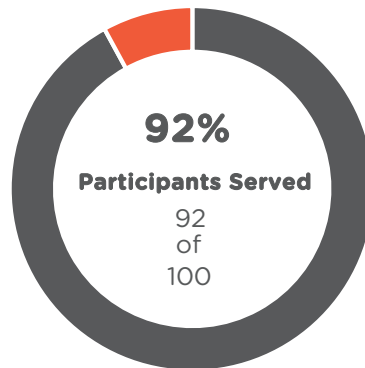
Discovery Learning Center offers inclusive early learning and on-site intervention services to children two months through VPK with or at risk for intellectual and developmental disabilities or early trauma experience.

HOW MUCH?

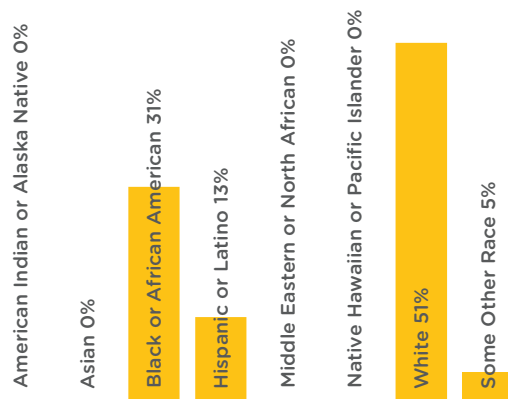
Utilization



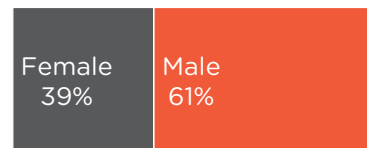
Reach



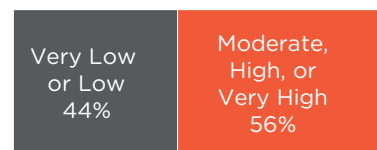
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

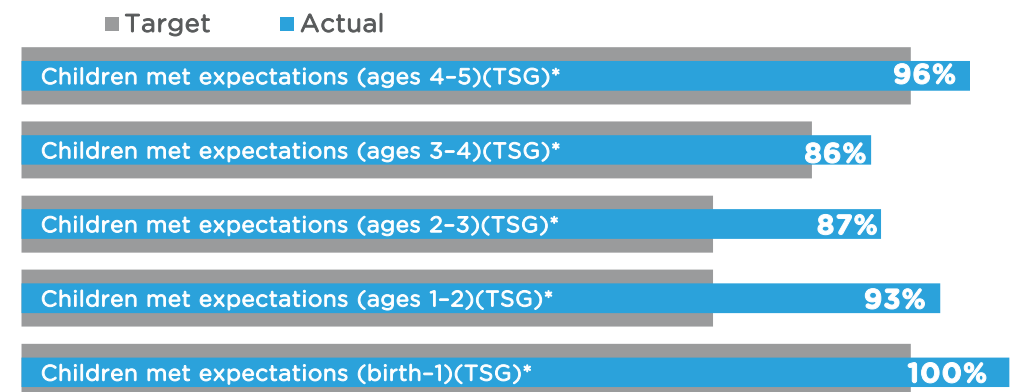
During FY25, the program delivered high-quality early childhood services, resulting in strong developmental outcomes, timely and accurate data reporting, and consistently positive feedback from both parents and staff.

A key program strength was the expansion of therapy services, which enabled nearly all enrolled children to receive appropriate speech and developmental supports. Challenges during the year were primarily related to capacity, including enrollment imbalances across age groups, a brief leadership transition, and necessary planning adjustments associated with the upcoming relocation to a new facility.

Despite these factors, the program successfully met all five outcome measures using the Teaching Strategies Gold (TSG) assessment, achieved over 90% of its target service level, and managed capital funds responsibly with minimal lapse.

BETTER OFF?

Outcomes 5 of 5 key outcomes were met.



*Teaching Strategies Gold

Happy Workers, an R'Club Early Learning Academy

R'Club Child Care, Inc. | FY25 | Program Monitoring Report

BACKGROUND

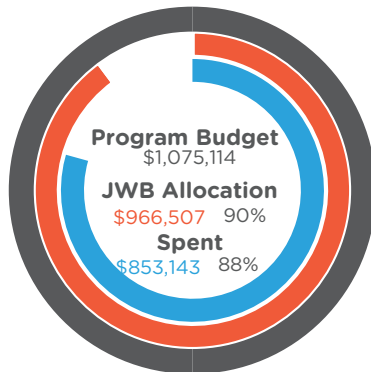
Programming Type: Early Learning Centers

County Area(s) Served: Countywide

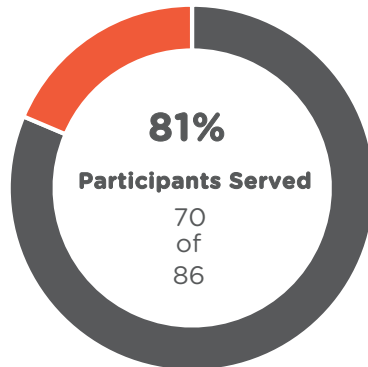
Happy Workers offers early learning opportunities for children aged 2 months to 5 years old. Program implements evidence-based and trauma-informed curricula to prepare children for their formal education. Additionally, the program offers family support services for those in need.

HOW MUCH?

Utilization



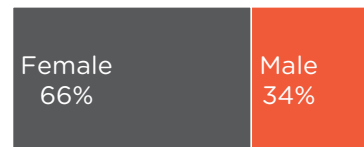
Reach



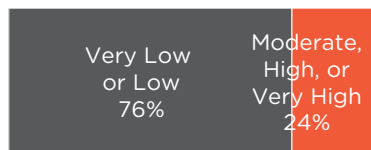
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

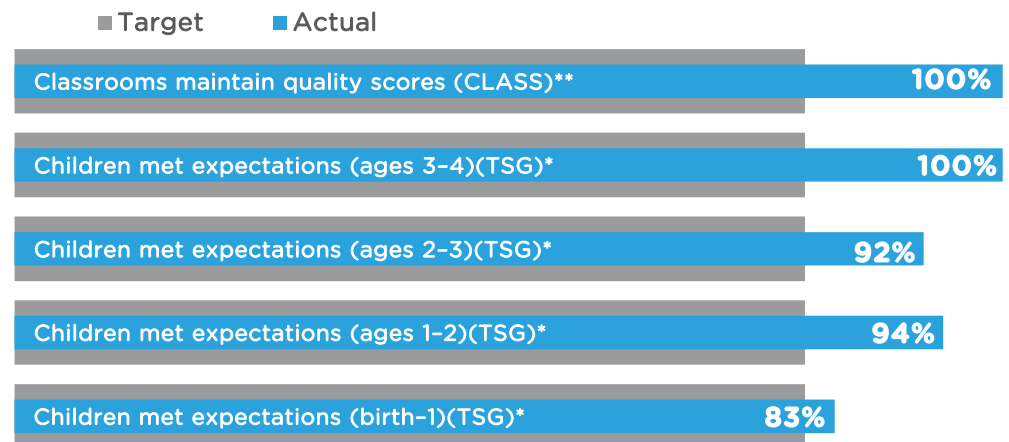
Most Recent Financial Monitoring: No Findings

Classroom observations reflected nurturing instruction, engaging learning environments, and the use of effective behavior support strategies. While staff vacancies, particularly in Lead Teacher roles presented challenges, service delivery continued without interruption through the use of substitutes and management support. Parents expressed satisfaction and appreciation for the program during interviews.

Program reach was below target at 81%, primarily due to lower child enrollment. Data quality remained a significant strength, with high accuracy and timely reporting across all required elements.

BETTER OFF?

Outcomes 5 of 5 key outcomes were met.



* Teaching Strategies Gold

** Classroom Assessment Scoring System

Lealman YMCA Preschool Academy

Young Mens Christian Academy of Greater St Petersburg Inc. | FY25 | Program Monitoring Report

BACKGROUND

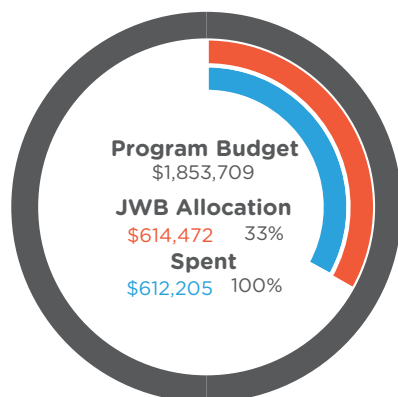
Programming Type: Early Learning Centers

County Area(s) Served: South County

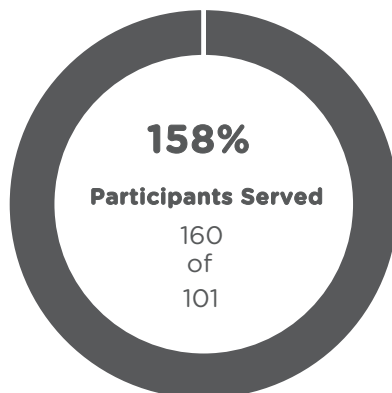
Lealman YMCA Preschool provides a learning environment for children eight weeks to five years old located at the Lealman Exchange. They use Creative Curriculum to enhance children's educational needs and offer family engagement events.

HOW MUCH?

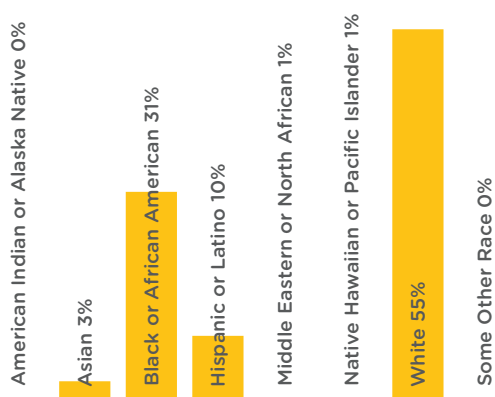
Utilization



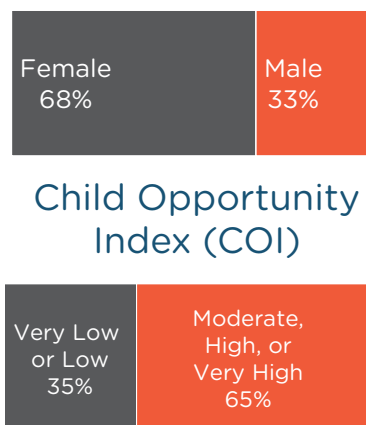
Reach



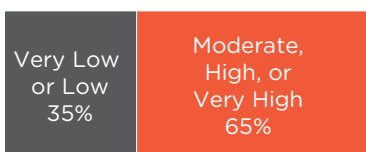
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

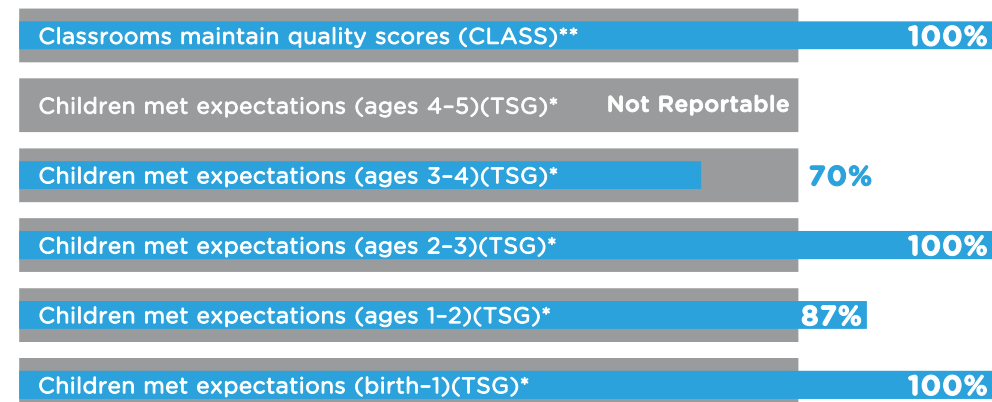
Monitoring results, including parent feedback, showed strong trust in program staff and high overall satisfaction. Parents highlighted the staff's care, responsiveness, and the positive academic and developmental outcomes for their children. Family engagement remained a key strength, with increased participation and consistently well-attended events. Enrollment also exceeded projections due to ongoing child turnover throughout the year.

Staffing vacancies and accreditation requirements remain ongoing challenges; however, the center has made progress through the implementation of a credentialing plan. TSG outcomes for children ages 4-5 were not reportable, as VPK participants graduated before year-end data collection, reflecting a structural limitation rather than a performance concern.

BETTER OFF?

Outcomes 4 of 6 key outcomes were met.

■ Target ■ Actual



* Teaching Strategies Gold

** Classroom Assessment Scoring System

BACKGROUND

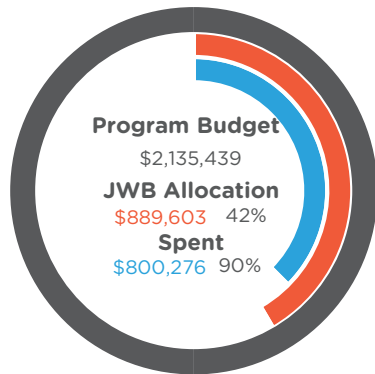
Programming Type: Early Learning Centers

County Area(s) Served: Countywide

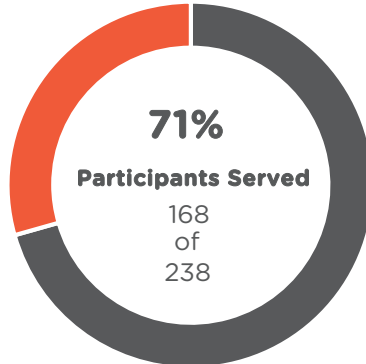
The program provided early learning opportunities for children ages 1 year to 5 years using evidence-based and trauma-informed curricula to prepare them for their formal education. The program also provides family support services for families in need.

HOW MUCH?

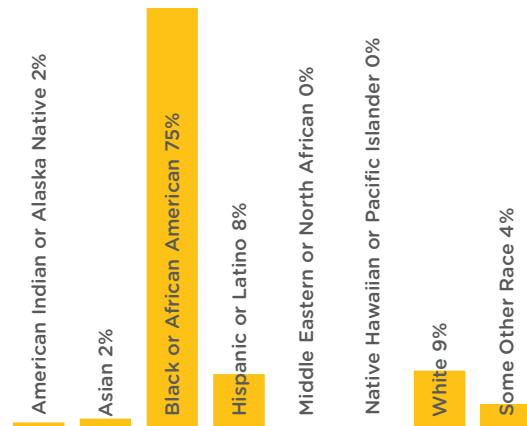
Utilization



Reach



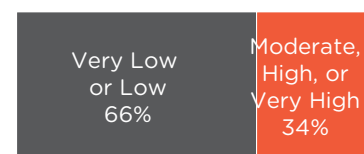
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Not Applicable

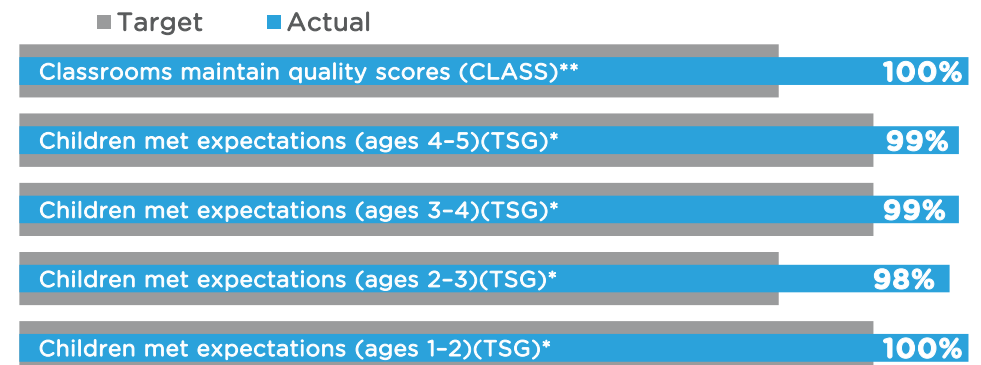
Most Recent Financial Monitoring: No Findings

Program monitoring demonstrated positive teacher-child interactions and effective instructional practices. Families reported positive experiences with the center, with many indicating they would recommend it to others. In May 2025, the program restructured following the end of its Head Start partnership. Pinellas County Schools (PCS), JWB, and the Early Learning Coalition continue to collaborate to support ongoing operational needs.

Program reach was impacted by the conclusion of the partnership. Additionally, data entry challenges resulted in underreporting of reach. JWB staff will continue to monitor enrollment to ensure accuracy and stability. Despite lower reach, expenditures remained within lapse guidelines, supported by approved budget amendments for substitute staffing, increased insurance costs, and other operational needs.

BETTER OFF?

Outcomes 5 of 5 key outcomes were **met**.



*Teaching Strategies Gold

**Classroom Assessment Scoring System

PAR Child Development Centers

Operation PAR, Inc. | FY25 | Program Monitoring Report

BACKGROUND

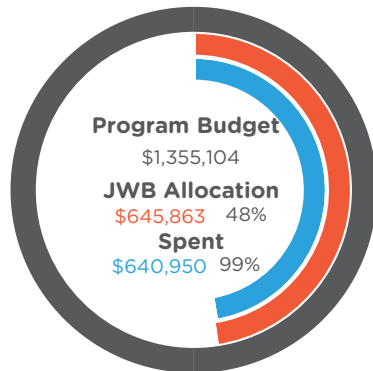
Programming Type: Early Learning Centers

County Area(s) Served: Countywide

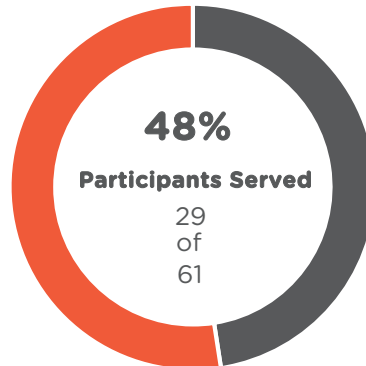
The PAR Child Development Center operates two centers with a focus on providing stable childcare for substance exposed children birth to five years old. They use research based tools for screening, assessment, and interventions for the children.

HOW MUCH?

Utilization



Reach



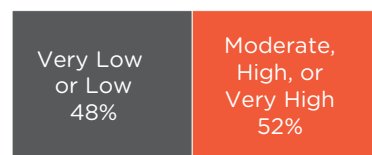
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Minor Findings

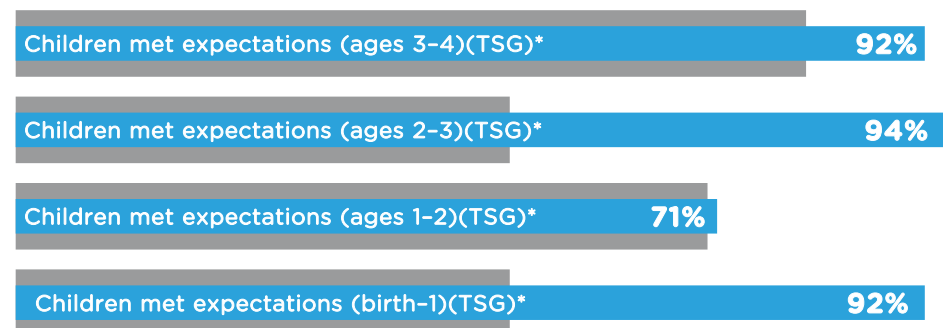
The program demonstrated strong monitoring outcomes, reflected in positive feedback from parents and staff and the successful achievement of re-accreditation. However, the program experienced ongoing enrollment and staffing challenges throughout the fiscal year. These were primarily driven by limited infant capacity, increased availability of care within public schools, and recruitment barriers associated with salary levels.

Early in the year, discrepancies in reported service levels were identified and attributed to data entry issues rather than actual service delivery gaps. The program implemented internal controls to address these concerns and, by year end, showed measurable improvement in data accuracy, processes, and reporting practices. Despite these operational improvements, staffing and enrollment challenges persisted.

BETTER OFF?

Outcomes 4 of 4 key outcomes were met.

■ Target ■ Actual



* Teaching Strategies Gold

BACKGROUND

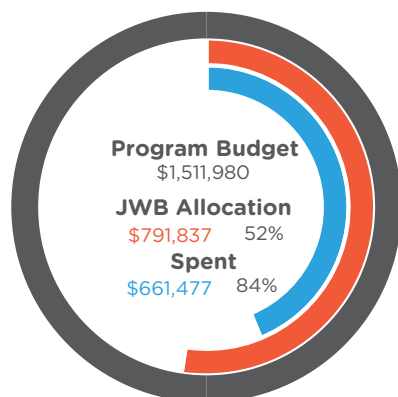
Programming Type: Early Learning Centers

County Area(s) Served: Countywide

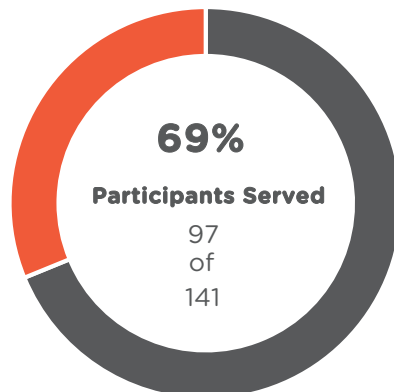
Provider delivers early learning for children ages 2 months to 3 years. The program utilizes evidence-based, trauma-informed curricula designed to support school readiness and lay a strong foundation for future academic success. In addition, family support services are available to those in need.

HOW MUCH?

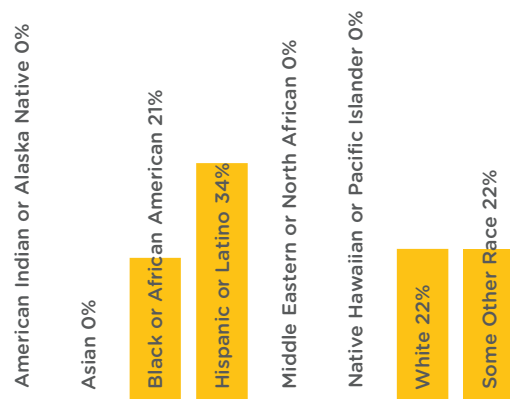
Utilization



Reach



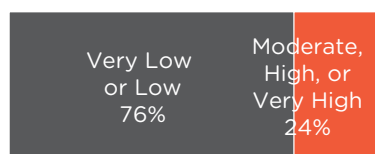
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Programmatic, Financial

Most Recent Financial Monitoring: No Findings

Program monitoring demonstrated positive parent feedback citing caring staff, child learning gains, and effective communication. Classroom observations indicated calm and supportive staff-child interactions and available materials.

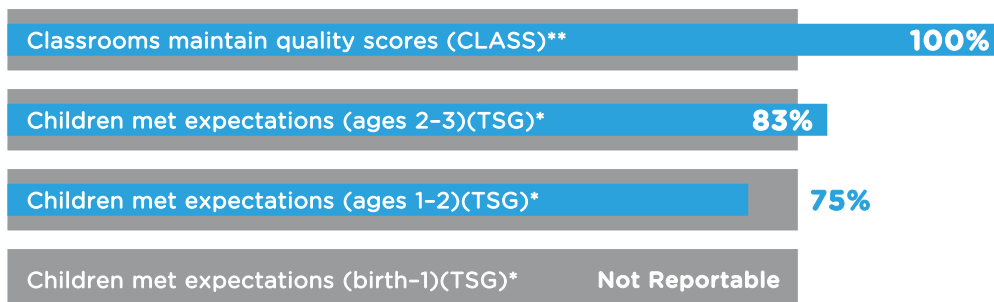
The program discontinued its Head Start/Early Head Start partnership during the fiscal year, contributing to lower participant reach; enrollment will continue to be monitored. The Teaching Strategies GOLD (TSG) outcome for birth to age one was not reported due to no participants in this age group at the time of measurement.

In FY25, the program was placed on a six-month probation with the Early Learning Coalition, resulting in a Letter of Non-Compliance. The program responded swiftly and no further concerns were identified.

BETTER OFF?

Outcomes 2 of 3 key outcomes were met.

■ Target ■ Actual



*Teaching Strategies Gold

**Classroom Assessment Scoring System

R'Club Early Learning Academy @ Lemon Street

R'Club Child Care, Inc. | FY25 | Program Monitoring Report

BACKGROUND

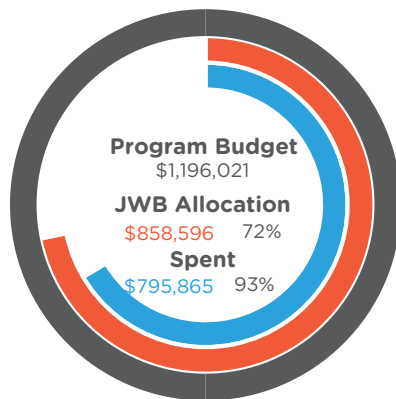
Programming Type: Early Learning Centers

County Area(s) Served: Countywide

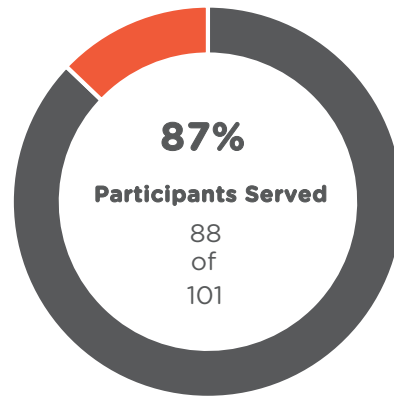
Provider offers early learning opportunities for children ages 2 months to 3 years using evidence-based and trauma-informed curricula to prepare them for formal education. The program also provides family support services for families in need.

HOW MUCH?

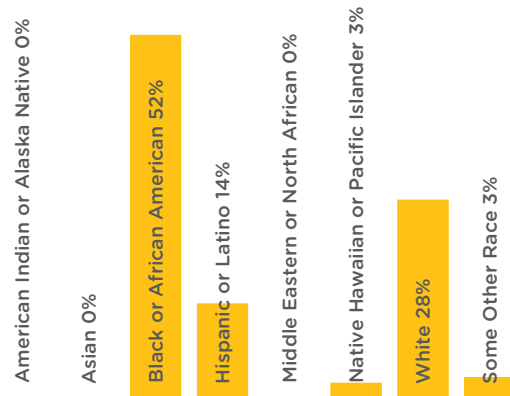
Utilization



Reach



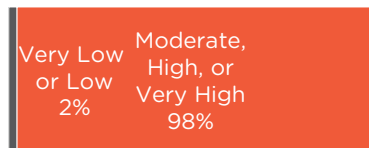
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

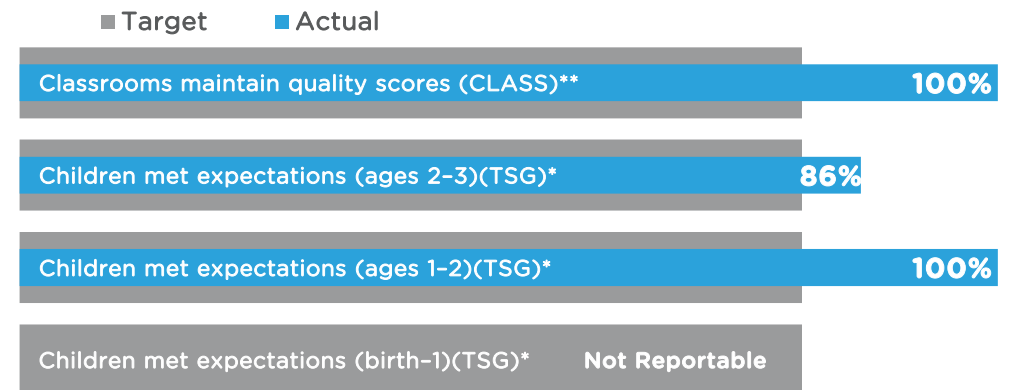
Most Recent Financial Monitoring: No Findings

Program observations demonstrated a nurturing environment with strong staff-child interactions, including language-rich instruction and responsive caregiving that supported development across domains. Parent surveys showed high satisfaction, with most ratings in the excellent or good range and all respondents indicating they would recommend the center.

The program discontinued its Head Start/Early Head Start partnership during the fiscal year, contributing to lower participant reach; enrollment will continue to be monitored. High-quality early learning components were consistently implemented. The Teaching Strategies GOLD (TSG) outcome for birth to age one was not reported due to a small sample size being eligible for measurement.

BETTER OFF?

Outcomes 3 of 3 key outcomes were met.



*Teaching Strategies Gold

**Classroom Assessment Scoring System

Family Stabilization

BACKGROUND

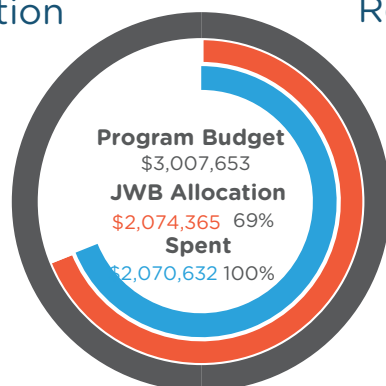
Programming Type: Family Stabilization

County Area(s) Served: Countywide

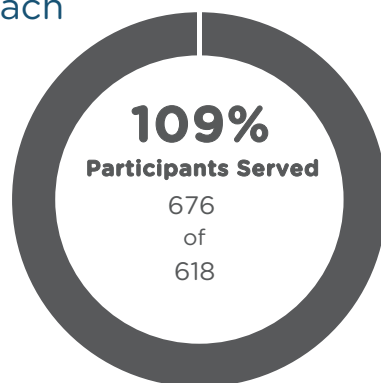
Program provides scattered-site (hotel/motel) and congregate bridge housing (traditional shelter) and Rapid Rehousing for families experiencing homelessness. Program aims to permanently house families quickly with minimal barriers.

HOW MUCH?

Utilization



Reach



BETTER OFF?

Outcomes 1 of 6 key outcomes were met.



SCATTERED SITE/ CONGREGATE SHELTER

100% of families referred to Coordinated Entry (Target:100%)

45% of adults will maintain/obtain their total income at time of entry (from all sources) at exit (Target:50%)

30% of households enrolled will exit within 90 days of project entry (Target:50%)



RAPID REHOUSING (RRH)

70% of households will be housed within 90 days of intake. (Target:80%)

77% of households exited to permanent housing (Target:80%)

84% of households exiting will remain permanently housed for 12 months following exit (Target:85%)

HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Significant Findings

Monitoring identified strengths in compassionate service delivery, while also highlighting challenges related to limited resources and shared facility space. The program received capital improvement awards to enhance shelter utilities and security.

As part of ongoing refinements to service delivery, the program ceased use of master-leased properties and shifted to congregate and hotel-based scattered site shelter, where participants were rapidly rehoused through rental assistance and wraparound services. The program was just short of meeting outcomes, which were largely attributed to systemic barriers such as affordable housing availability. Financial monitoring noted a material weakness on the external audit and concerns related to the timeliness and accuracy of financial functions. The program is actively addressing these concerns.

Family Connection Navigation

Eleos | FY25 | Program Monitoring Report

BACKGROUND

Programming Type: Family Stabilization

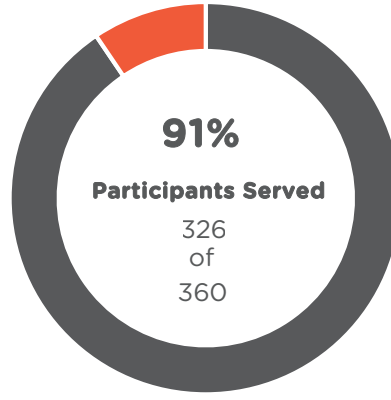
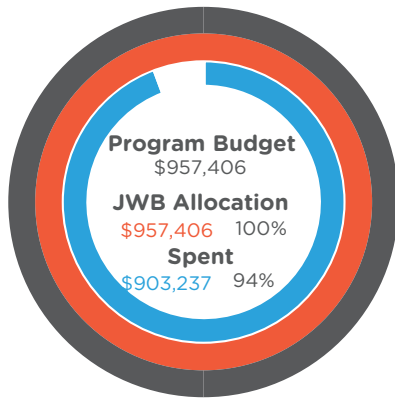
County Area(s) Served: Countywide

Family Connection Navigation (FCN) provides school-based, intensive case management services through a System of Care approach. Delivered in partnership with on-site school social services teams, the Navigator collaborates closely with school staff and families to increase access to community-based support services.

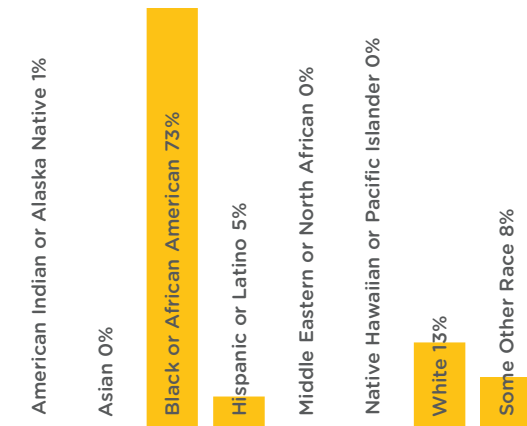
HOW MUCH?

Utilization

Reach



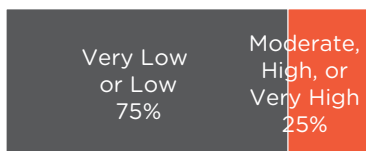
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Minor Findings

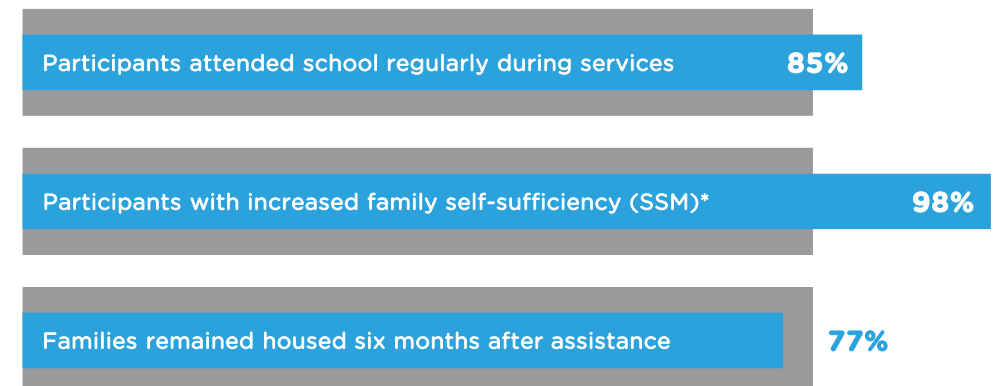
In FY25, observations and participant feedback highlighted strengths in rapport-building, and responsiveness to individual family needs. Parents reported effective communication with staff and identified the program as an important source of support for their children's social and emotional development.

The program was just short of achieving the six-month housing retention target, with participant follow-up challenges limiting the collection of outcome data. Monitoring identified opportunities to strengthen data quality and documentation. Technical assistance supported improvements throughout the year. The program also adapted to the new JWB eligibility requirement for bank statements for financial assistance.

BETTER OFF?

Outcomes 2 of 3 key outcomes were met.

■ Target ■ Actual



*Self Sufficiency Matrix

BACKGROUND

Programming Type: Family Stabilization

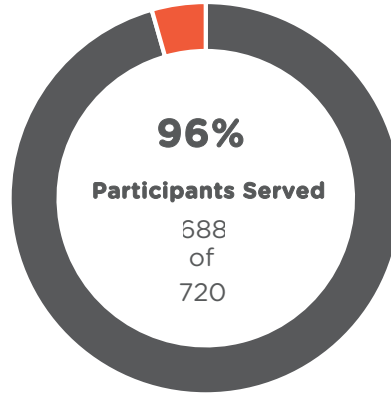
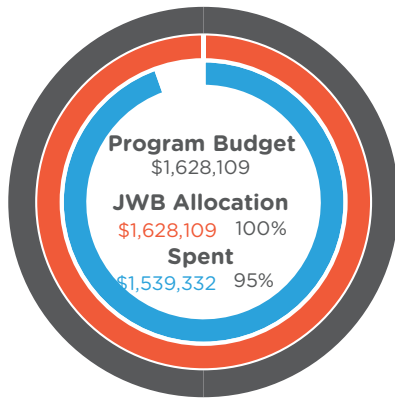
County Area(s) Served: Countywide

Provider delivers intensive case management services through the Family Services Initiative (FSI). Navigators partner with families to identify and reduce barriers to accessing community supports. The goal is to enhance long-term stability by strengthening families' knowledge of and connections to community resources.

HOW MUCH?

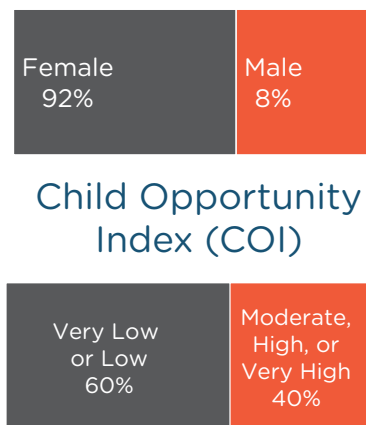
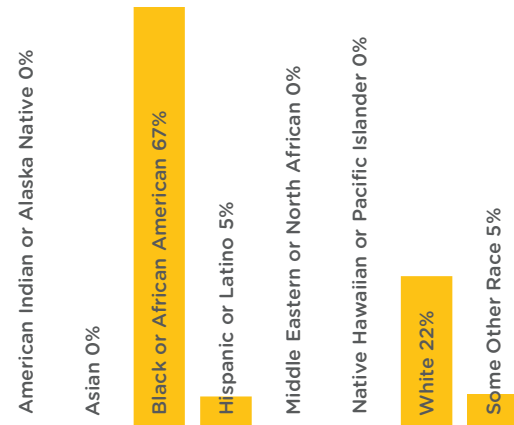
Utilization

Reach



Race

Sex



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Minor Findings

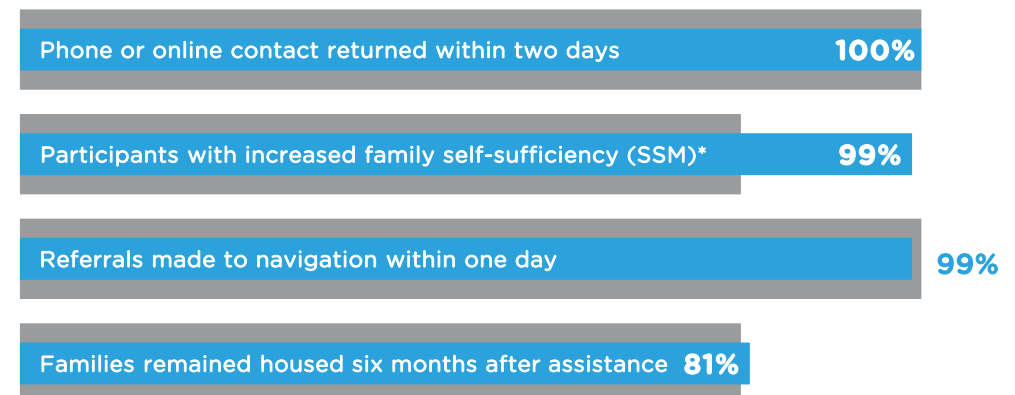
Program monitoring indicated supportive navigator-participant interactions with participants sharing they valued the prompt, respectful support, immediate help with essentials like food and gas, and clear guidance from staff. The navigator helped them set achievable goals and connected them to previously unknown community resources. The program component of FSI Connect, received & screened 11,819 total calls and online applications, with timely contact and referral time.

FY25 marked the implementation of a new bank statement eligibility requirement, which prompted workflow and practice adjustments. Limited utilization of the FSI financial resource pool contributed to notable lapse resulting in a reduced pool and program allocation in FY27.

BETTER OFF?

Outcomes 3 of 4 key outcomes were **met**.

■ Target ■ Actual



*Self Sufficiency Matrix

Gulf Coast FSI Navigation

Gulf Coast Jewish Family and Community Services, Inc. | FY25 | Program Monitoring Report

BACKGROUND

Programming Type: Family Stabilization

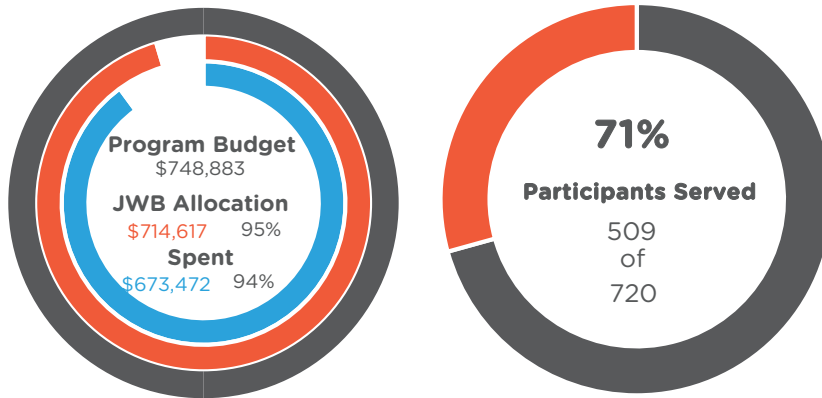
County Area(s) Served: Countywide

Provider delivers case management services through the Family Services Initiative (FSI), using a collaborative approach to assess needs, reduce barriers, and connect families to resources. Support includes service linkages and direct financial assistance to address basic needs, with the goal of strengthening long-term stability and community functioning.

HOW MUCH?

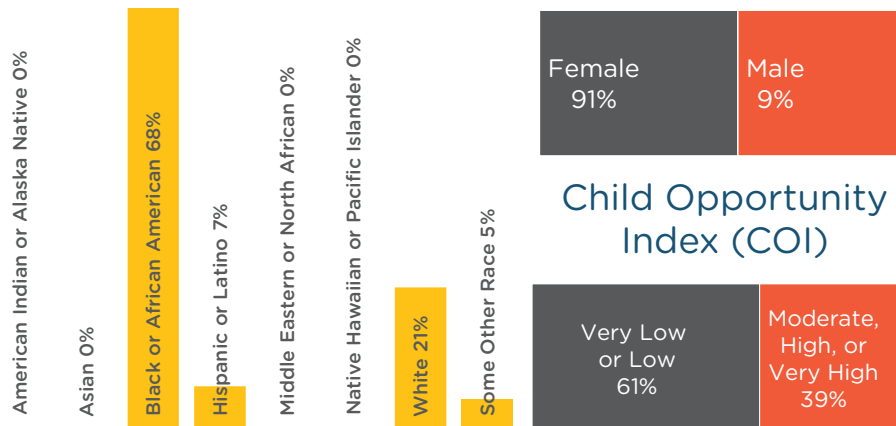
Utilization

Reach



Race

Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Significant Findings

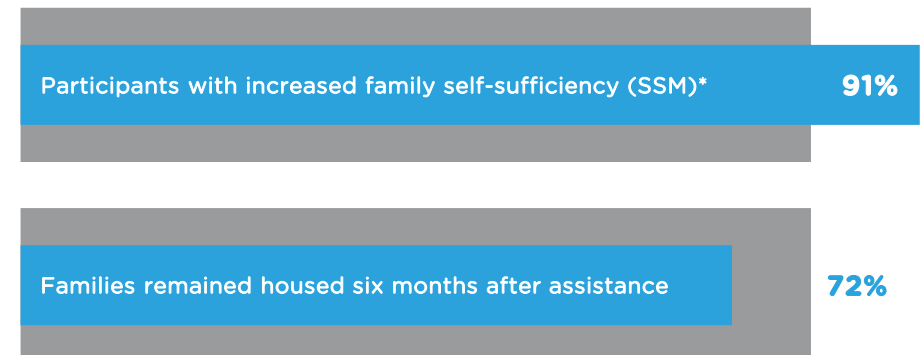
Program monitoring, including participant interviews, highlighted financial sustainability needs (employment, rent, childcare), connections to community resources, and individualized budgeting support. Concerns regarding service levels, data entry, and financial assistance requests led to a Letter of Non-Compliance. In response, the program increased oversight through weekly data reviews and enhanced supervision, resulting in notable improvement. The FY24 external financial audit identified three significant deficiencies, which have since been addressed through strengthened financial procedures.

Limited utilization of the FSI financial resource pool contributed to notable lapse resulting in a reduced pool and program allocation in FY27.

BETTER OFF?

Outcomes 1 of 2 key outcomes were met.

■ Target ■ Actual



*Self Sufficiency Matrix

Literacy

Home Instruction for Parents of Preschool Youngsters (HIPPY)

R'Club Childcare, Inc. | FY25 | Program Monitoring Report

BACKGROUND

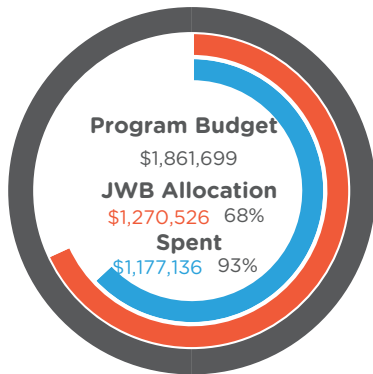
Programming Type: Literacy

County Area(s) Served: Countywide

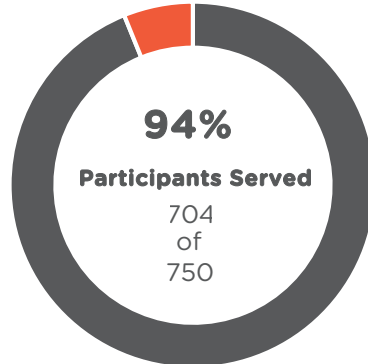
HIPPY helps parents prepare their children for school success and beyond by empowering them to be their child's first teacher. HIPPY staff give parents the tools, skills, and confidence needed to engage their child in educational activities at home in English and/or Spanish through weekly home visiting.

HOW MUCH?

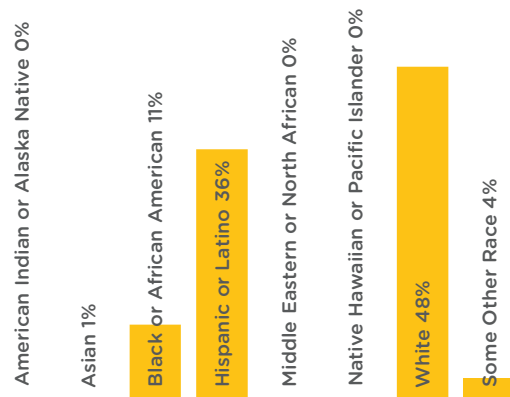
Utilization



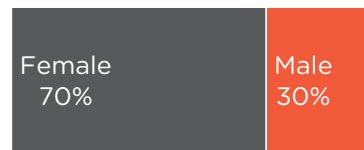
Reach



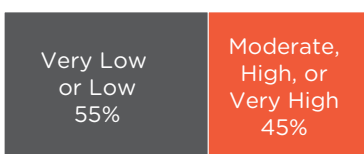
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

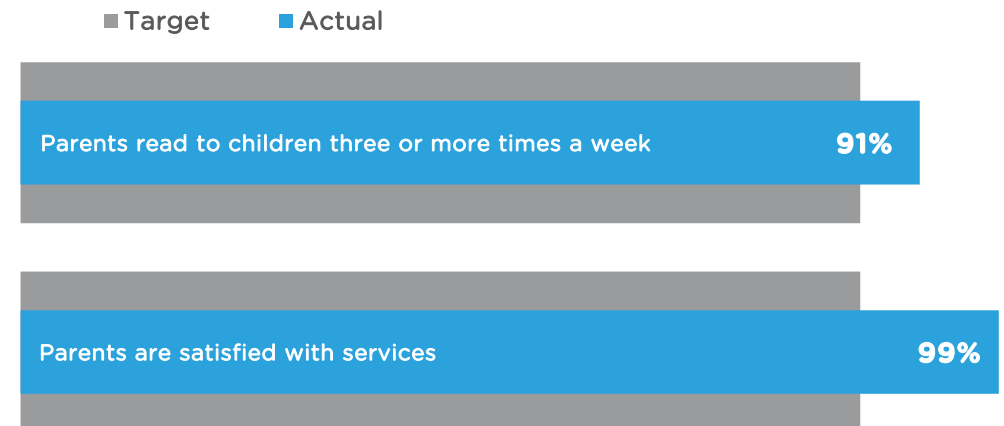
Technical Assistance: Not Applicable

Most Recent Financial Monitoring: No Findings

During FY25, HIPPY delivered quality, family-centered home visiting services, with strong parent engagement, positive observations, excellent file review results, and continued accreditation through HIPPY US. The program experienced staffing challenges and reorganization following the termination of another funding agreement. This change reduced the number of home visitors and slightly impacted enrollment capacity. Despite these changes, HIPPY met both outcome measures, reached 94% of the target service level, experienced minimal lapse, and entered FY26 fully staffed, strategically aligned, and positioned to sustain program quality and impact.

BETTER OFF?

Outcomes 2 of 2 key outcomes were **met**.



BACKGROUND

Programming Type: Literacy

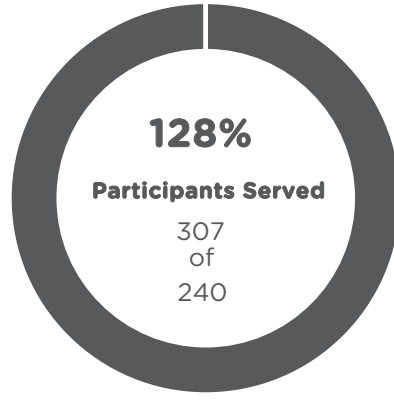
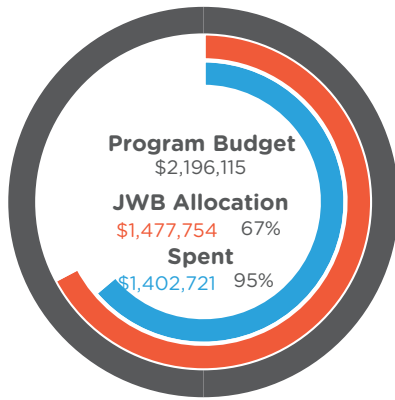
County Area(s) Served: South County

The program offers afterschool and summer, academically focused, enrichment programming to youth K-8, living in South St. Petersburg communities. The program structure leverages research-based curriculum with individual and small group work, technology access, peer mentoring, and parent engagement.

HOW MUCH?

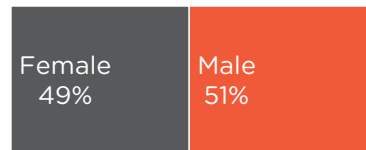
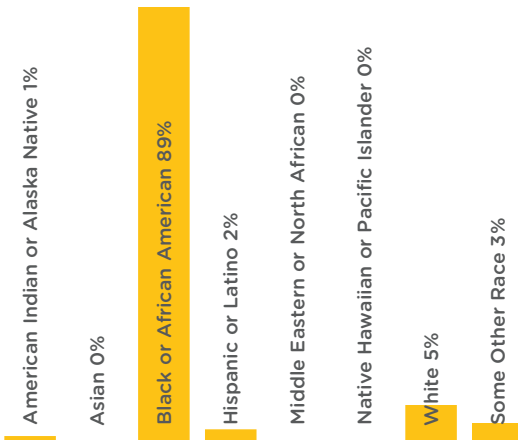
Utilization

Reach

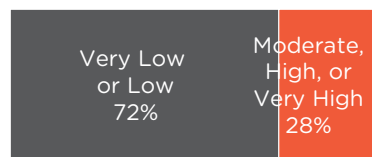


Race

Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

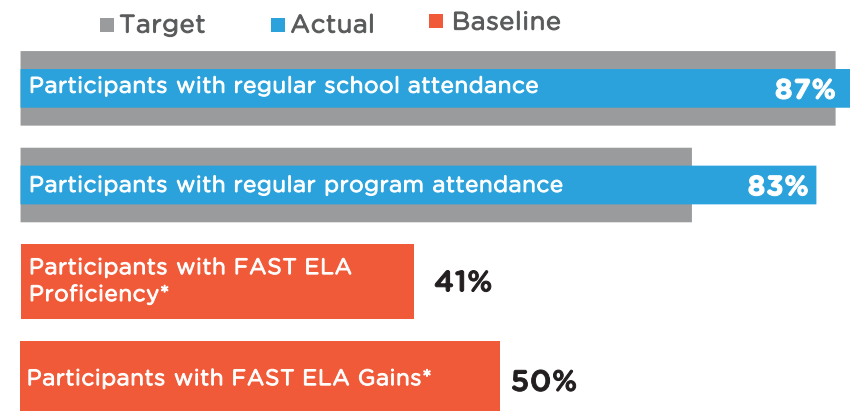
Most Recent Financial Monitoring: No Findings

FY25 marked a year of significant expansion and strong performance for the Shirley Proctor Puller Foundation's M.A.S.T.R. (Math, Art, STEM, Technology, Reading) Kids program. Key milestones included the opening of a third site at Gibbs High School and the successful acquisition and licensure of the John Hopkins building. Program quality remained consistently high, reflected in strong parent satisfaction and continued effectiveness in preventing summer learning loss.

Operationally, the program demonstrated timely, accurate, and reliable performance. The addition of the Gibbs High School site in January 2025 contributed to exceeding overall program reach. Collectively, FY25 showcased meaningful growth, high-quality service delivery, and substantial community impact.

BETTER OFF?

Outcomes 2 of 2 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

Programming Type: Literacy

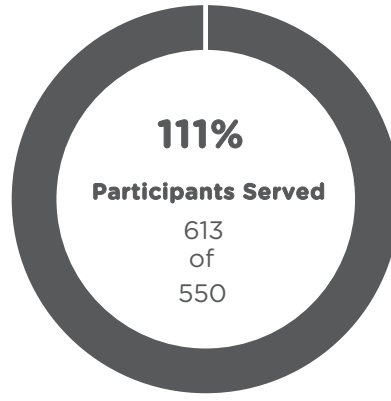
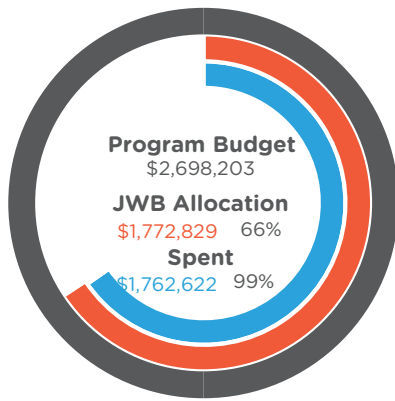
County Area(s) Served: South and Mid County

YReads! implements free reading intervention and maintenance services for readers in grades K-8 at designated schools who are reading below-grade level or at-risk for retention. YReads! delivers explicit instruction through research-based curriculum.

HOW MUCH?

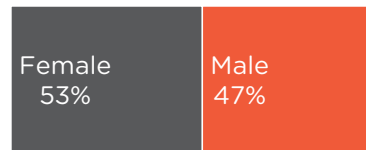
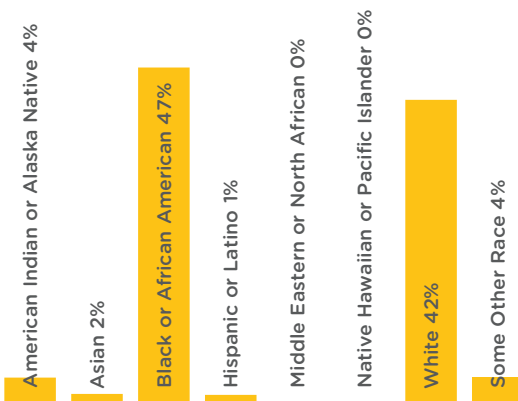
Utilization

Reach

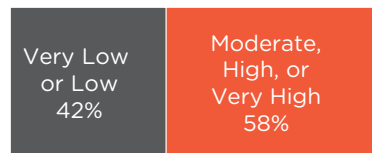


Race

Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Minor Findings

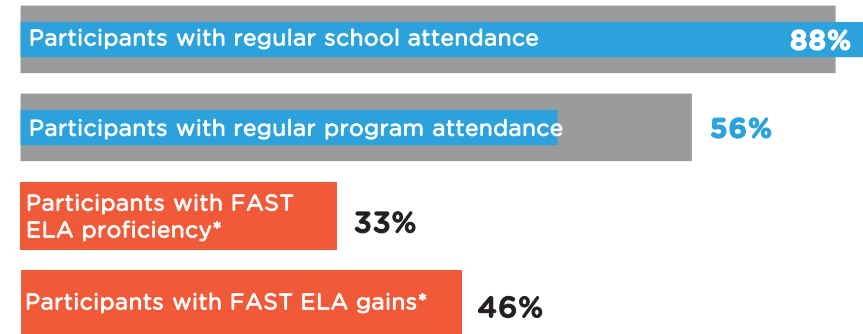
YReads! maintained consistent service delivery, with positive feedback from parents, participants, and staff. Youth reported feeling supported, and staff were consistently described as helpful and attentive. Parents highly valued staff for their respectfulness, communication, dedication, and care, while also noting academic and behavioral improvements in their children. The program demonstrated strong enrollment practices, sustained family engagement, and well-established school partnerships, contributing to exceeded reach.

Quality issues were identified in data upload reporting related to participant start and end dates which affected results for the program attendance measure. The program has initiated improvements with data processes and will transition from data uploading to JWB's Participant Management System in FY26.

BETTER OFF?

Outcomes 1 of 2 key outcomes were met.

■ Target ■ Actual ■ Baseline



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

Programming Type: Literacy

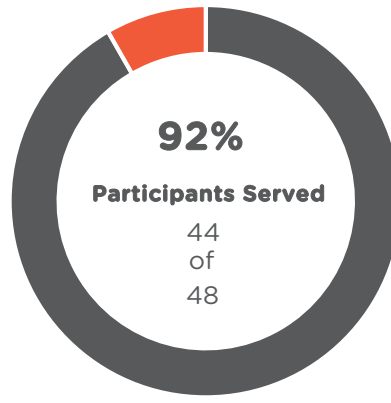
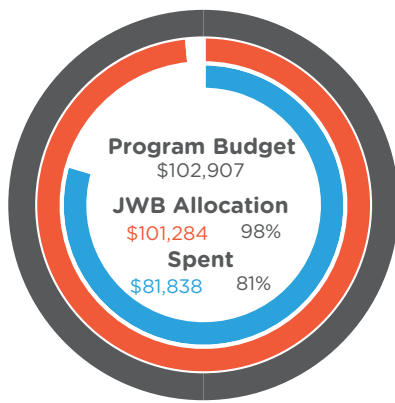
County Area(s) Served: Mid County

The provider delivers free reading intervention and support services for K-5 students who are reading below grade level or at risk of retention at designated elementary schools, using a research-based curriculum through the YReads! program.

HOW MUCH?

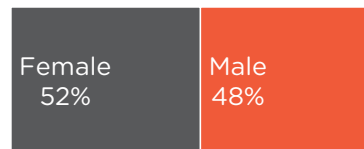
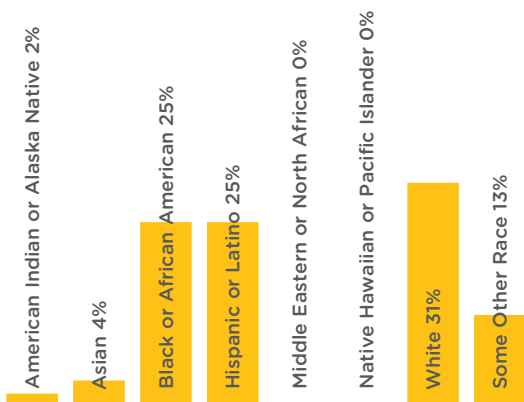
Utilization

Reach

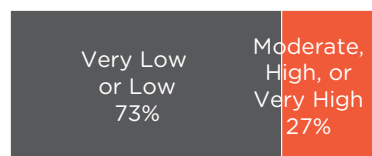


Race

Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

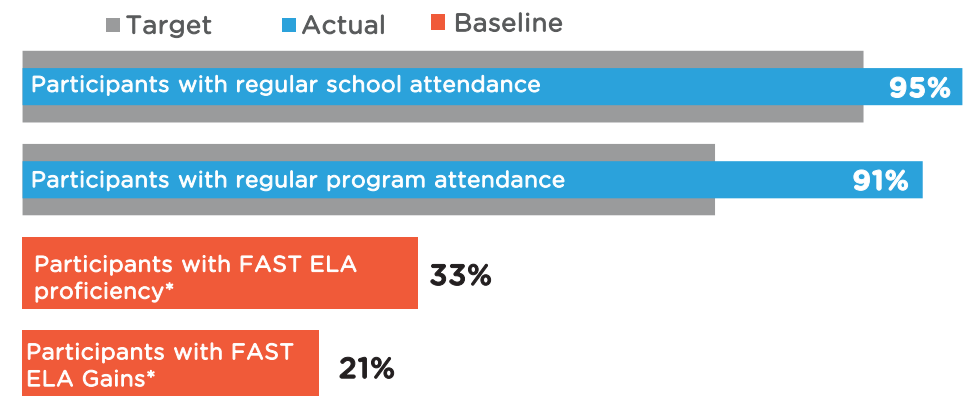
Most Recent Financial Monitoring: Minor Findings

YReads! launched the school year fully staffed following successful early enrollment practices, contributing to reach improvement after several years of lower participation. Monitoring activities reflect strong program quality in service delivery and data practices, supported by positive parent feedback expressing appreciation for the program, including its caring staff, convenience of being school-based, and no-cost access, as well as strong feedback from school partners.

While staffing began strong, recurring vacancies during the year impacted budget utilization, contributing to a 19% personnel lapse. Financial reimbursements remained accurate and largely timely. Technical assistance focused on sustaining staffing levels to reduce future lapse risk.

BETTER OFF?

Outcomes 2 of 2 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

Neighborhood Family Centers

BACKGROUND

Programming Type: Neighborhood Family Center

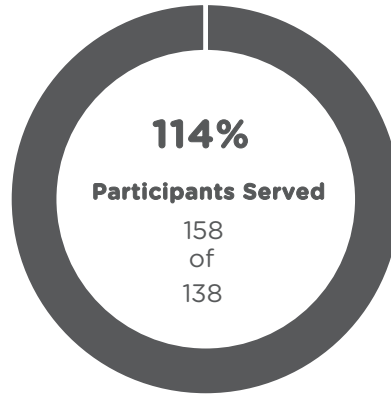
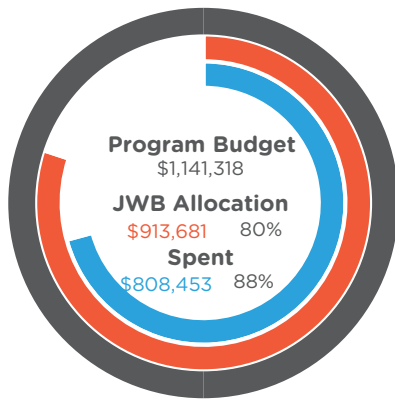
County Area(s) Served: North County

The provider operates the Union Academy Family Center, a Neighborhood Family Center offering family advocacy and support services, including emergency assistance, along with after-school programming and youth development activities.

HOW MUCH?

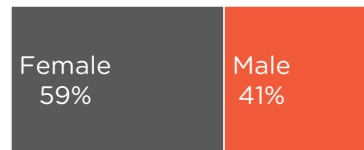
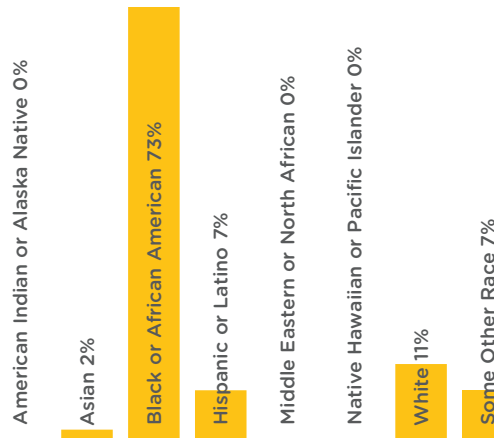
Utilization

Reach

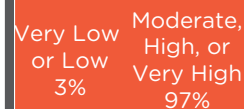


Race

Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Administrative

Most Recent Financial Monitoring: Minor Findings

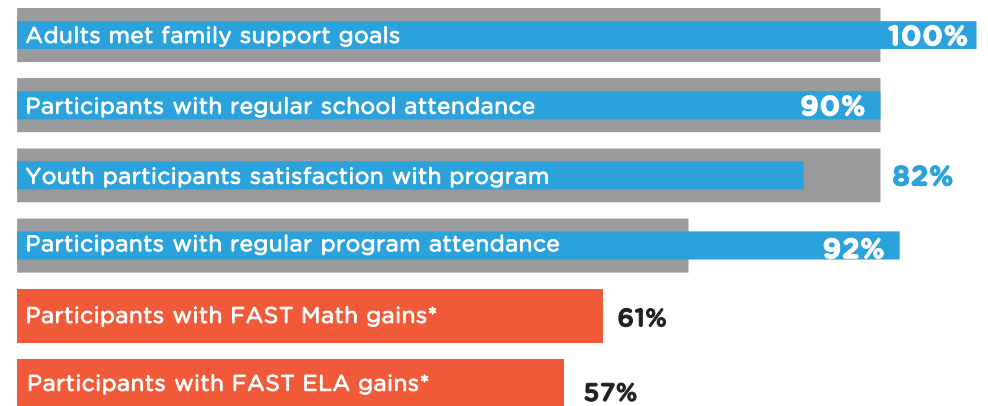
Monitoring demonstrated targeted academic support within the afterschool program, with participants reporting they feel academically supported, experience a sense of belonging, and have increased confidence as a result of their participation. CAP exceeded its family support services target, demonstrating strong service reach while continuing to refine its model and associated goals, with noted improvement.

In FY25, the agency successfully addressed insurance-related non-compliance that had led to a Performance Improvement Plan, which has since been resolved. Technical assistance focused on strengthening family support service delivery, enhancing staff development, and improving data timeliness.

BETTER OFF?

Outcomes 3 of 4 key outcomes were met.

■ Target ■ Actual ■ Baseline



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

High Point - NFC

High Point Community Pride, Inc. | FY25 | Program Monitoring Report

BACKGROUND

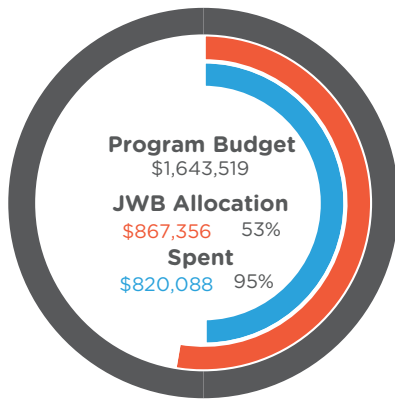
Programming Type: Neighborhood Family Center

County Area(s) Served: Mid-County

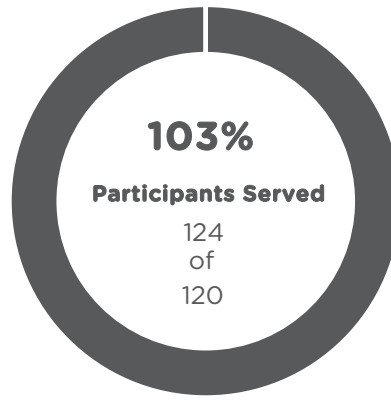
Provider is a multi-service, bilingual neighborhood family center offering wrap-around services. Provider offers victim advocacy, family advocacy and support, youth development and afterschool care for Pinellas County families.

HOW MUCH?

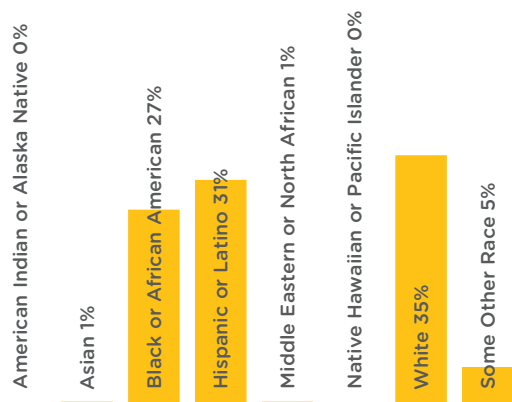
Utilization



Reach



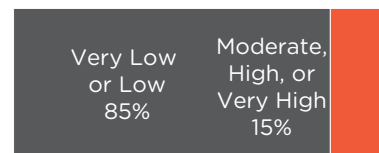
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

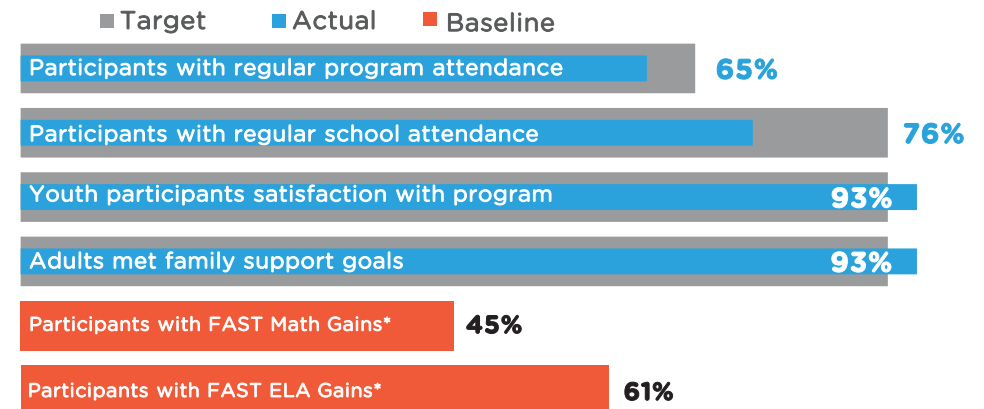
Technical Assistance: Programmatic

Most Recent Financial Monitoring: Significant Findings

In FY25 HPNFC demonstrated overall quality service delivery with monitoring reflecting responsive programming, and positive participant and parent feedback. Technical assistance and training led to improvements in family engagement and documentation practices, as well as the development of a structured family support workplan. Percent days attended fell below target and declined from the prior year, likely reflecting service disruptions associated with the temporary closure of the teen program, following increases in facility rental costs. In response to repeat financial audit findings resulting in a corrective action plan, the program fortified internal financial review processes. Monitoring noted improved participant file quality, stronger supervision, and more consistent service implementation as the year progressed.

BETTER OFF?

Outcomes 2 of 4 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

Hispanic Outreach Center - NFC

InterCultural Advocacy Institute, Inc. | FY25 | Program Monitoring Report

BACKGROUND

Programming Type: Neighborhood Family Centers

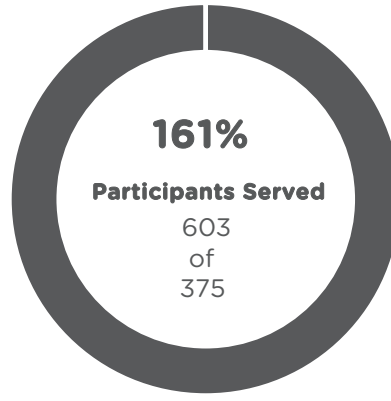
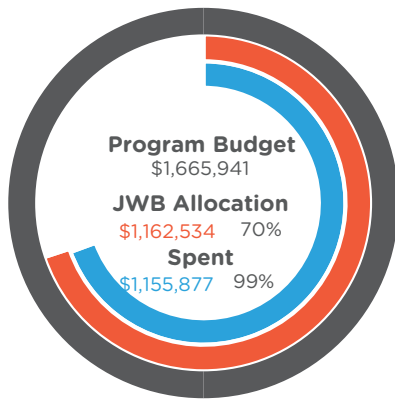
County Area(s) Served: Countywide

The provider is a multi-service, bilingual Neighborhood Family Center offering wraparound support to families in Pinellas County. Services are available to all, with tailored programming for Spanish-speaking families, and include victim advocacy, family support, and youth development.

HOW MUCH?

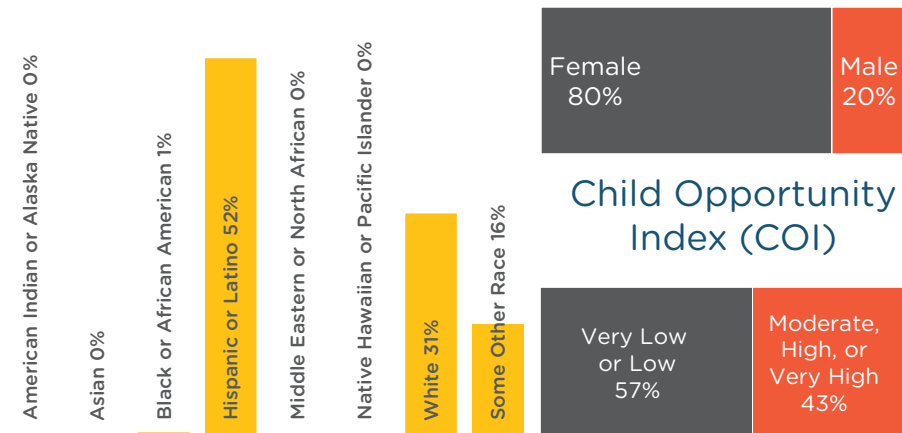
Utilization

Reach



Race

Sex



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Administrative, Programmatic

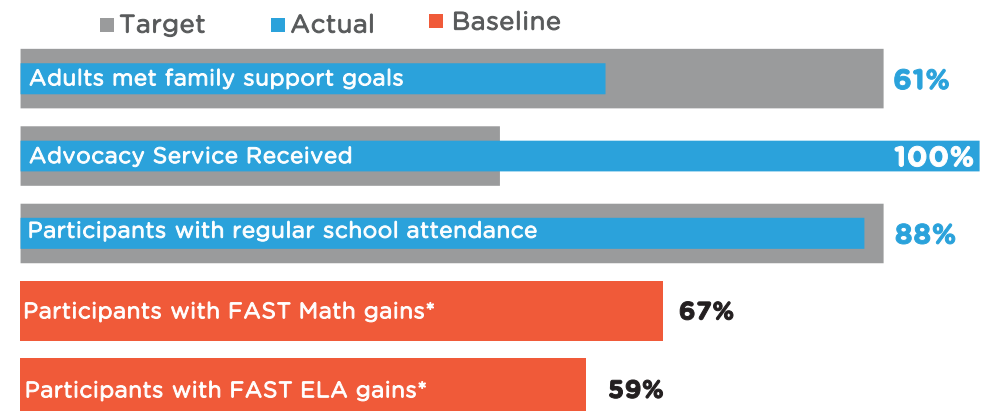
Most Recent Financial Monitoring: Significant Findings

Participant feedback highlighted a supportive environment and improvements in family functioning with a teen sharing how participation strengthened their confidence, emotional regulation, and academic focus, leading to increased motivation, better grades, and a positive space to grow. Reach was exceeded in response to community needs.

The program faced challenges during a new data system rollout and continues refining its family support model and goals. Repeat findings from the annual financial monitoring review and two material weaknesses identified in the external audit resulted in a Letter of Non-Compliance. The agency engaged in technical assistance and implemented corrective actions to strengthen services, staff development, and data timeliness.

BETTER OFF?

Outcomes 1 of 3 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

Lealman/Asian - NFC

Lealman and Asian Neighborhood Family Center | FY25 | Program Monitoring Report

BACKGROUND

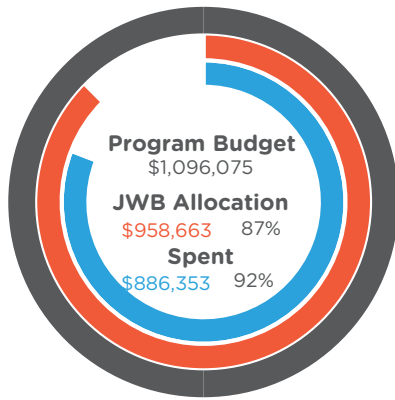
Programming Type: Neighborhood Family Center

County Area(s) Served: Mid County

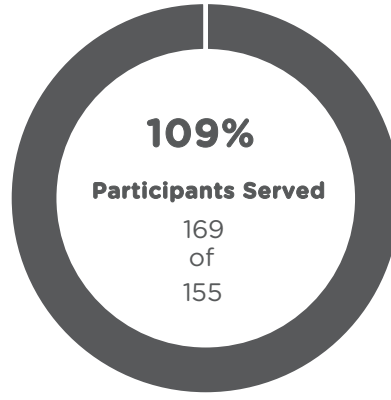
The provider operates a neighborhood family center with a focus on serving families from the Asian community. Services include family support, after-school and summer programs, and community-based educational classes. Assistance is offered in Vietnamese, Cantonese Chinese, Thai, Laotian, and Hmong.

HOW MUCH?

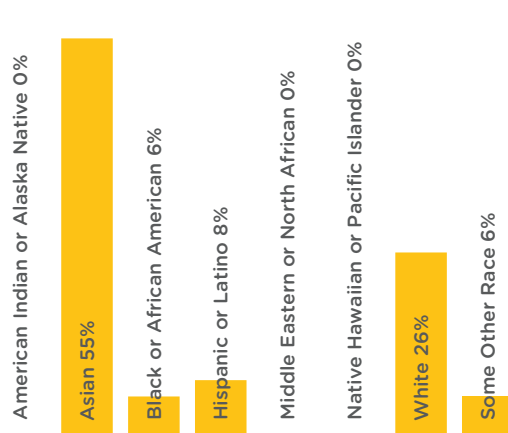
Utilization



Reach



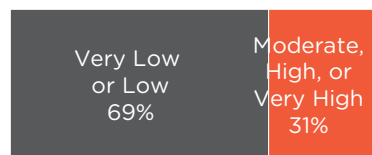
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

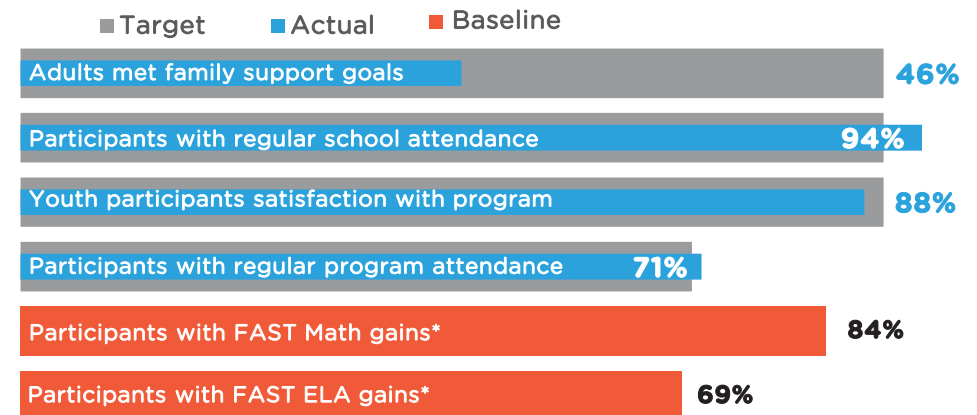
Most Recent Financial Monitoring: Minor Findings

Program monitoring demonstrated overall quality service delivery, including a safe and supportive environment and positive participant and parent feedback on literacy support. The program met reach targets for both youth and adults following a mid-year adjustment to the adult goal to align with changes in the family support model.

While the program continues refining its family support approach and associated goals, challenges with family engagement impacted performance outcomes. Technical assistance focused on strengthening family engagement strategies, enhancing supervision and staff development practices, and supporting timely and accurate data entry. The program has demonstrated progress in implementing these strategies to improve performance.

BETTER OFF?

Outcomes 2 of 4 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

Programming Type: Neighborhood Family Center

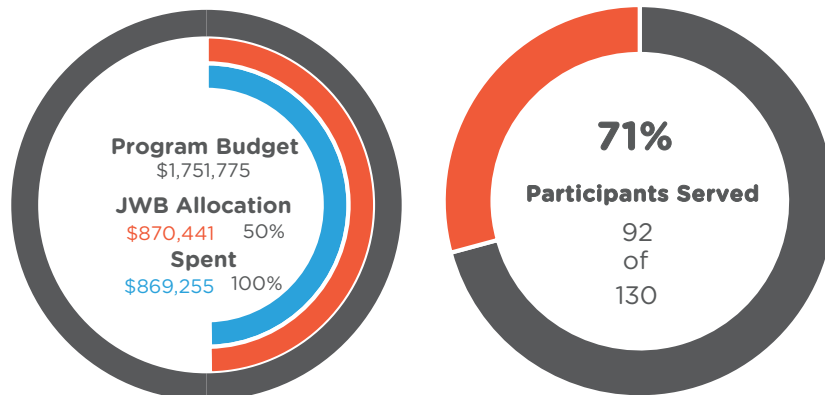
County Area(s) Served: North County

The provider operates a neighborhood family center in the Safety Harbor and Clearwater area. Services include basic needs assistance, family support, youth programming, and community support services, including food distributions.

HOW MUCH?

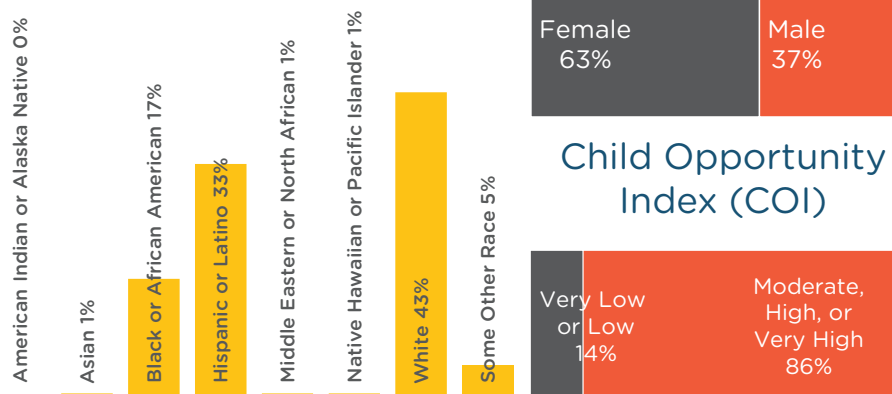
Utilization

Reach



Race

Sex



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Not Applicable

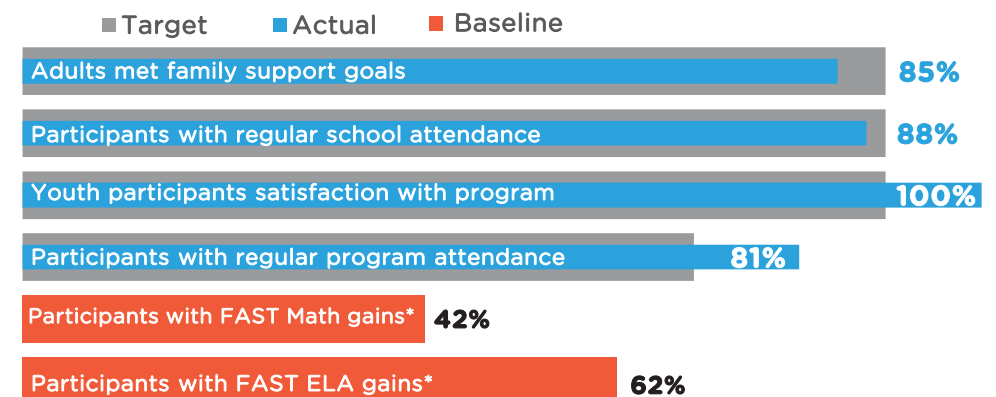
Most Recent Financial Monitoring: Significant Findings

Program monitoring demonstrated positive parent feedback and satisfaction with services, including consistent communication, supportive staff, and long-term engagement. Participants in family support services similarly reported positive experiences and described staff as respectful and responsive.

During FY25, the program received an allocation increase to support families impacted by the 2024 hurricanes. While the program did not fully meet its reach for participants served, families required more significant and longer-term support than originally anticipated. The program continues to refine its family support model and associated service goals. Fiscal performance remained stable, with timely reimbursements and minimal lapse; however, an external audit identified a material weakness. The organization strengthened internal procedures to address and resolve the audit finding.

BETTER OFF?

Outcomes 2 of 4 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

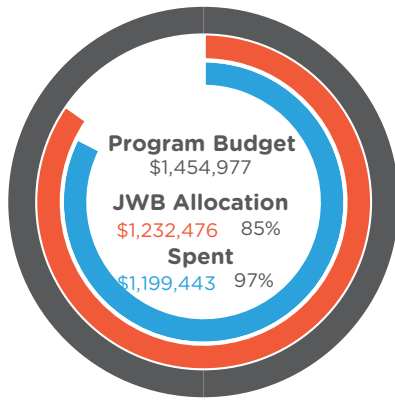
Programming Type: Neighborhood Family Center

County Area(s) Served: South County

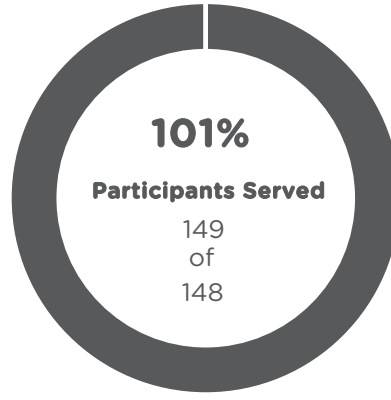
The provider operates a Neighborhood Family Center that supports youth academic success through tutoring, interventions, and enrichment activities. The program also offers family support services aimed at meeting basic needs, improving financial stability, and promoting long-term self-sufficiency.

HOW MUCH?

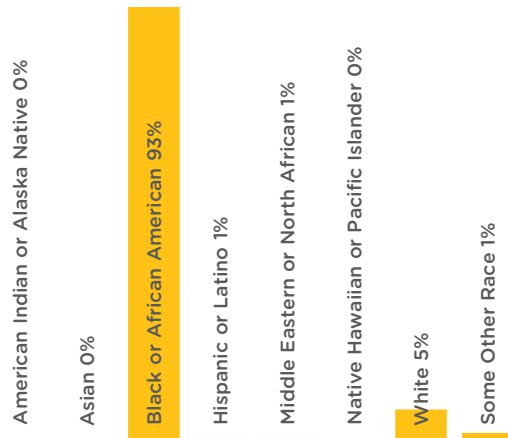
Utilization



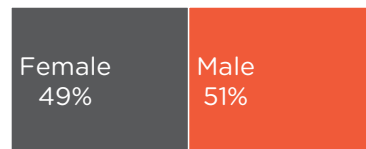
Reach



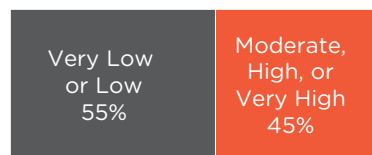
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

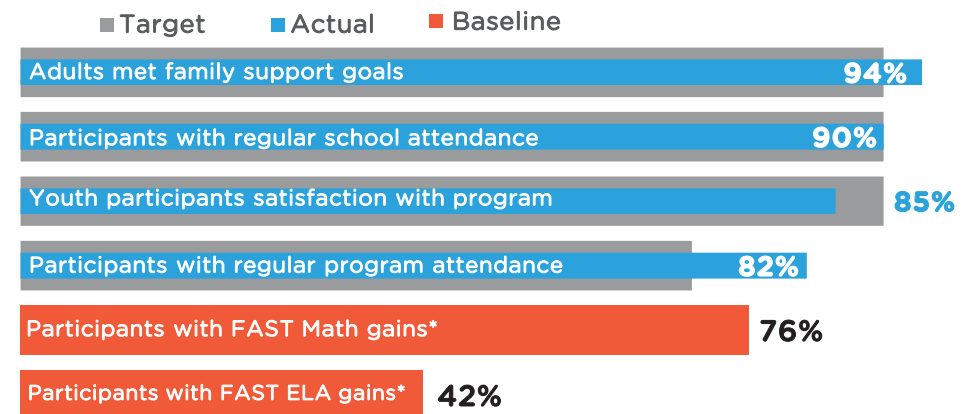
Most Recent Financial Monitoring: Minor Findings

Program monitoring demonstrated overall quality afterschool programming at Sanderlin NFC, with strong participant engagement and positive parent feedback related to homework support, educational focus, and consistent communication. Parents reported high satisfaction with services, supportive staff, and sustained engagement in the program. In the area of Family support service, the program is working actively to refine its family support model and associated goals.

While the program did not meet its youth satisfaction target, survey results improved from the prior year. Technical assistance focused on strengthening family support implementation, documentation, and data quality, resulting in improved data management practices.

BETTER OFF?

Outcomes 3 of 4 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

Out of School Time

Artz 4 Life (COST)

ARTZ 4 Life Academy, Inc. | FY25 | Program Monitoring Report

BACKGROUND

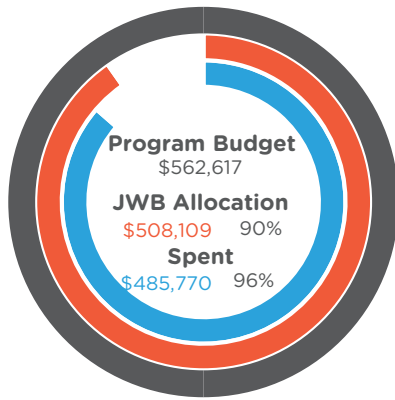
Programming Type: Out of School Time

County Area(s) Served: North County

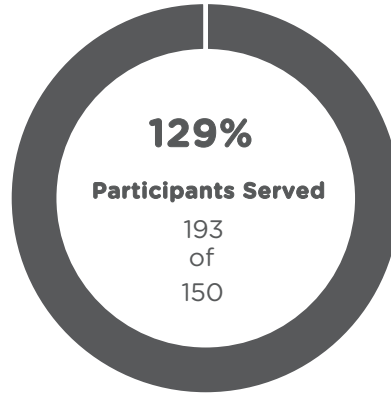
Artz 4 Life (A4L) Community Out of School Time (COST) provides after-school and summer academic support and enrichment activities that build character and resiliency skills for grades K-8. Activities include cultural dance, theater, music instruction, and community engagement.

HOW MUCH?

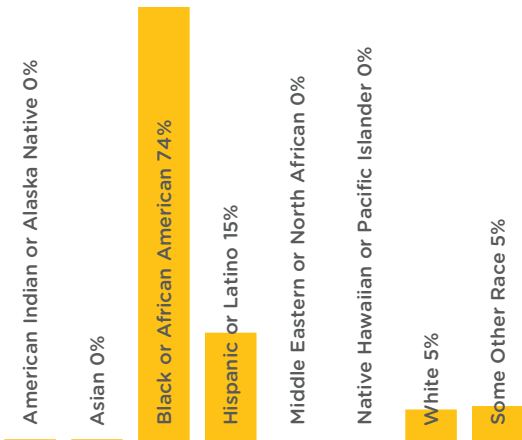
Utilization



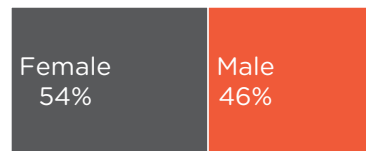
Reach



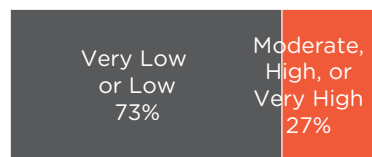
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Administrative, Programmatic, Financial

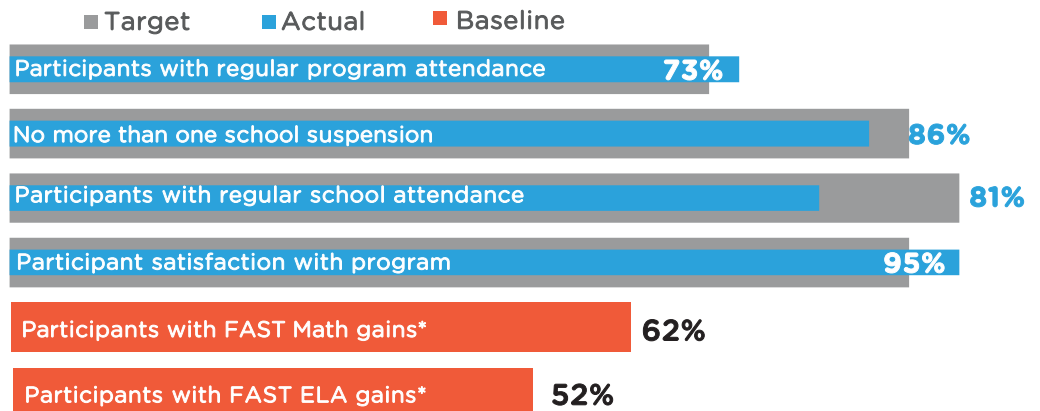
Most Recent Financial Monitoring: Minor Findings

Program observations demonstrated well-structured implementation of social-emotional learning and physical activities aligned with program methodology, supporting participants' emotional development, creativity, and physical skill-building. Participant feedback indicates participant satisfaction, with reported gains in social, leadership, and academic skills, alongside positive experiences with supportive staff and program activities. The program exceeded reach due to higher than expected participation from summer-only youth.

In FY25, the agency completed the remaining administrative and financial requirements of its JWB Corrective Action Plan (CAP). Technical assistance focused on strengthening administrative, fiscal and data quality controls with noted improvement.

BETTER OFF?

Outcomes 2 of 4 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

Community Out-of-School Time (COST)

Boys & Girls Clubs of the Suncoast, Inc. | FY25 | Program Monitoring Report

BACKGROUND

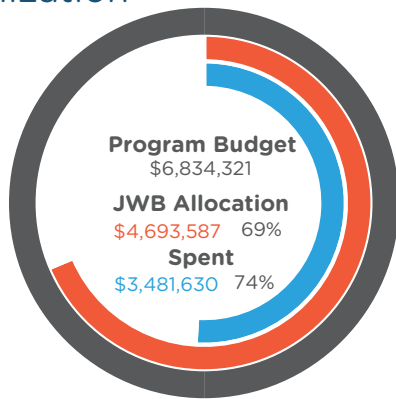
Programming Type: Out of School Time

County Area(s) Served: Countywide

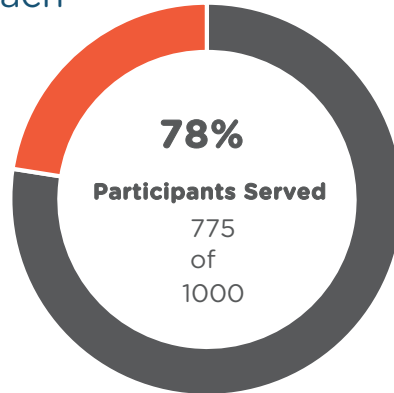
The program delivers out-of-school Club experiences which aim to ensure youth, especially those in need, are on track to graduate high school with a plan for their future, demonstrate good character and citizenship and live a healthy lifestyle.

HOW MUCH?

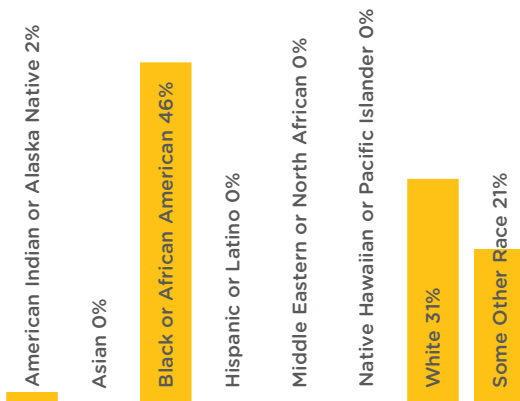
Utilization



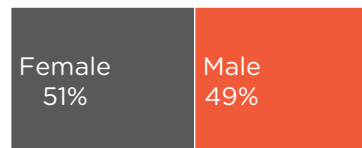
Reach



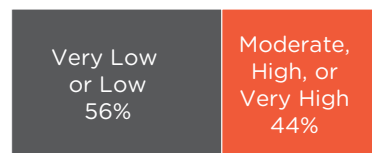
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Administrative, Programmatic, Financial

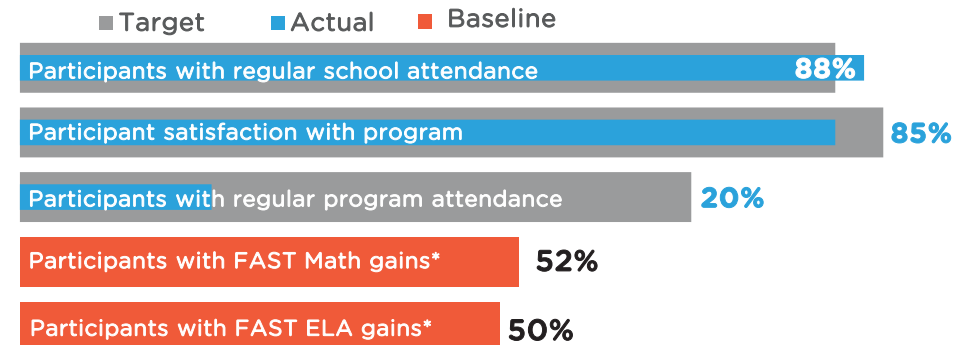
Most Recent Financial Monitoring: Minor Findings

Program monitoring demonstrated positive parent feedback and satisfaction with services, including academic support, engaging activities, and strong staff communication. Parents reported that the program supports student learning, builds confidence, and provides a consistent, supportive environment.

An organizational merger and hiring challenges affected implementation, particularly in recruitment, caregiver engagement, and academic support delivery. Year-end data integration and incomplete reporting also affected outcome performance, including attendance, and informed program restructuring. Technical assistance supported budget alignment, attendance, and engagement strategies. The program successfully resolved a FY24 Corrective Action Plan related to licensing.

BETTER OFF?

Outcomes 1 of 3 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

Charting the Course for Youth

City of Clearwater | FY25 | Program Monitoring Report

BACKGROUND

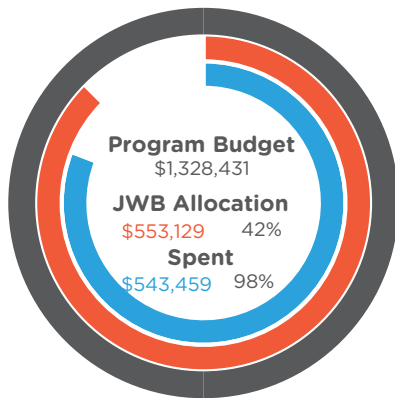
Programming Type: Out of School Time

County Area(s) Served: North County

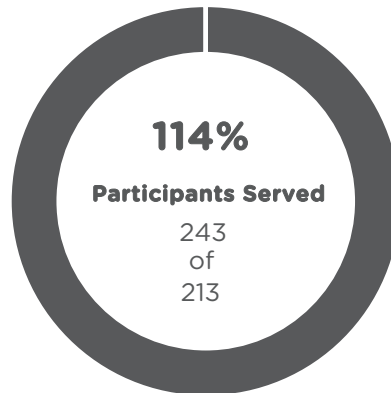
The City of Clearwater's Charting the Course for Youth (CTCFY) program includes enrichment activities that promote school success, healthy lifestyle choices, social skills, and develops leadership skills in after-school and summer care at the Ross Norton and North Greenwood Recreation Centers.

HOW MUCH?

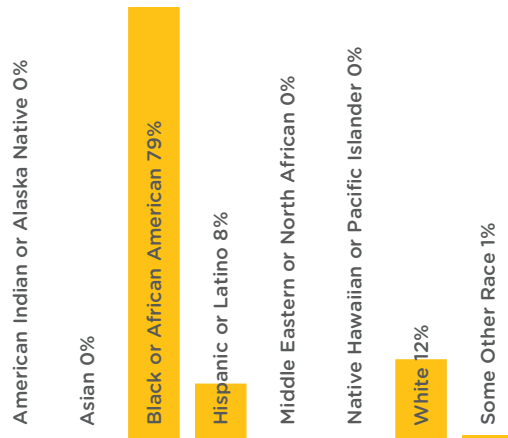
Utilization



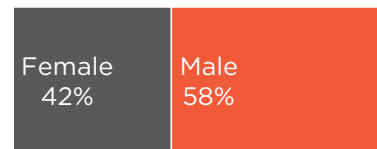
Reach



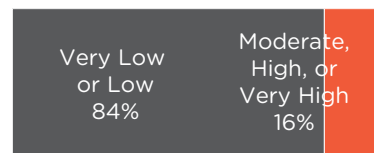
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Minor Findings

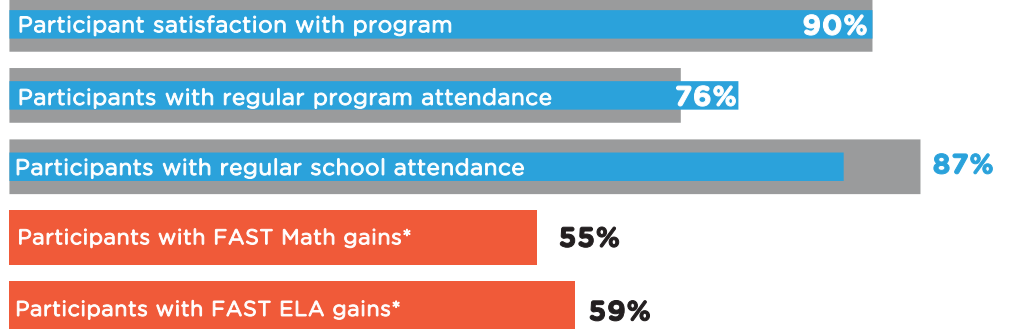
The program supported youth development with academic support, engagement opportunities, and community partnerships, including new cosmetology and yearbook activities. Observations highlighted strong character development, high youth and family engagement, and effective partnerships supporting leadership and back-to-school readiness. Participant survey results indicate high engagement and satisfaction, with reported gains in social, leadership, and academic skills, as well as positive influences on health behaviors and educational aspirations.

CTCFY exceeded its reach but was slightly below its school attendance goal, with higher absenteeism primarily among middle and high school participants. Technical assistance focused on aligning academic and engagement activities across sites and improving operational efficiency.

BETTER OFF?

Outcomes 2 of 3 key outcomes were met.

■ Target ■ Actual ■ Baseline



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

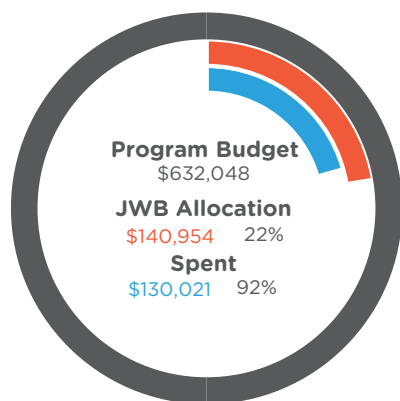
Programming Type: Out of School Time

County Area(s) Served: North County

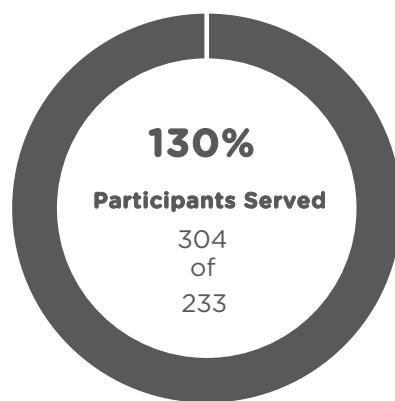
The program provides youth development programming for K-5 students at Title I schools using the Promise Time model, including small-group tutoring and enrichment in Out-of-School Time programs.

HOW MUCH?

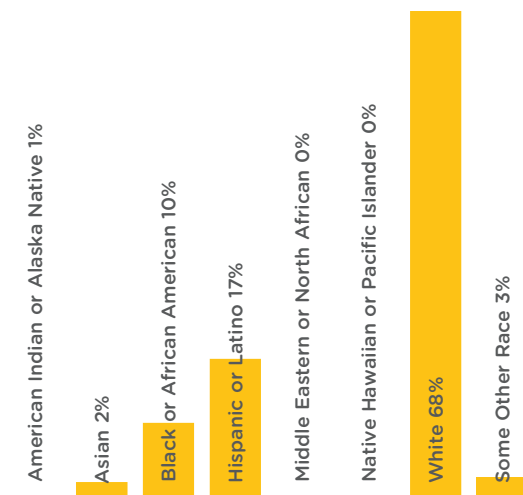
Utilization



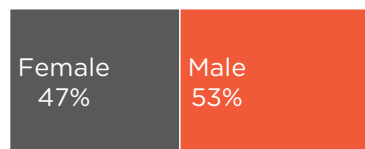
Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

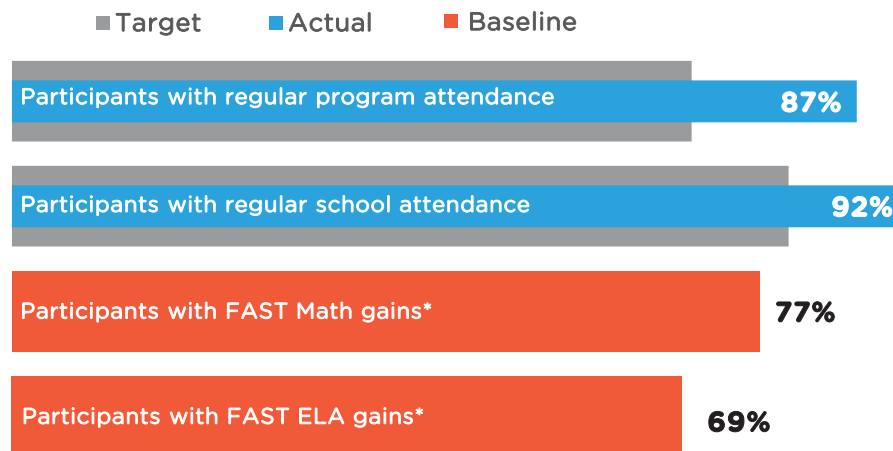
Most Recent Financial Monitoring: Minor Findings

City of Dunedin-Promise Time monitoring reflected strong program performance, including engaging afterschool activities, effective academic support, positive staff-student interactions, and high enrollment following the addition of Garrison Jones Elementary. Parents reported overall satisfaction, and site observations highlighted strong leadership and collaboration. The program met 2 key outcomes, reflecting strong school and program attendance.

Technical assistance focused on strengthening parent engagement, communication, and behavioral training. For the 2025-26 school year, the program discontinued use of iReady and transitioned to a new assessment tools selected by Pinellas County Schools.

BETTER OFF?

Outcomes 2 of 2 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

Cops 'n Kids Youth Center

The Local Community Housing Corporation | FY25 | Program Monitoring Report

BACKGROUND

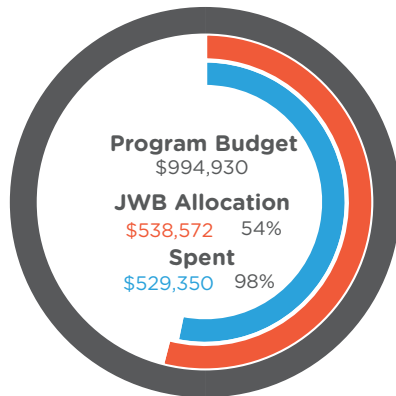
Programming Type: Out of School Time

County Area(s) Served: North County

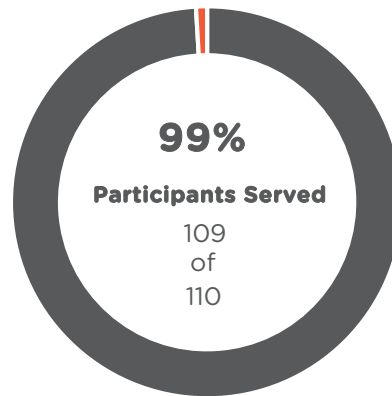
Provider collaborates with the Tarpon Springs Police Department to deliver out-of-school and summer programming for youth ages 5 to 17. The program model includes academic support, enrichment activities, career exploration, and social-emotional development.

HOW MUCH?

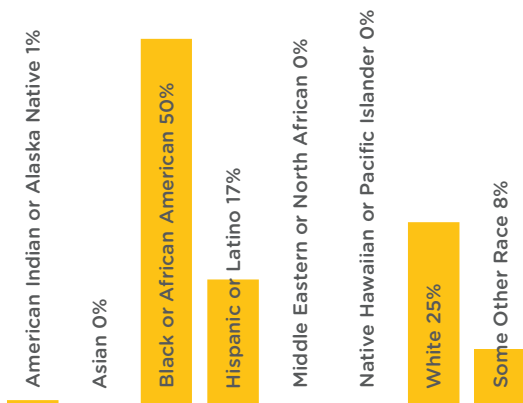
Utilization



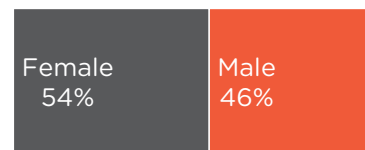
Reach



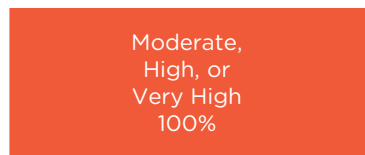
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

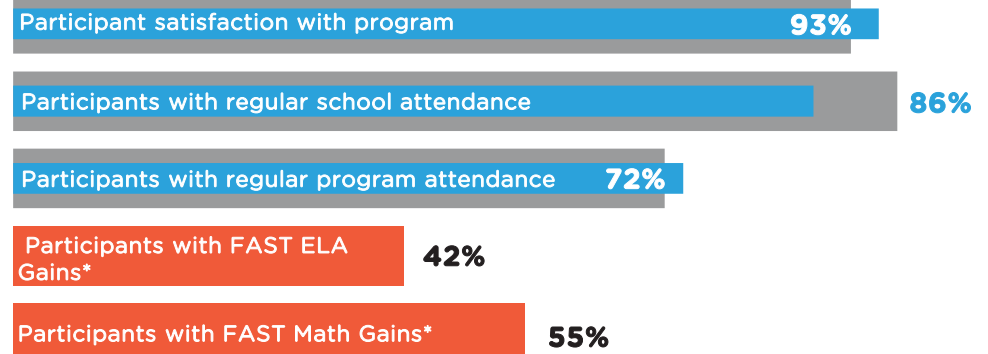
The program maintained quality after-school services while successfully implementing the Amplify Curriculum and expanding academic support through a dedicated Education Specialist, contributing to improved student performance. Strong monitoring results were demonstrated, alongside increased summer attendance driven by enhanced family communication and more effective waitlist management. Fiscal performance remained stable, with reduced lapse and continued improvements in reimbursement practices.

The School Attendance target was not met, however the program demonstrated year-over-year improvement from FY24. The program closed FY25 operating effectively, meeting service targets, and positioned well for continued stability.

BETTER OFF?

Outcomes 2 of 3 key outcomes were met.

■ Target ■ Actual ■ Baseline



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

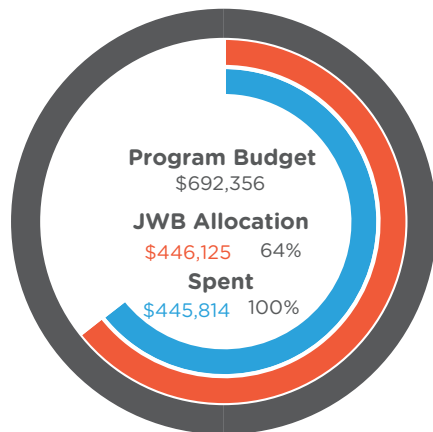
Programming Type: Out of School Time

County Area(s) Served: Countywide

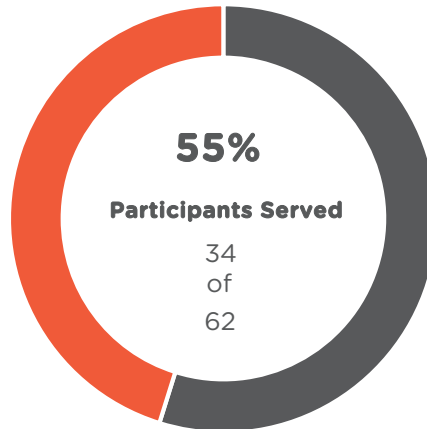
Provider delivers year-round, on-site care for youth ages 3–22 with developmental disabilities attending Paul B. Stephens or Nina Harris schools. The program provides daily developmentally appropriate activities that support each student's growth, needs, and strengths.

HOW MUCH?

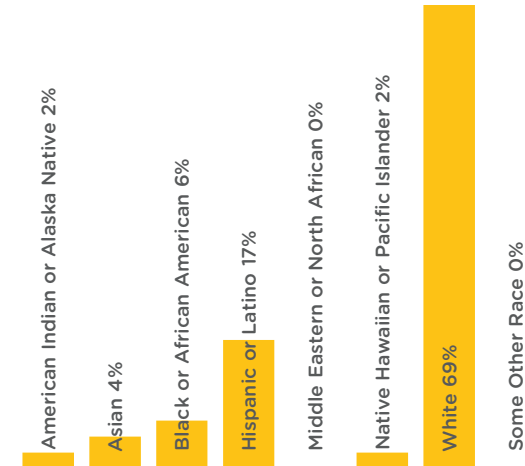
Utilization



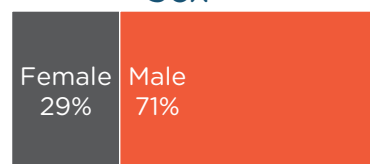
Reach



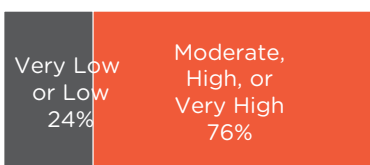
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: No Findings

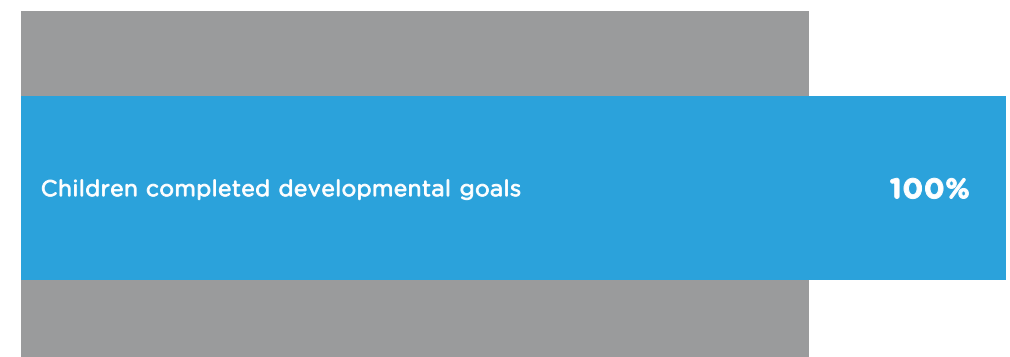
During FY25, the program delivered high quality, stable services for students with exceptional needs, evidenced by strong staff consistency, compliance with monitoring and licensing requirements, and observations where staff were highly attentive and demonstrated a strong understanding of each child's individualized needs.

The program successfully met its performance measure and maintained timely, accurate data and fiscal reporting, with minimal budget lapse and effective use of funds. The primary challenge continued to be lower enrollment trends due to students having minimal turnover and staying enrolled long term. In response, the provider and JWB implemented an approved target adjustment for FY26, positioning the program for long term sustainability while maintaining service quality.

BETTER OFF?

Outcomes 1 of 1 key outcomes were **met**.

■ Target ■ Actual



Great Futures Middle School Academy

Boys & Girls Clubs of the Suncoast, Inc. | FY25 | Program Monitoring Report



BACKGROUND

Programming Type: Out of School Time

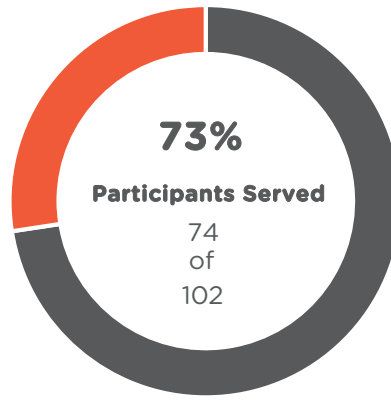
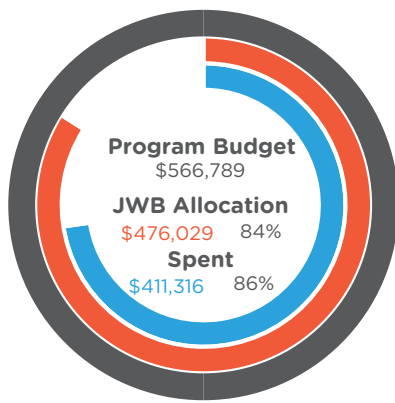
County Area(s) Served: South County

Great Futures Middle School Academy (GFMSA) offers out of school Club experiences at Azalea Middle School which aim to keep youth on track to graduate, demonstrate good character, citizenship, and a healthy lifestyle.

HOW MUCH?

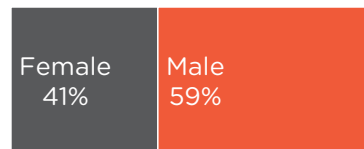
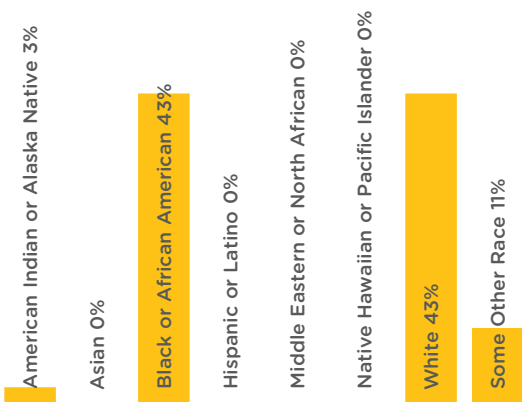
Utilization

Reach

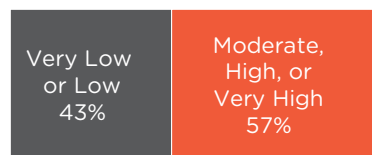


Race

Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Administrative, Programmatic, Financial

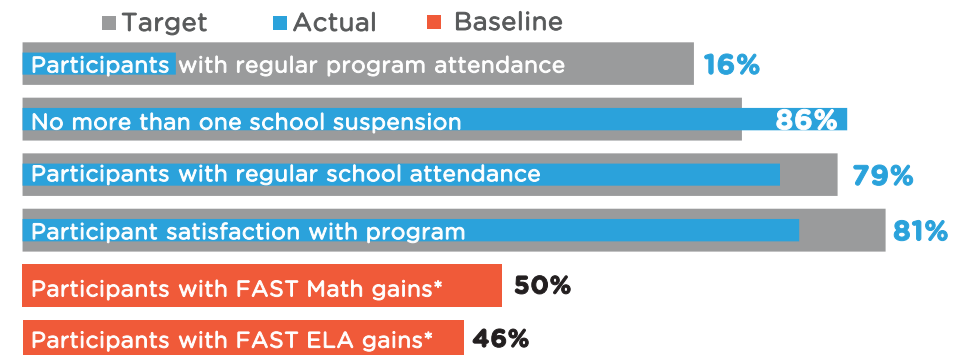
Most Recent Financial Monitoring: Minor Findings

GFMSA refined the “Club” experience within its youth development services by emphasizing prevention, academic support curricula, and enrichment activities, including SMART Moves, Project Learn, and Torch Club. These efforts reinforced communication and leadership skills among participants.

An organizational merger and hiring challenges affected program implementation, particularly in participant recruitment, caregiver engagement, and delivery of academic support. Additionally, year-end integration of data systems and incomplete service reporting resulted in errors that affected outcome and target-level performance, contributing to low attendance results and prompting program restructuring focused on quality improvement. Technical assistance was provided to support budget alignment, consistent attendance, and implementation of program engagement strategies. The program is actively addressing these challenges.

BETTER OFF?

Outcomes 1 of 4 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

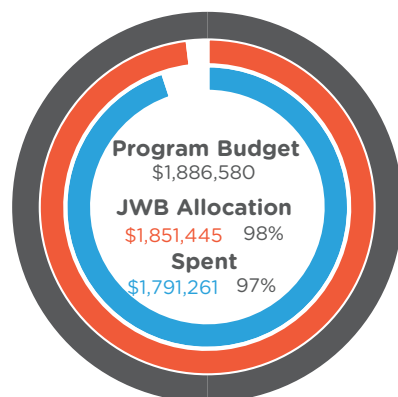
Programming Type: Out of School Time

County Area(s) Served: Countywide

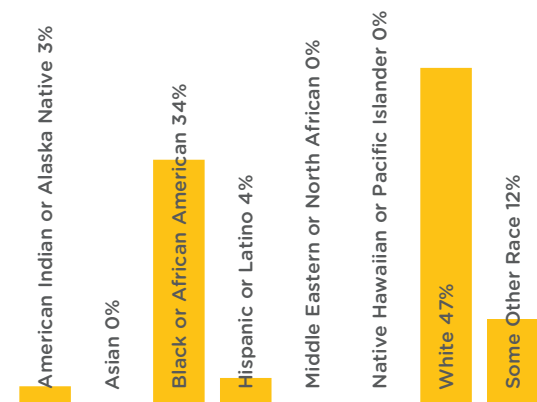
R' Club Middle School Academy (MSA) offers hands-on and real-world activities that align with school standards across seven (7) Pinellas County middle schools. Program activities promote family involvement and physical and personal wellness.

HOW MUCH?

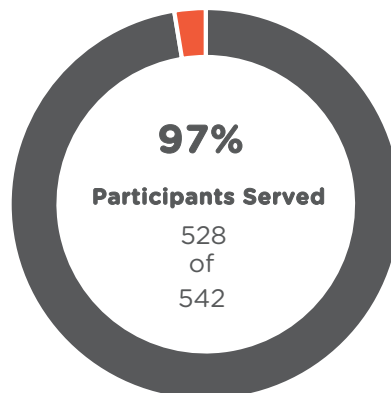
Utilization



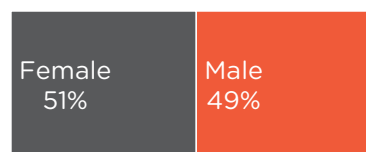
Race



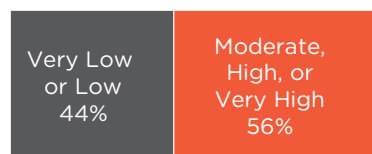
Reach



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: No Findings

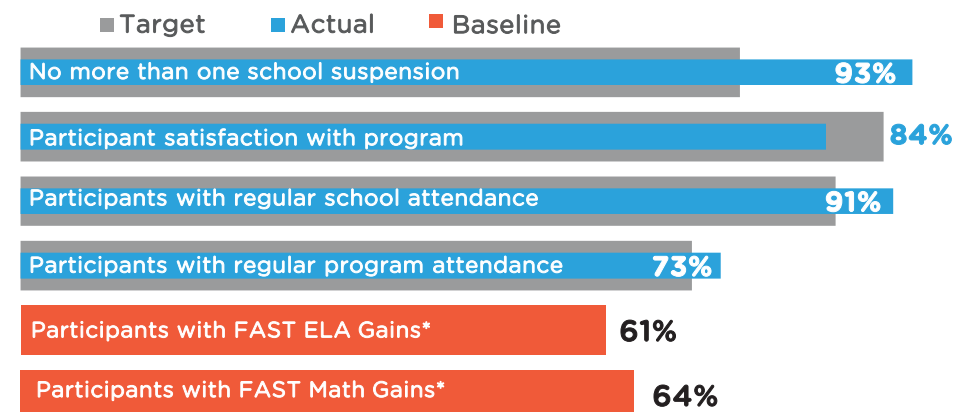
MSA delivered consistent youth development services, including academic support, enrichment, and engagement among youth, families, schools, and other stakeholders. The program also transitioned to a new data management system with JWB technical assistance.

The program's participant reach fell slightly short due to lower school year enrollment and revised summer school criteria. While program satisfaction continues to improve, youth survey feedback identified opportunities to expand music and physical activities resulting in three (3) of four (4) key outcomes being met.

MSA also formed college partnerships to expand enrichments and supported staff development.

BETTER OFF?

Outcomes 3 of 4 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

Programming Type: Out of School Time

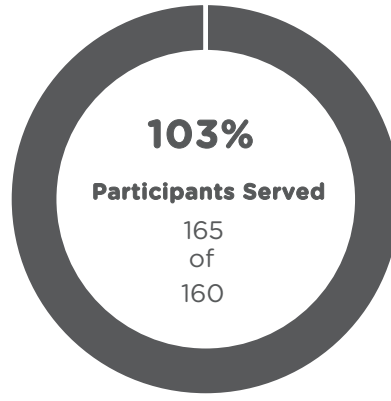
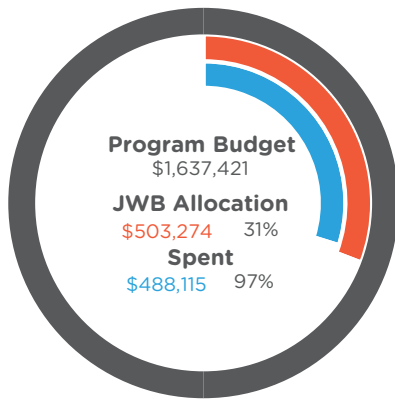
County Area(s) Served: Mid County

Pinellas County Sheriff's Police Athletic League (PCS-PAL) Community Out of School Time (COST) provides after school and summer programming for children ages 5 to 18 at two (2) locations in the Lealman community. Program components include academic support, life skills support and mentoring.

HOW MUCH?

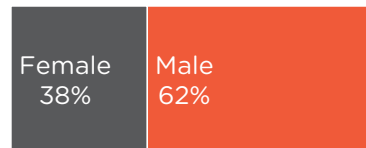
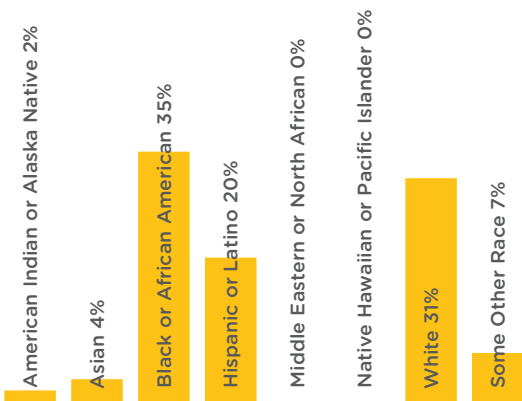
Utilization

Reach

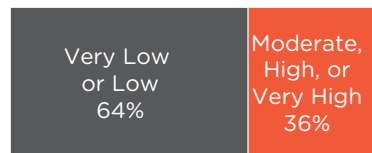


Race

Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Administrative, Programmatic, Financial

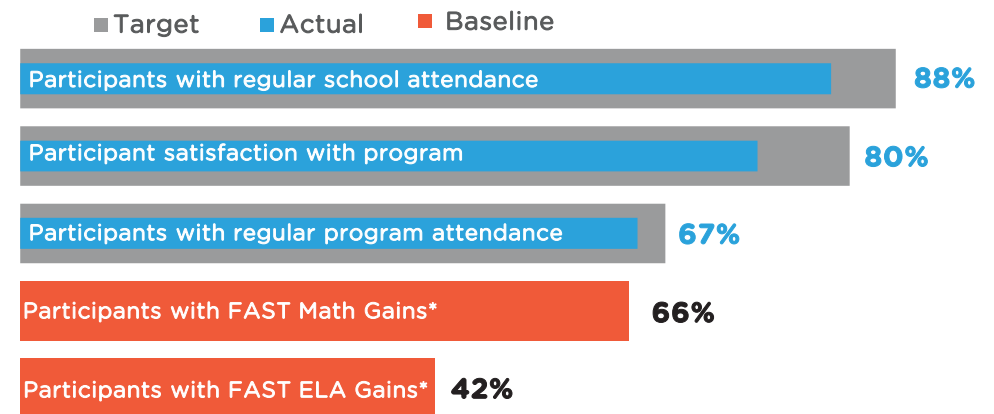
Most Recent Financial Monitoring: Minor Findings

Participant survey results demonstrated sustained engagement and strong program climate, with high levels of participant enjoyment and supportive staff relationships, contributing to positive social-emotional development, leadership growth, and healthy behaviors, while identifying opportunities to further strengthen academic and youth leadership outcomes.

Although PCS-PAL exceeded its reach, area construction, family relocations, staffing, and youth interest in employment affected attendance and engagement, resulting in missed outcomes. Technical assistance focused on staffing, academic support, communication with families and school stakeholders, and data and financial management.

BETTER OFF?

Outcomes 0 of 3 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

R'Club Child Care-Promise Time

R'Club Child Care, Inc. | FY25 | Program Monitoring Report

BACKGROUND

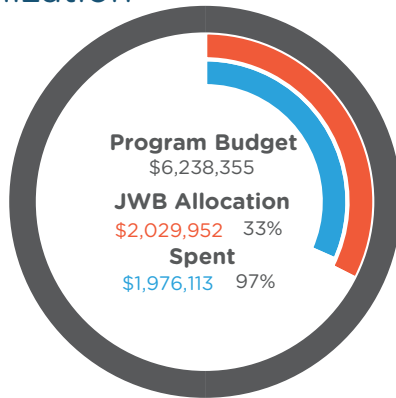
Programming Type: Out of School Time

County Area(s) Served: Countywide

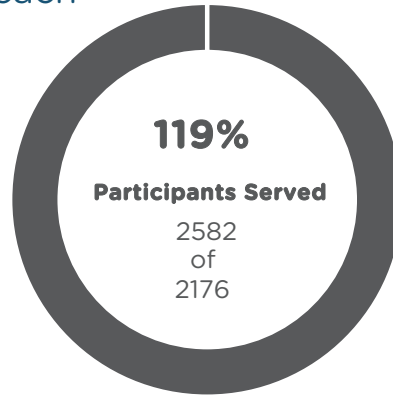
Program offers youth development programming for grades K-5 at Title I schools. Partnering with Pinellas County Schools, program offers iReady, small group tutoring, Out of School Time enrichment, and wrap care to participants attending Summer Bridge.

HOW MUCH?

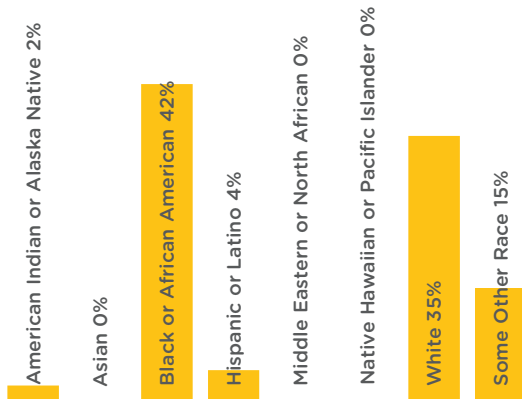
Utilization



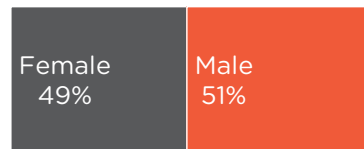
Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Programmatic

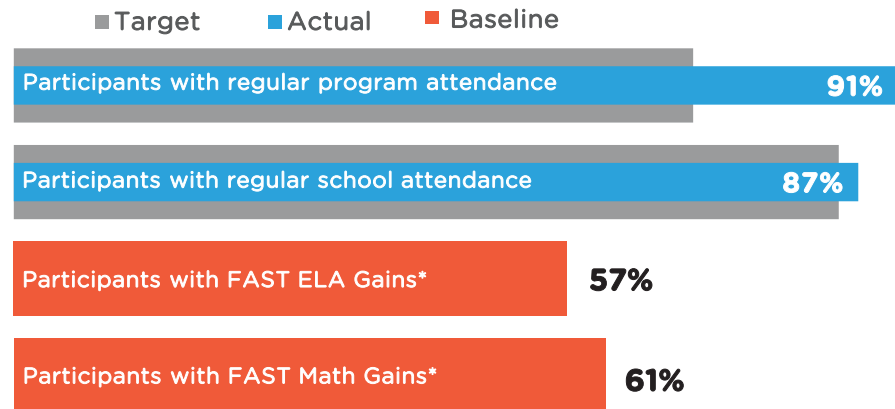
Most Recent Financial Monitoring: No Findings

Monitoring highlighted strong staff engagement, and expanded services for students displaced by Hurricanes Helene and Milton, along with higher participation at larger sites, contributing to exceeding overall reach. The program also met two key outcomes, reflecting strong school and program attendance.

Technical assistance focused on the transition to a new data system and improved processes. For the 2025-2026 school year, the program also transitioned from iReady to assessment tools adopted by Pinellas County Schools. Summer Bridge participation was lower than anticipated due to eligibility being limited to students with identified academic deficiencies.

BETTER OFF?

Outcomes 2 of 2 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

TASCO Center Based Teen Programs-OST

City of St. Petersburg | FY25 | Program Monitoring Report

BACKGROUND

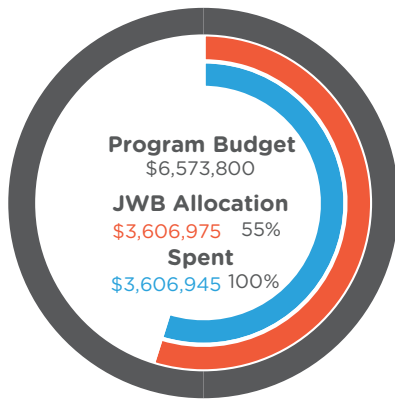
Programming Type: Out of School Time

County Area(s) Served: Countywide

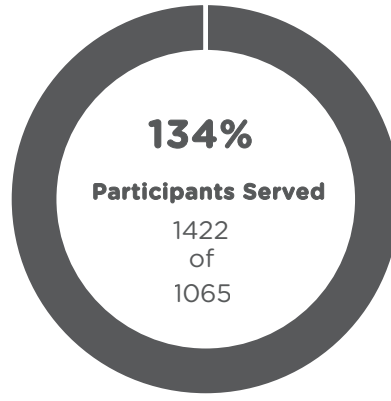
The Teens, Arts, Sports, and Cultural Opportunities (TASCO) Out-Of-School (OST) program offers recreational and community-based activities to youth, 4th through 8th grade, that promote positive youth development and academic enrichment.

HOW MUCH?

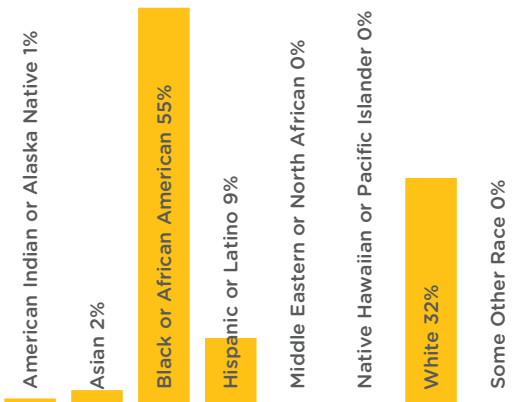
Utilization



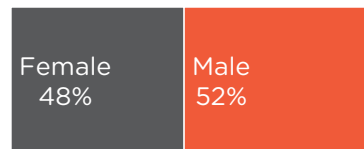
Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

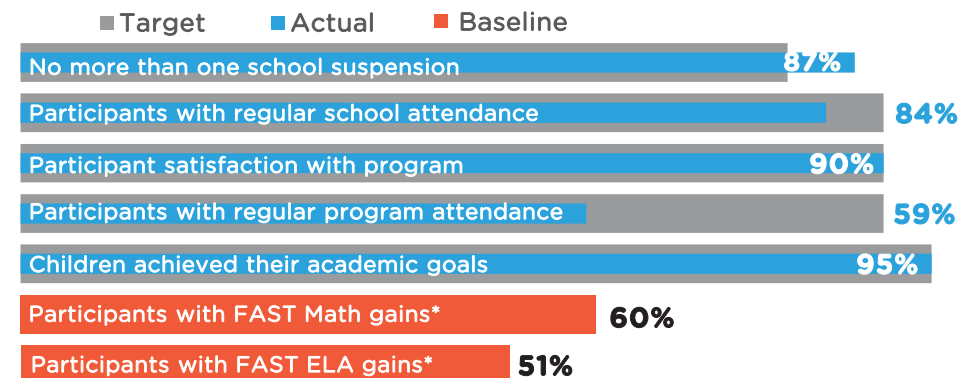
Most Recent Financial Monitoring: Minor Findings

Program monitoring results indicate positive outcomes across key areas, including youth engagement, social-emotional learning, leadership, academics, enrichment, and healthy behaviors. Findings highlight a highly supportive and engaging program environment that fosters meaningful personal and academic growth. TASCO focused on community service projects including beach cleanups at Pass-a-Grille and support for local neighborhoods impacted by disasters. Youth also visited colleges and participated in the Sunshine Mind Project, where they designed mental health awareness stickers for facilities across the city.

While the program is working towards improving their attendance measures, TASCO exceeded its reach goal and increased youth satisfaction. Technical assistance centered on mitigating staff shortages and strengthening data quality processes.

BETTER OFF?

Outcomes 3 of 5 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

The Middle School Academy

Young Mens Christian Association of Greater St. Petersburg, Inc. | FY25 | Program Monitoring Report

BACKGROUND

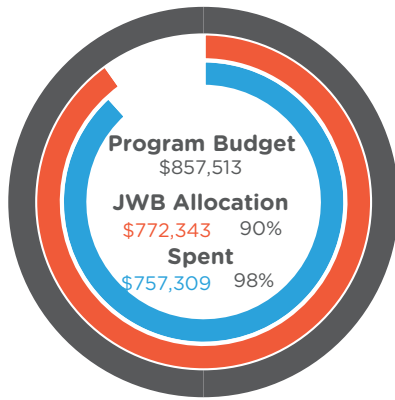
Programming Type: Out of School Time

County Area(s) Served: Mid and South County

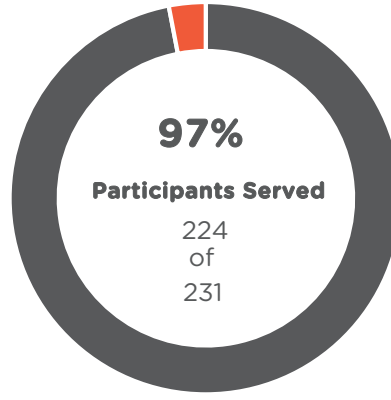
The Middle School Academy (TMSA) program offers innovative programming to students in 6th through 8th grade at Meadowlawn, Pinellas Park, and Bay Point Middle Schools. Services include various clubs and academic supports for students.

HOW MUCH?

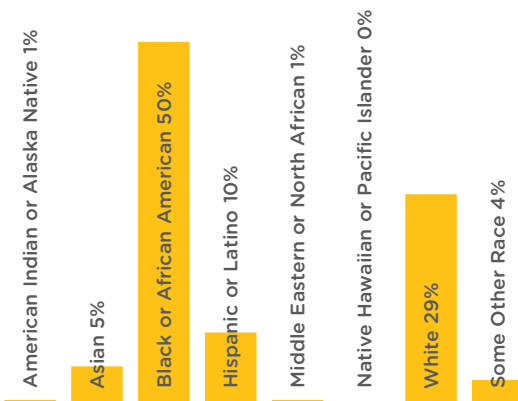
Utilization



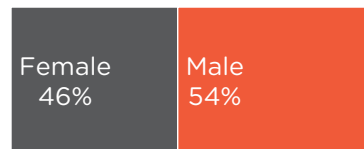
Reach



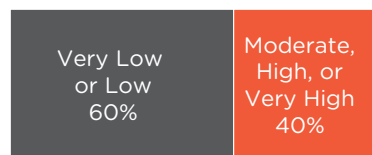
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Administrative, Programmatic

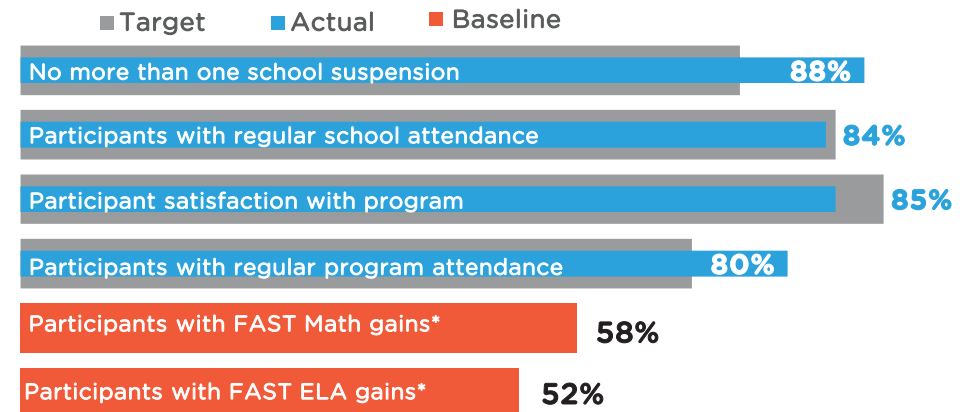
Most Recent Financial Monitoring: Minor Findings

TMSA delivered services that fostered a positive, supportive climate, with participants highlighting strong staff relationships and new experiences. The program assisted academic growth in homework completion, math, and reading, while improvement efforts focused on strengthening school partnerships, refining enrichment, and expanding engagement and program structure.

Technical assistance supported data quality, student engagement approaches, and staffing stability. While reach expanded compared to the prior year, there were declines in school attendance and participant satisfaction, indicating ongoing challenges in sustaining engagement among middle school participants.

BETTER OFF?

Outcomes 2 of 4 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

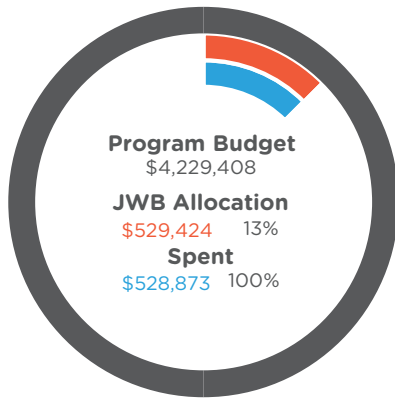
Programming Type: Out of School Time

County Area(s) Served: South County

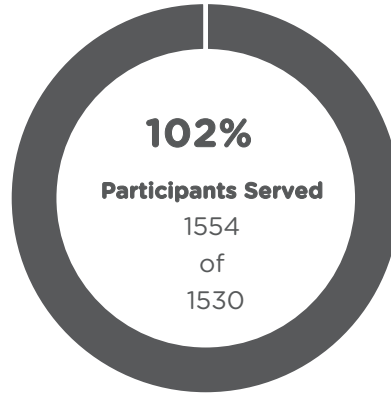
The program provides youth development programming for K-5 students at Title I schools using the Promise Time model, including small-group tutoring, enrichment in Out-of-School Time programs, and wraparound services for Summer Bridge and Safety Around Water.

HOW MUCH?

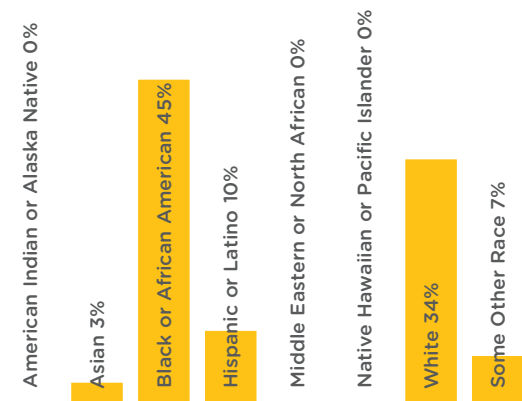
Utilization



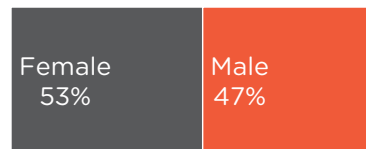
Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

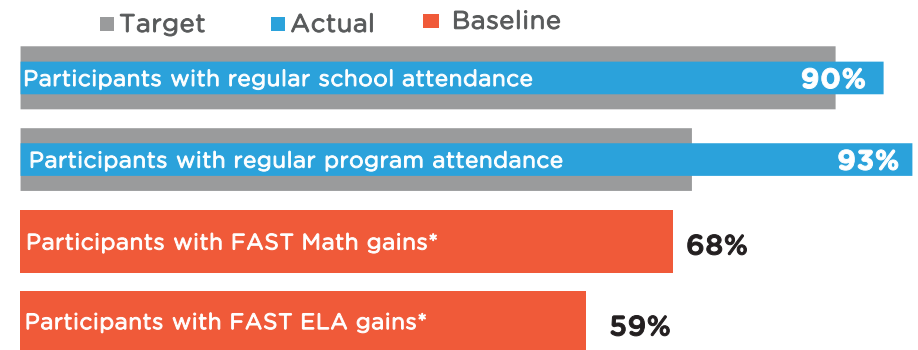
Most Recent Financial Monitoring: Minor Findings

Monitoring demonstrated positive feedback, with participants reporting they enjoyed their time in aftercare and found the educational focus beneficial to improving their performance as students. The program also met two key outcomes, demonstrating strong school and program attendance. Reach exceeded expectations, driven by increased enrollment at larger sites and expanded services to students displaced by Hurricanes Helene and Milton.

JWB provided targeted technical assistance to strengthen enrollment strategies and deepen caregiver and staff engagement. Summer Bridge participation was lower than anticipated, largely due to eligibility being limited to students with identified academic deficiencies. For the 2025-2026 school year, the program also transitioned from iReady to a new assessment tool selected by Pinellas County Schools.

BETTER OFF?

Outcomes 2 of 2 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

Programming Type: Out of School Time

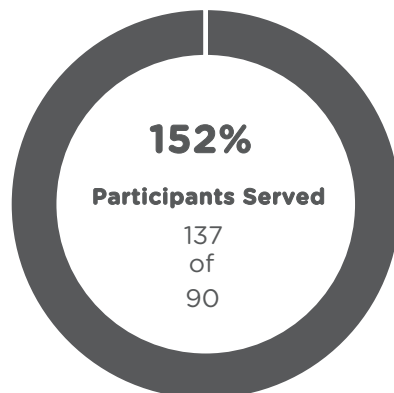
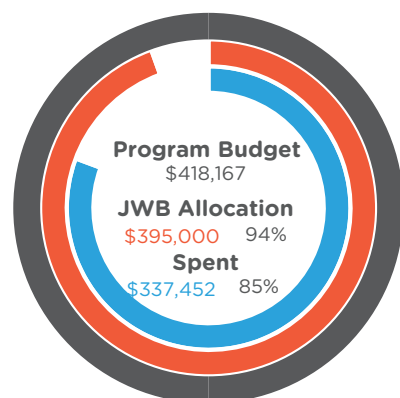
County Area(s) Served: North and Mid County

The provider delivers a year-round out-of-school program that supports students through daily academic and personal enrichment, including project-based learning, small-group tutoring, physical activity, and homework support, alongside family engagement and nutritious meals.

HOW MUCH?

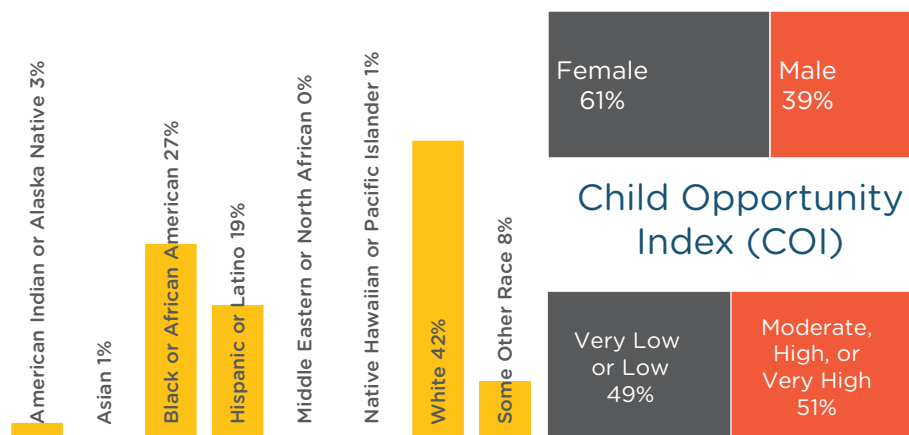
Utilization

Reach



Race

Sex



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Administrative, Programmatic, Financial

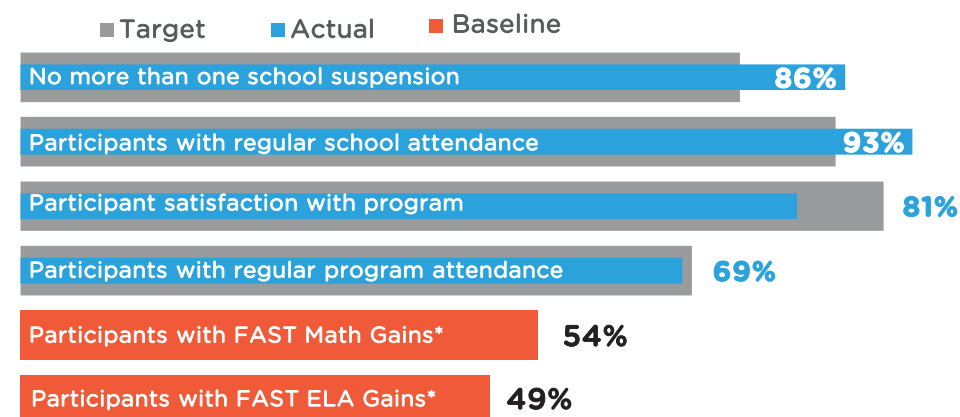
Most Recent Financial Monitoring: Minor Findings

The program delivered youth development services while strengthening family engagement and school partnerships. Parents valued its support, safety, and staff, while youth benefited from engaging activities, learning opportunities, and strong peer relationships. Entrepreneurship enrichment enabled youth to develop and launch product ideas, earning positive participant feedback. The program achieved higher-than-expected reach, largely due to increased youth turnover.

Technical assistance focused on strengthening budget management, family engagement, staffing stability, and site consistency. Although participant satisfaction and regular attendance outcomes were not met, program satisfaction improved from the prior fiscal year.

BETTER OFF?

Outcomes 2 of 4 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

Programming Type: Out of School Time

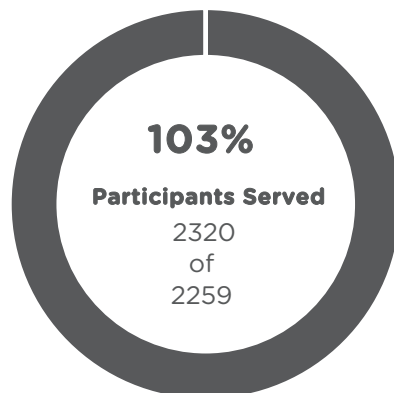
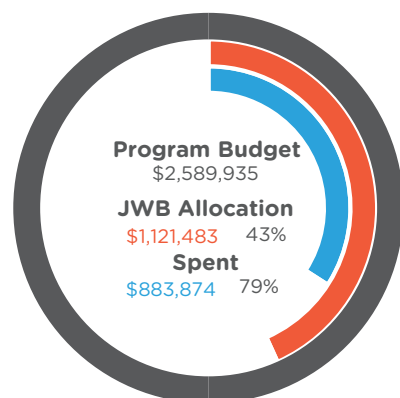
County Area(s) Served: North and Mid

The program provides youth development services for K-5 students at Title I schools using the Promise Time model. In partnership with Pinellas County Schools, it offers iReady instruction, small-group tutoring, and enrichment during out-of-school time, along with wraparound care for Summer Bridge participants and water safety training.

HOW MUCH?

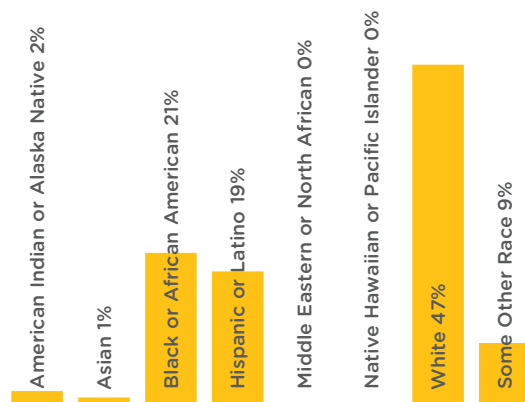
Utilization

Reach

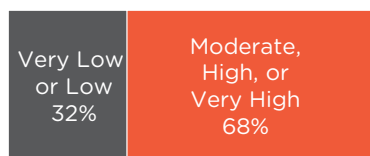


Race

Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Not Applicable

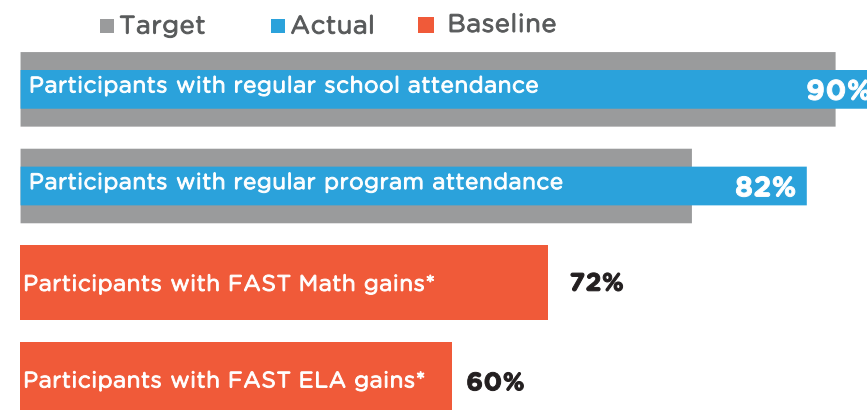
Most Recent Financial Monitoring: Minor Findings

The program received positive feedback from staff, participants, caregivers, and community partners, highlighting caring and attentive staff, strong communication, and engaging activities that keep youth active and supported. It expanded its reach in the 2024-2025 school year by adding three new sites. The program also met two key outcomes, demonstrating strong school and program attendance.

For the 2025-2026 school year, iReady was discontinued and replaced with tools used by Pinellas County Schools. Participation in wraparound care for Summer Bridge decreased due to enrollment being limited to students with identified academic deficiencies.

BETTER OFF?

Outcomes 2 of 2 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

Youth Enrichment Program (COST)

Family Resources, Inc. | FY25 | Program Monitoring Report

BACKGROUND

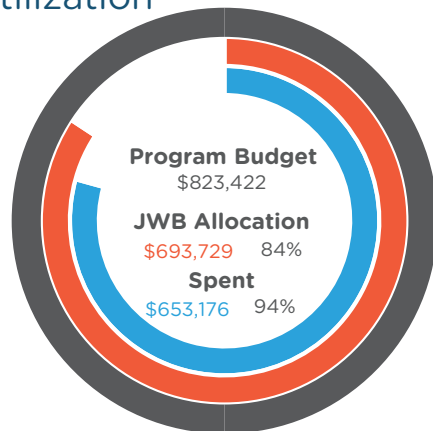
Programming Type: Out of School Time

County Area(s) Served: Mid and South

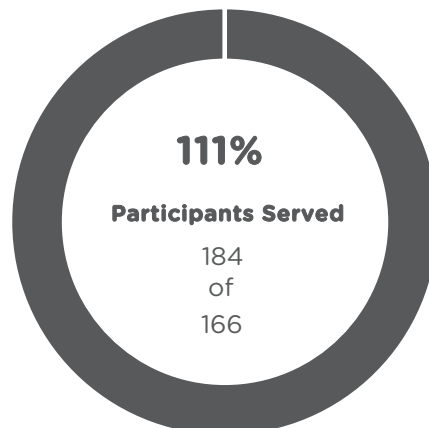
Provider promotes positive youth development for ages six (6) to fourteen (14) to increase school and life success, focusing on six life skills: work, education, creativity, relationships, community, and health. Activities include an array of artistic, academic, and personal enrichments in a safe and caring environment.

HOW MUCH?

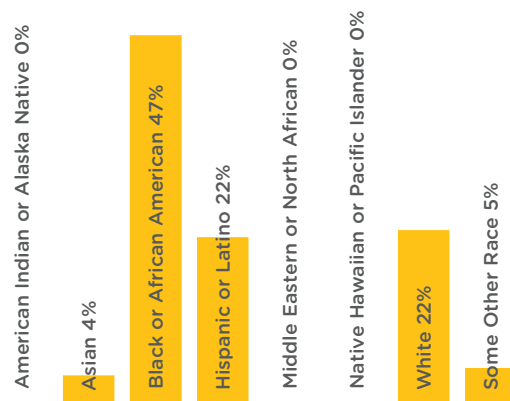
Utilization



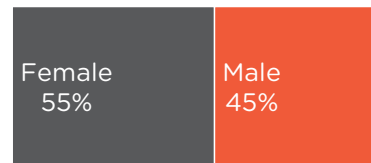
Reach



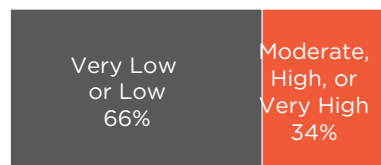
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

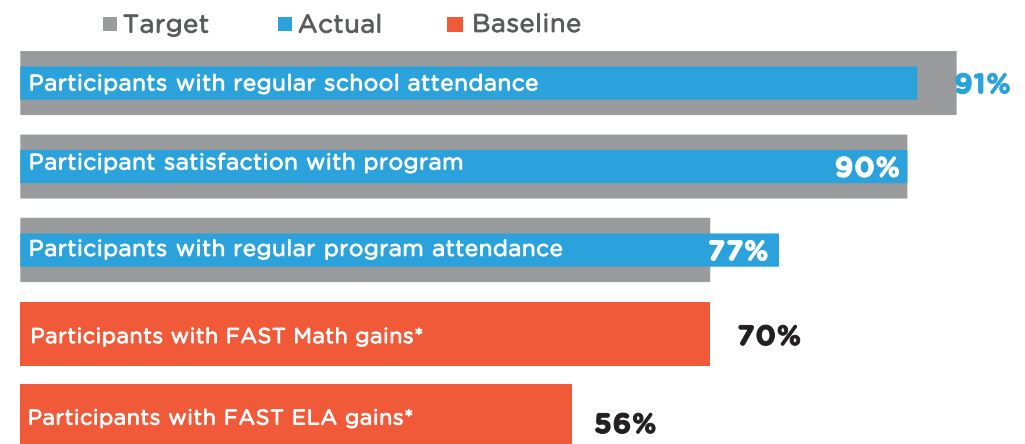
Most Recent Financial Monitoring: Minor Findings

Monitoring demonstrated how participants enjoyed the program and felt supported by staff. They reported gaining social and leadership skills, improving academically, and were able to explore new activities. The program also promoted healthy choices, built skills in arts, sports, and technology, and encouraged goals like graduating high school and continuing their education. Additionally, tutoring was extended throughout the summer to strengthen academic performance.

While the program just missed their attendance measure, it was a significant improvement from the prior year (83% to 91%). Technical assistance centered on stakeholder communication and feedback approaches and data support.

BETTER OFF?

Outcomes 2 of 3 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

Parenting Education/ Family Support

1st 1,000 Days Pinellas

Healthy Start Coalition of Pinellas County, Inc. | FY25 | Program Monitoring Report

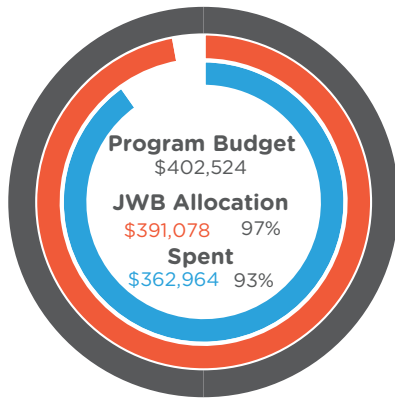
BACKGROUND

Programming Type: Parenting Education/Family Support
County Area(s) Served: Countywide

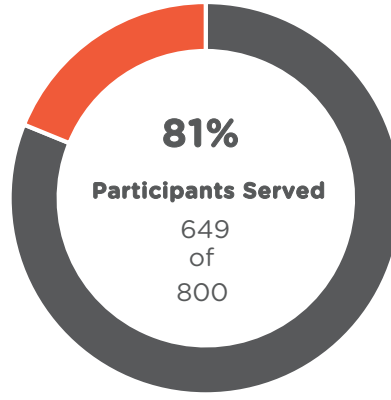
The program provides a light touch model of support and guidance through telephone and text contacts from the third trimester through age 3. Navigation, evidence-based screenings, referrals, and education are provided to promote child safety and promote early developmental skills.

HOW MUCH?

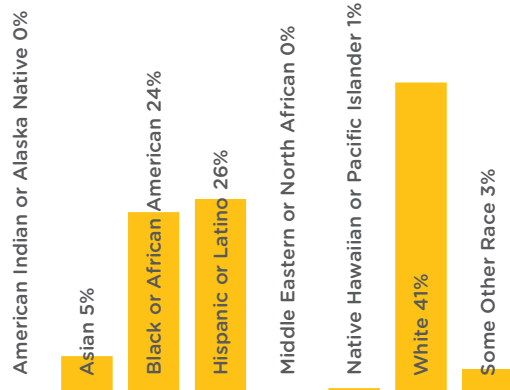
Utilization



Reach



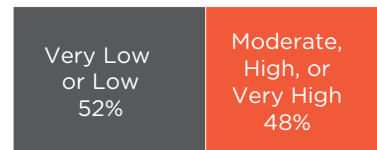
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

The program demonstrated strong performance in FY25, achieving all outcome measures related to infant safety knowledge and safe sleep practices. Participation increased by 31% from the prior fiscal year, and participants and staff provided positive feedback on the value of safety education, support, and resources delivered by Family Advocates. The program also strengthened quality assurance processes by adding a data quality administrator and implementing a customized data system aligned with the JWB participant management system.

While the program did not meet its reach target, this was due to overestimated capacity in the original proposal. The target was adjusted in FY26.

BETTER OFF?

Outcomes 6 of 6 key outcomes were met.

■ Target ■ Actual



Early Childhood Court

Sixth Judicial Circuit of Florida | FY25 | Program Monitoring Report

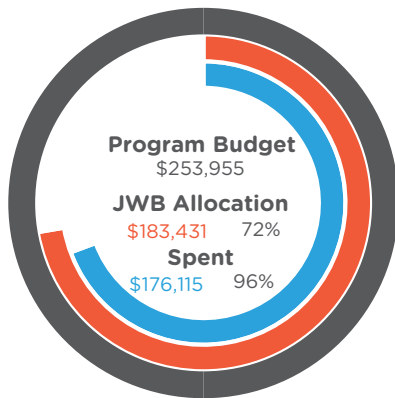
BACKGROUND

Programming Type: Parenting Education/Family Support
County Area(s) Served: Countywide

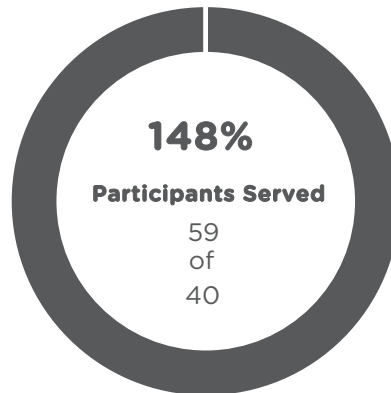
The provider serves families with children ages birth to five within the Sixth Judicial Circuit, using a trauma-informed approach to strengthen contact and bonding in non-intact families. The program delivers wraparound services, including case management and supervised parenting time, while serving as a liaison among families, the court, service providers, and the child welfare system.

HOW MUCH?

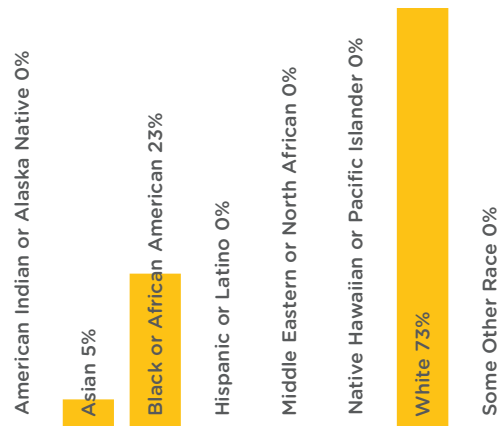
Utilization



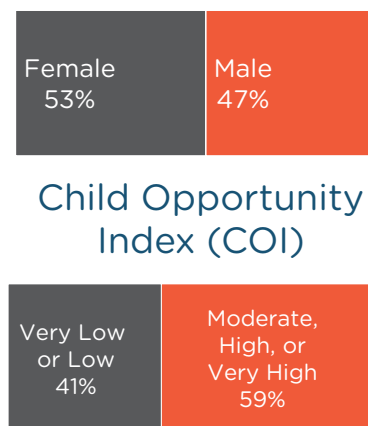
Reach



Race



Sex



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

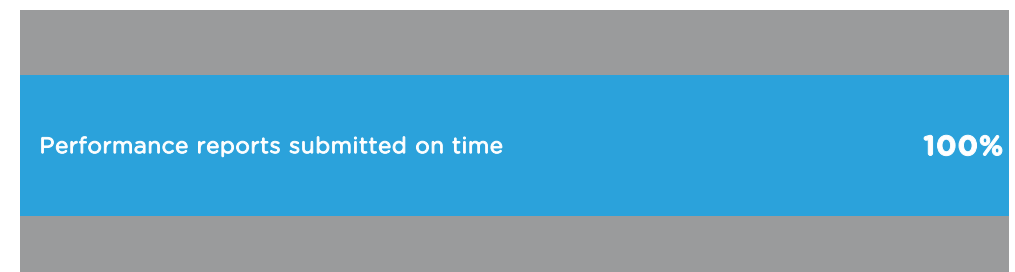
The program exceeded reach, driven by increased length of stay and extended reunification timelines. Monitoring reflects positive feedback from parents, staff, and community partners, highlighting strong collaboration within the Sixth Judicial Circuit and across partner organizations. Services were expanded to include wraparound support for families aimed at preventing entry into Dependency Drug Court. Progress is tracked using National Zero to Three Standards, with reports indicating high rates of families with no verified abuse, strong reunification outcomes, and progress toward reunification.

Opportunities for improvement were identified through participant file reviews, which indicated a need for increased timeliness, service delivery, and documentation. The program is actively working to address these findings.

BETTER OFF?

Outcomes 1 of 1 key outcomes were **met**.

■ Target ■ Actual



BACKGROUND

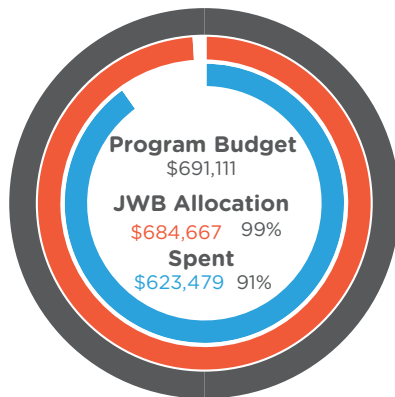
Programming Type: Parenting Education/Family Support

County Area(s) Served: Countywide

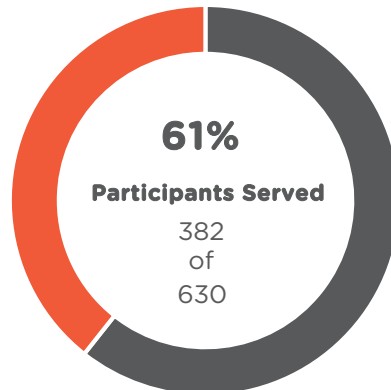
The provider supports healthy birth outcomes through comprehensive prenatal and postpartum services. Doulas work closely with expectant parents to promote positive birth experiences, and professional lactation support is available to ensure continued maternal and infant health.

HOW MUCH?

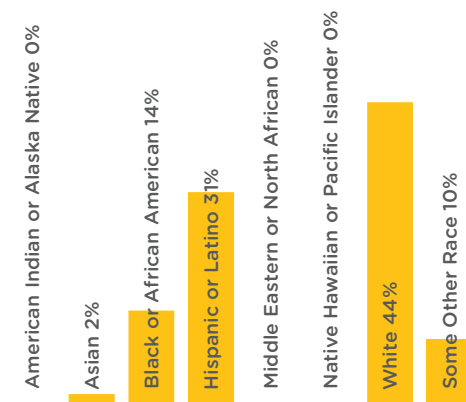
Utilization



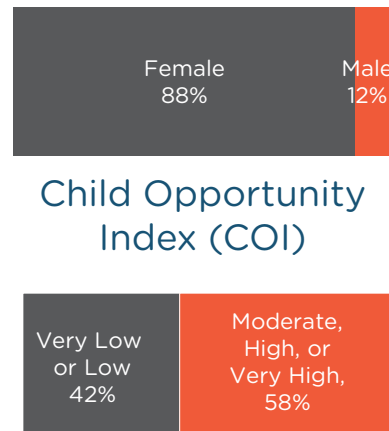
Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

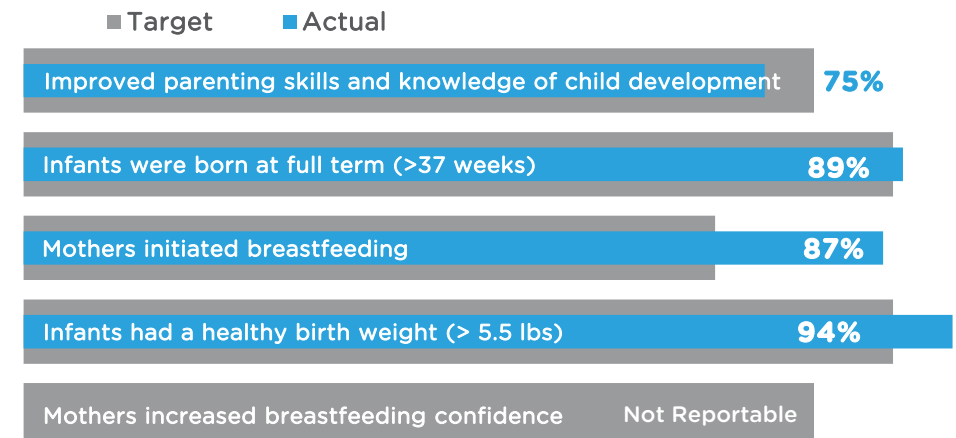
Most Recent Financial Monitoring: Minor Findings

Staff and participants reported positive feedback with Doula support, noting its value in providing non-medical emotional, physical, and informational care before, during, and after childbirth. The program's extensive outreach and participant satisfaction contributed to increased enrollment throughout the fiscal year; however, overall reach remained below target.

The program terminated a subcontract due to data challenges resulting in underreported children served and outcome impacts. In response, the program strengthened its quality assurance processes by adding a data quality administrator and implementing a customized data system aligned with the JWB participant management system.

BETTER OFF?

Outcomes 3 of 5 key outcomes were met.



Healthy Families Pinellas

Florida Department of Health, Pinellas County Health Department | FY25 | Program Monitoring Report



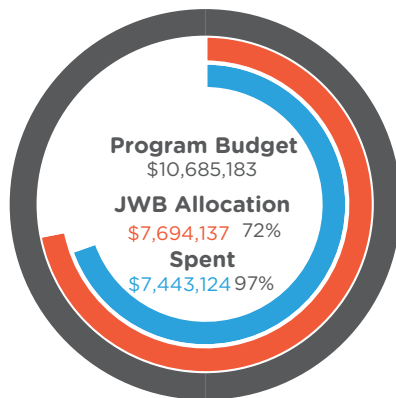
BACKGROUND

Programming Type: Parenting Education/Family Support
County Area(s) Served: Countywide

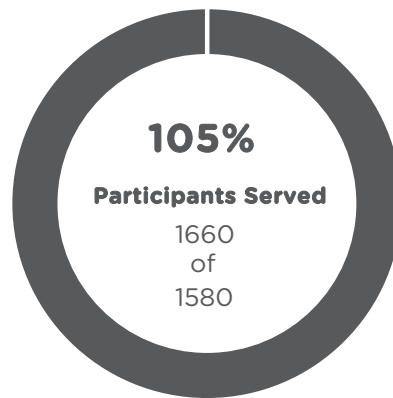
Provider delivers an evidence-based home visiting and family support program focusing on educating and supporting families from pregnancy through age five, with enhanced services, including nurses, mental health counselors, and fatherhood and resource specialists.

HOW MUCH?

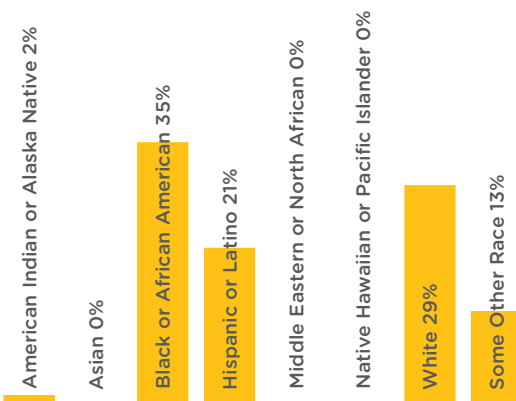
Utilization



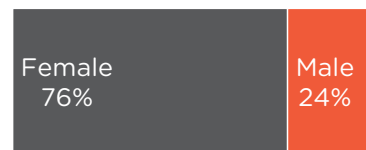
Reach



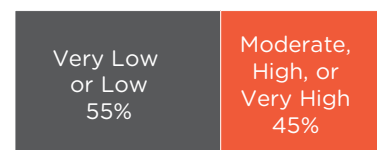
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: No Findings

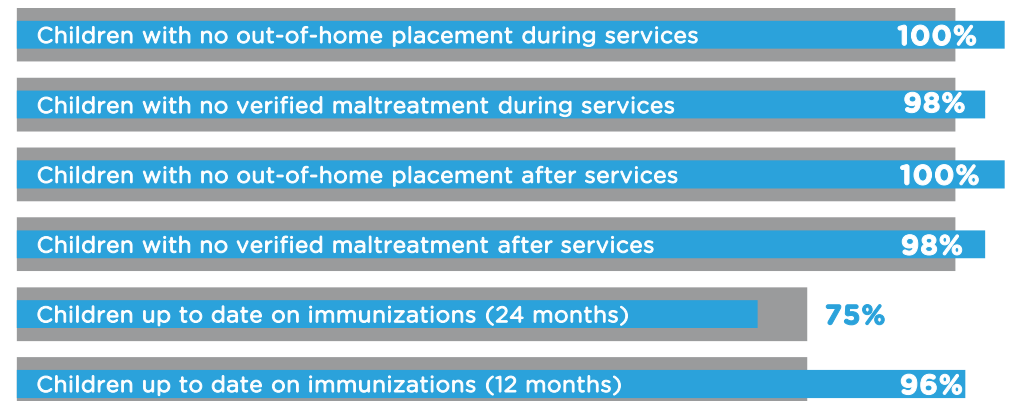
Healthy Families Pinellas demonstrated strong and consistent performance results. Monitoring activities identified high levels of alignment, timely and accurate data submission, and strong adherence to the methodology, with well documented service delivery from intake through completion.

Staff feedback reflects a strengths-based approach, with participants and community partners consistently highlighting staff's flexibility, strong leadership, and effective communication. While challenges such as staff turnover and family relocations persist, overall findings point to a well-established program characterized by high-quality service delivery, strong data integrity, and robust quality assurance practices.

BETTER OFF?

Outcomes 5 of 6 key outcomes were met.

■ Target ■ Actual



BACKGROUND

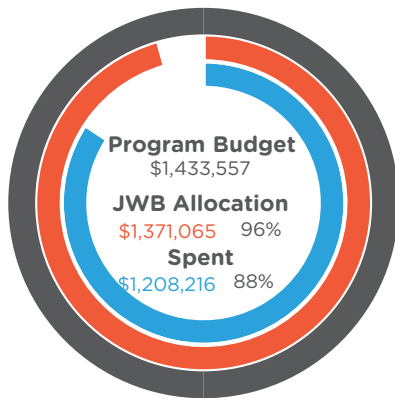
Programming Type: Parenting Education/Family Support

County Area(s) Served: Countywide

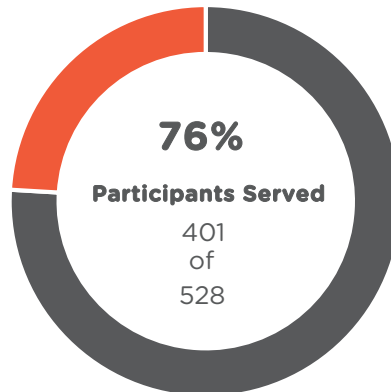
Kinship is a system navigation, case management, tutoring and support group program designed to champion placement stability for children living with relatives or non-relatives. The program aims to prevent entry into the child welfare system.

HOW MUCH?

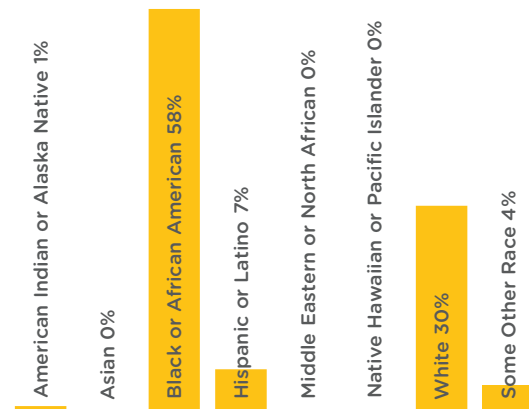
Utilization



Reach



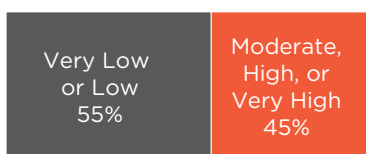
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: No Findings

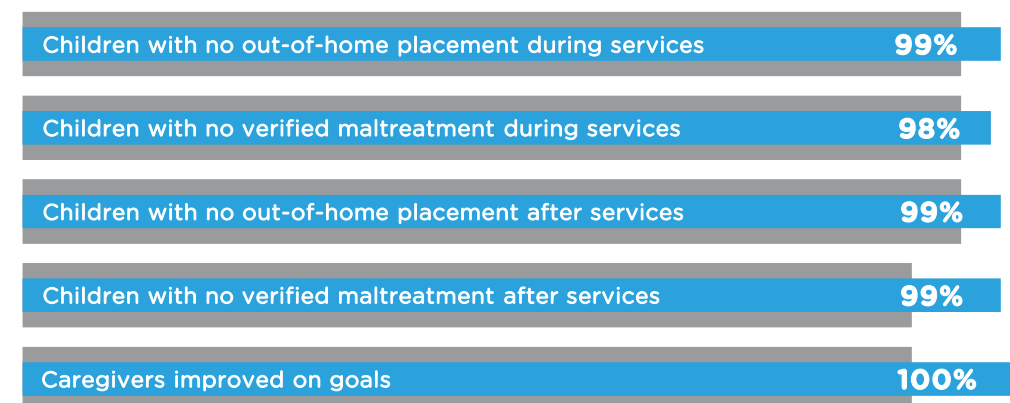
Monitoring indicated that caregivers valued the wide range of supports offered, including counseling, tutoring, legal assistance, basic needs services, and support groups. Caregivers also highlighted the positive impact of developmental supports in helping their children regain stability and stay on track. Program observations reflected strong family engagement, with consistently high attendance at events.

The number of participants served by the program declined by 6% compared to the prior year. In response, the program is actively enhancing its outreach efforts. JWB continued to provide technical assistance to strengthen the accuracy of data reporting, while the program made progress toward a successful transition to data uploads beginning in FY26.

BETTER OFF?

Outcomes 5 of 5 key outcomes were met.

■ Target ■ Actual



Motivating New Parents

Operation PAR, Inc. | FY25 | Program Monitoring Report

BACKGROUND

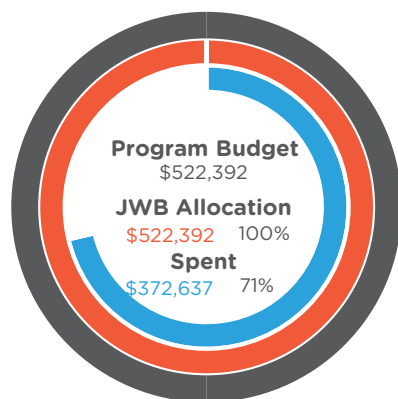
Programming Type: Parent Education/Family Support

County Area(s) Served: Countywide

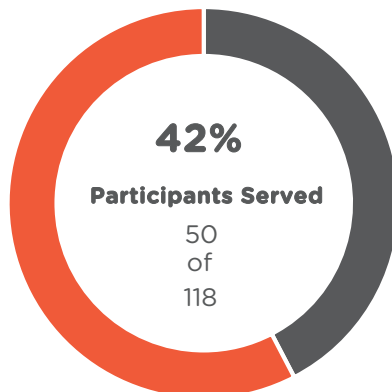
Provider offers an intensive substance use disorder intervention program, for parents who will deliver/have delivered a substance exposed infant in accessing, preparing for treatment and learning targeted parenting skills for children 0 to age 5.

HOW MUCH?

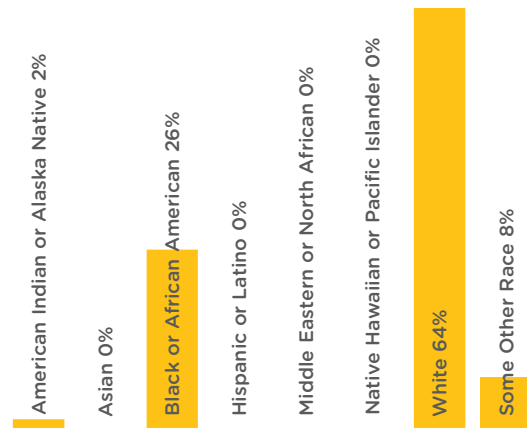
Utilization



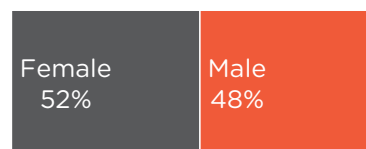
Reach



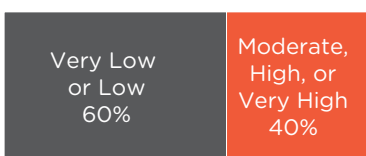
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Minor Findings

In FY25, the program delivered high-quality services, reflected in positive participant feedback and strong outcomes.

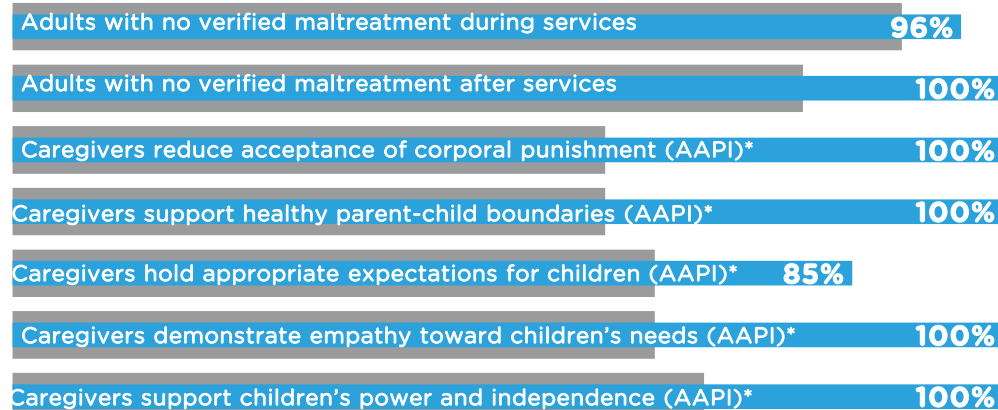
Participants reported gaining valuable parenting tools and noted that staff consistently went above and beyond in their support. The agency also maintained its CARF (Commission on Accreditation of Rehabilitation Facilities) accreditation.

Staffing vacancies, persistent referral limitations significantly restricted enrollment and contributed to not meeting their reach. Vacancies also contributed to a budget lapse of 29%. Technical assistance and collaborative discussions supported increased attention to data upload process. The program has taken steps to improve.

BETTER OFF?

Outcomes 7 of 7 key outcomes were met.

■ Target ■ Actual



*Adult Adolescent Parenting Inventory

Nurturing Parenting Program

Operation PAR, Inc. | FY25 | Program Monitoring Report

BACKGROUND

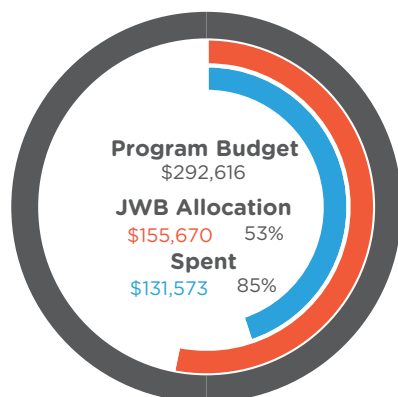
Programming Type: Parent Education/Family Support

County Area(s) Served: Countywide

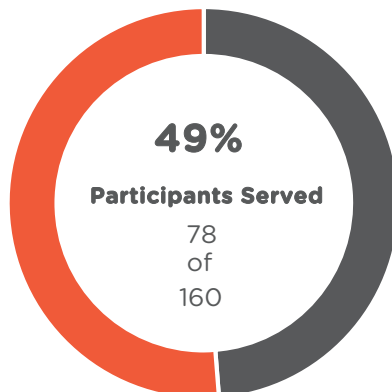
Nurturing Parenting Program is a family-centered initiative designed to build nurturing parenting skills. The program features activities to foster positive parenting skills and self-nurturing, home practice exercises, family nurturing time, and activities to promote positive brain development in children birth to 18 years.

HOW MUCH?

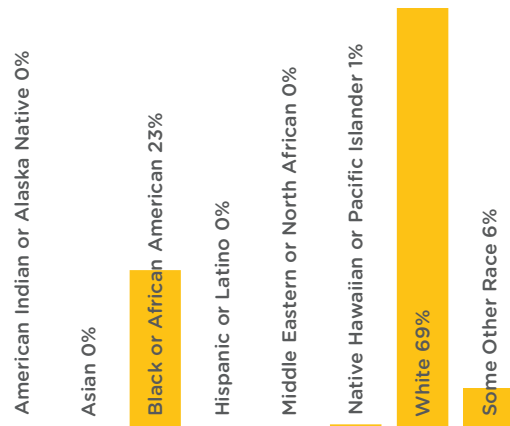
Utilization



Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

Most Recent Financial Monitoring: Minor Findings

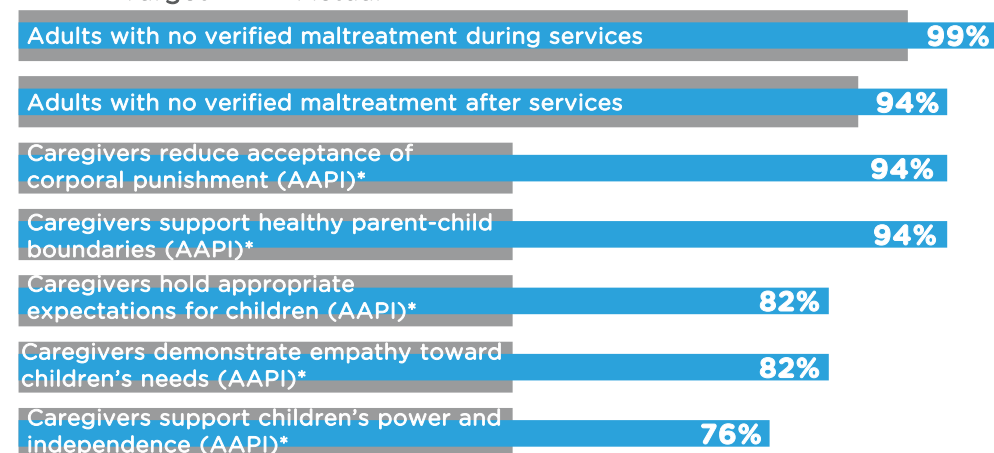
In FY25, monitoring demonstrated strong group facilitation skills and high levels of participant engagement. Parents reported improved parenting skills and expressed appreciation for program staff. The agency also maintained its CARF (Commission on Accreditation of Rehabilitation Facilities) accreditation.

Technical assistance was offered to support improved alignment and consistency of data uploads. The program did not meet reach due to persistent referral challenges and are working to improve outreach and strategic planning efforts to strengthen referrals moving forward. The program's budget lapse was a result of unused training funds which was addressed in quarterly provider meetings.

BETTER OFF?

Outcomes 7 of 7 key outcomes were met.

■ Target ■ Actual



*Adult Adolescent Parenting Inventory

Pinellas Nurse-Family Partnership

Florida Department of Health, Pinellas County Health Department| FY25 | Program Monitoring Report



BACKGROUND

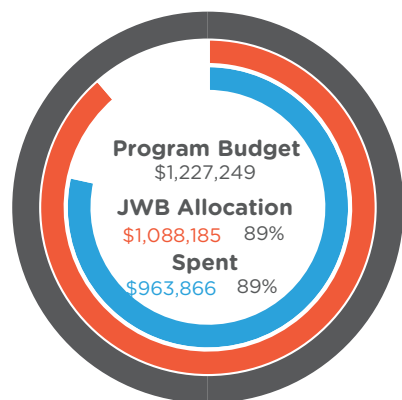
Programming Type: Parenting Education/Family Support

County Area(s) Served: Countywide

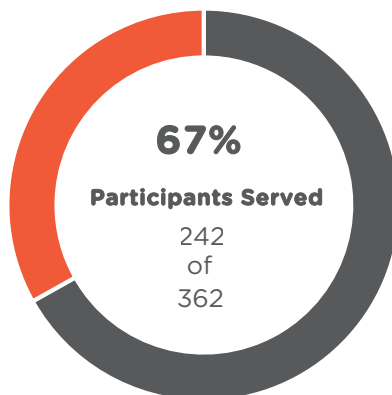
Provider is an evidence-based home visiting program serving first-time, low-income mothers. Nurses provide pregnancy and parenting education, breastfeeding support, referrals to community resources, and promote family enrichment beginning in pregnancy through the child's second birthday.

HOW MUCH?

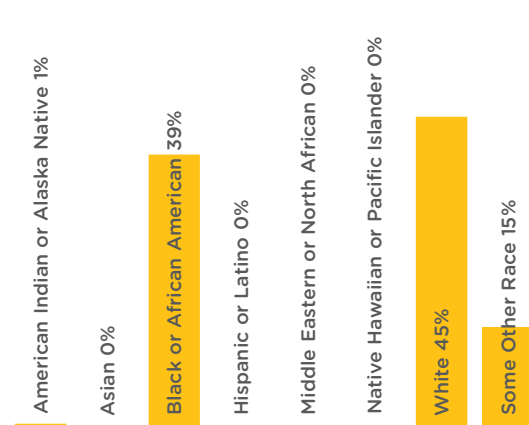
Utilization



Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Programmatic

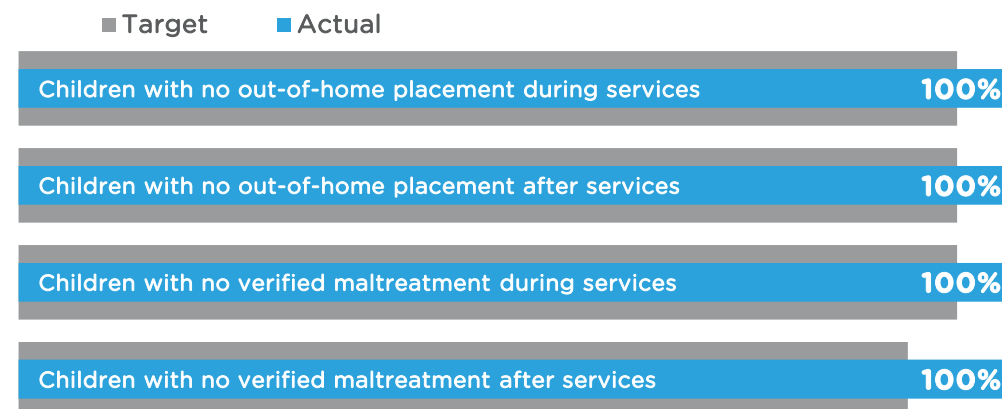
Most Recent Financial Monitoring: No Findings

FY25 monitoring reflected high satisfaction among staff, participants, and community partners, with participants noting nurses' clear guidance and encouragement. The program exceeded outcomes for out-of-home placements and maltreatment, indicating effective early risk identification and sustained nurse-family engagement.

Pinellas Nurse-Family Partnership (NFP) maintained stable performance despite reach challenges due to data issues and staff turnover. Collaboration with JWB supported targeted technical assistance to improve data alignment. The program continued delivering evidence-based home visiting services with strong fidelity to the national NFP model, as confirmed by external reviews.

BETTER OFF?

Outcomes 4 of 4 key outcomes were met.



Respite

Caregiver Support Services

The Children's Home, Inc. d/b/a Children's Home Network| FY25 | Program Monitoring Report

BACKGROUND

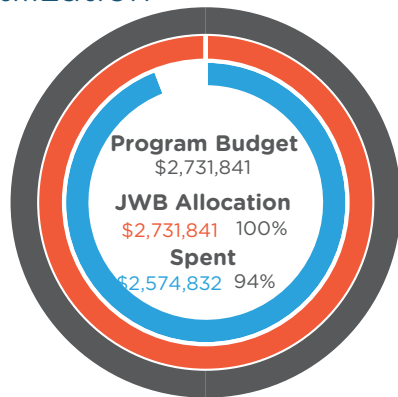
Programming Type: Respite

County Area(s) Served: Countywide

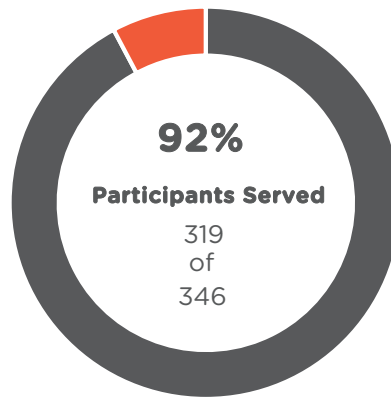
Caregiver Support Services (CSS) provides wraparound services for children ages birth to 14 with physical, socioemotional, or developmental challenges, and their caregivers experiencing acute stress, including respite care, community resources, support systems, and support groups.

HOW MUCH?

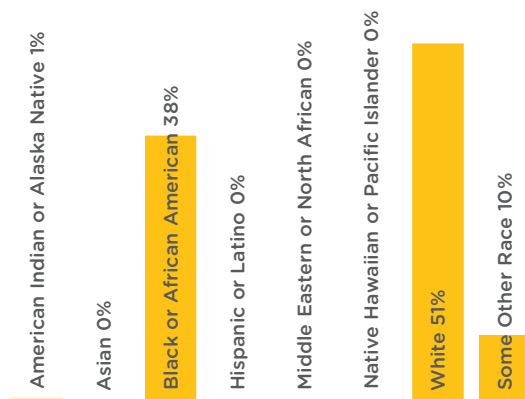
Utilization



Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

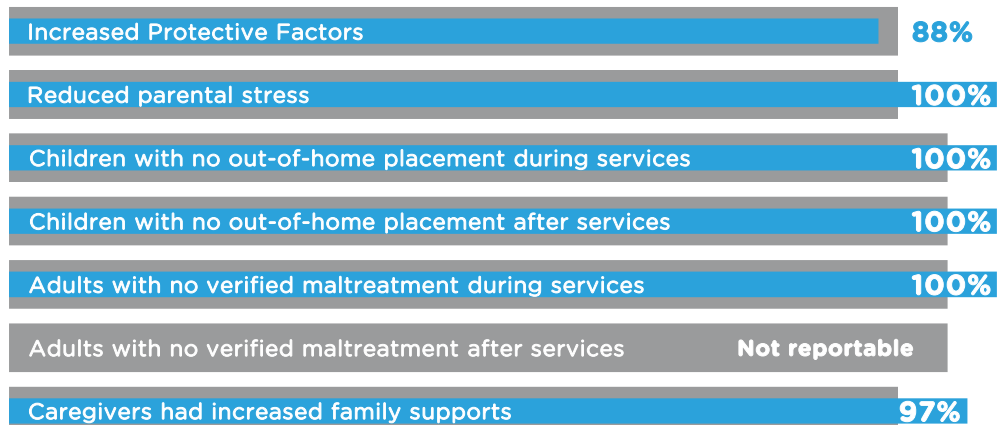
Monitoring reflected positive participant feedback, highlighting strong communication with families and caregivers. Staff were recognized for contributing to observed improvements in children. Interviews with community partners identified a need to increase community awareness. In response, the program is actively working to strengthen and expand its community partnerships. The program also demonstrated improved financial and operational performance by significantly reducing its budgetary lapse and increasing its reach by 11% from FY24 to FY25.

CSS received a Letter of Non-Compliance in May 2026 following findings in the FY25 financial monitoring related to local travel discrepancies. Additionally, one outcome measure was deemed not reportable due to an insufficient sample size.

BETTER OFF?

Outcomes 5 of 6 key outcomes were met.

■ Target ■ Actual



BACKGROUND

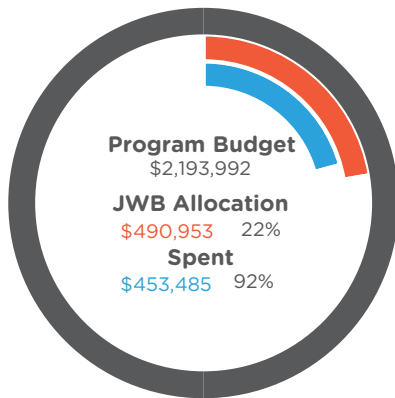
Programming Type: Respite

County Area(s) Served: Countywide

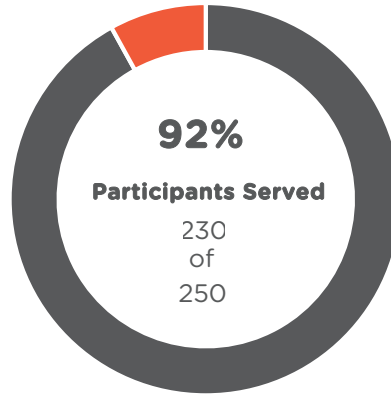
SafePlace2B centers provide short-term shelter and support for vulnerable youth ages 10-17. These programs focus on crisis response and early intervention, helping youth who are homeless, have run away, or are at risk due to family conflict, with the goal of restoring and strengthening family relationships.

HOW MUCH?

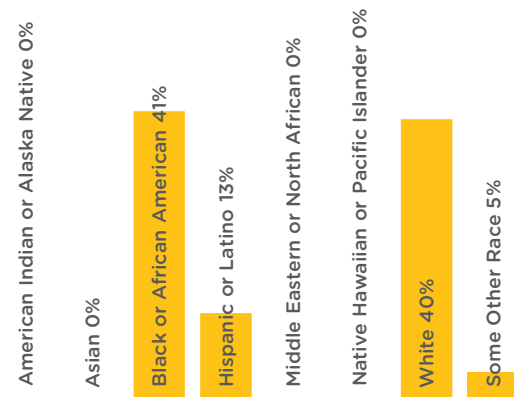
Utilization



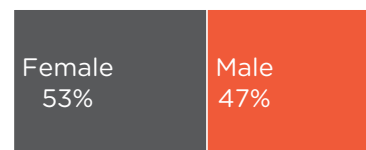
Reach



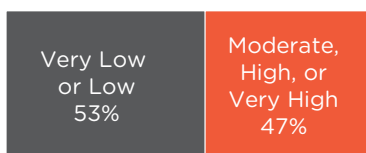
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

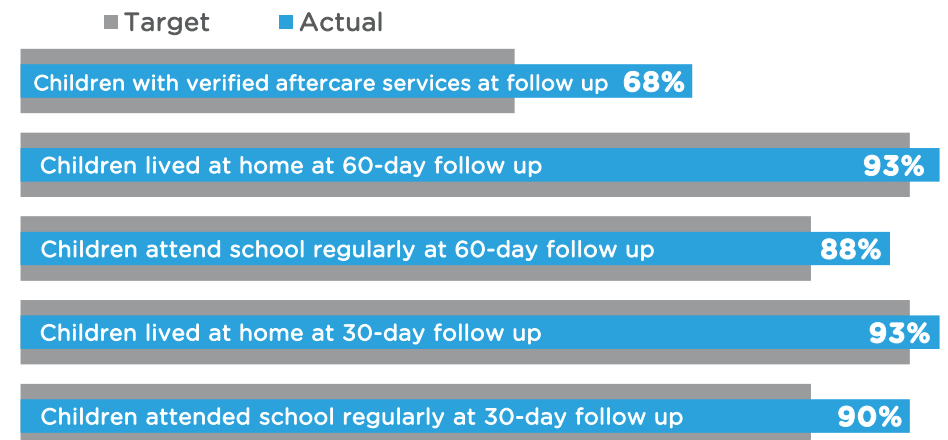
Most Recent Financial Monitoring: Minor Findings

SafePlace2B demonstrated effective collaboration, supported by strong community partnerships, and earned consistently positive feedback from parents, participants, staff, and community partners. The program achieved its targeted participant enrollment and outcome measures while maintaining strong performance throughout the fiscal year. By delivering a holistic approach to supporting youth and families, the program is widely recognized as a trusted and valuable community resource.

Despite early-year staffing challenges, positions were successfully filled through targeted recruitment strategies, allowing the program to sustain service levels and fully utilize its allocated funding.

BETTER OFF?

Outcomes 5 of 5 key outcomes were **met**.



School and Community-Based Health

School Based Health Services

Florida Department of Health, Pinellas County Health Department | FY25 | Program Monitoring Report

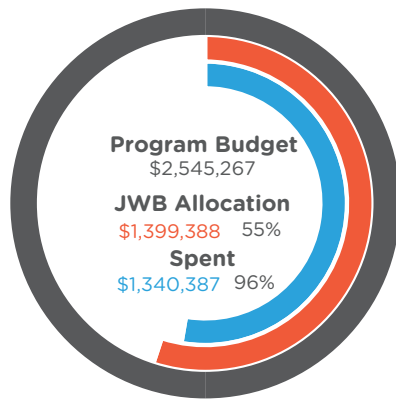
BACKGROUND

Programming Type: School and Community-Based Health
County Area(s) Served: Countywide

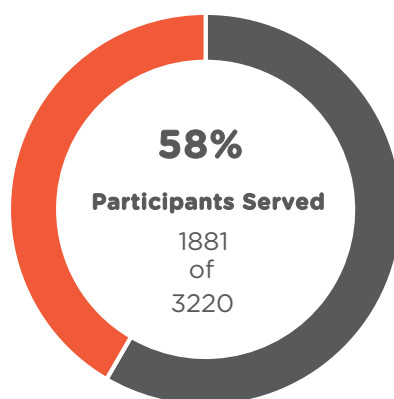
School Based Health Services (SBHS) delivers medical and mental health services at five high schools including preventative health screenings, early intervention/preventative treatments, and education to reduce/eliminate risky behaviors. Program also offers health clinics over the summer for all school-age youth.

HOW MUCH?

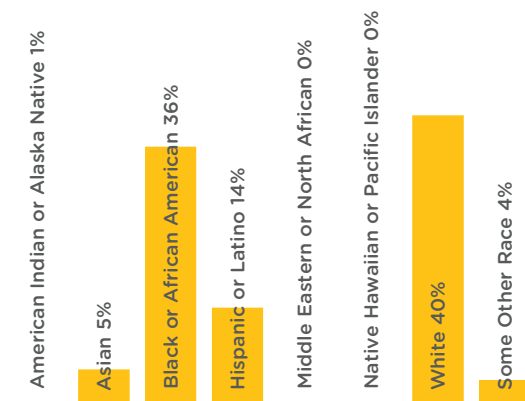
Utilization



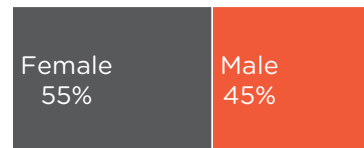
Reach



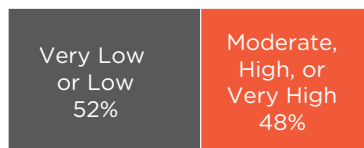
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Administrative

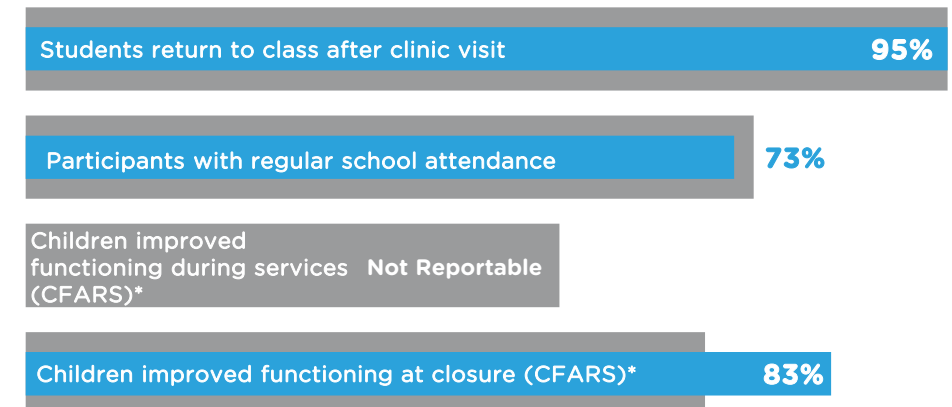
Most Recent Financial Monitoring: No Findings

Program monitoring revealed committed staff, satisfied students, and expansive community collaboration, including a new partnership with John Hopkins to allow resident physicians to support staffing. Program also adopted a new assessment for subcontracted mental health services. The program nearly quadrupled outreach activities and events. Reach mirrored county-wide declining enrollment trends and was affected by operational challenges, including parental consent process changes and staff vacancies. Despite low reach, SBHS met its students' served outcome. The not reportable outcome was due to a small sample size. SBHS remains a rare program offering free medical services to school-aged children during the summer.

BETTER OFF?

Outcomes 2 of 3 key outcomes were **met**.

■ Target ■ Actual



*Children Functioning Assessment Rating Scale

Seeing Our Bright Future

Preserve Vision Florida, Inc. | FY25 | Program Monitoring Report

BACKGROUND

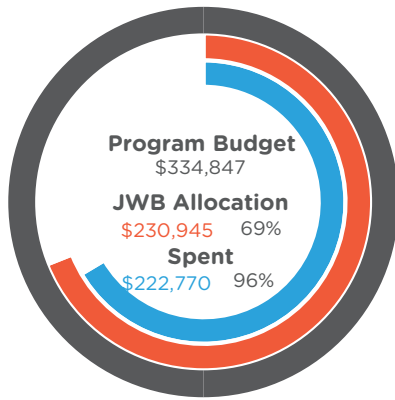
Programming Type: School and Community Based Health

County Area(s) Served: Countywide

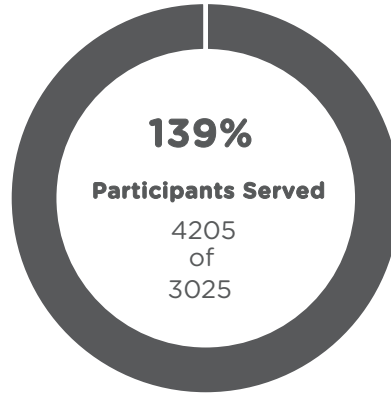
Seeing Our Bright Future provides vision screenings and follow-up services for children from birth through age eighteen. The program partners with public and private schools and community organizations to deliver services to children across Pinellas County.

HOW MUCH?

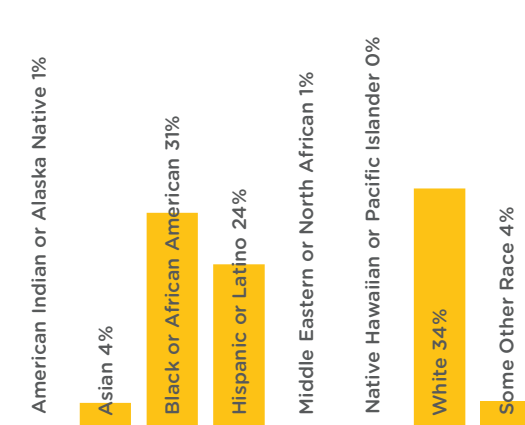
Utilization



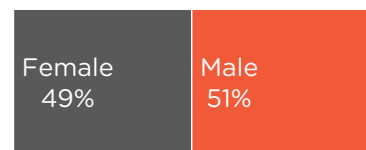
Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Significant Findings

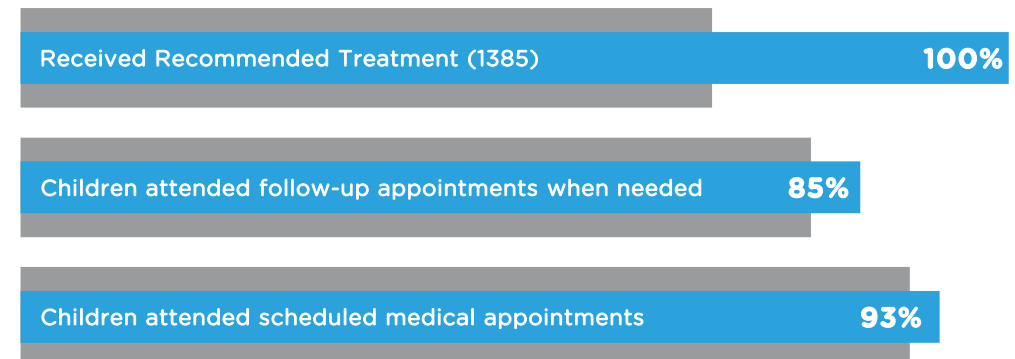
Program monitoring reflected strong parent appreciation for the program's services, which led to early diagnosis and improved the child's functioning, classroom engagement, and confidence. A high school observation further highlighted a welcoming, efficient, and confidential screening environment, with strong coordination between staff and providers and positive feedback from youth on the accessibility and value of the service. The program exceeded its reach for several years and as a result, JWB increased its target in FY26 to align with community need.

The agency received a Letter of Non-Compliance in February 2025 following the FY24 financial monitoring visit. The review noted concerns related to the handling of capital funding. The program has implemented the necessary strategies for improvement.

BETTER OFF?

Outcomes 3 of 3 key outcomes were met.

■ Target ■ Actual



School Support and Intervention

Behavioral Evaluation

Sixth Judicial Circuit of Florida | FY25 | Program Monitoring Report

BACKGROUND

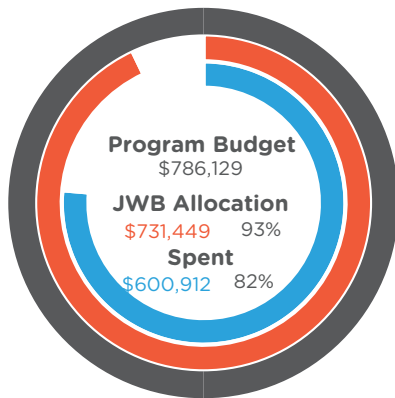
Programming Type: School Support and Intervention

County Area(s) Served: Countywide

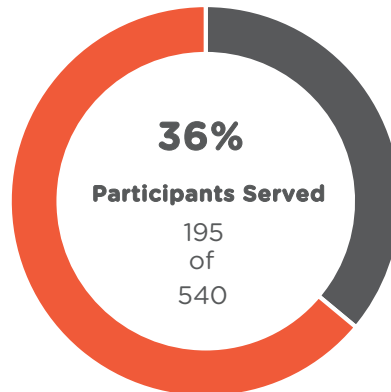
The program supports Unified Family Court decisions by conducting psychological evaluations of youth, assessing key areas of functioning and providing recommendations for interventions, competency, and service linkages.

HOW MUCH?

Utilization



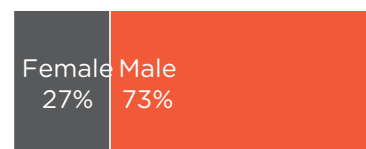
Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

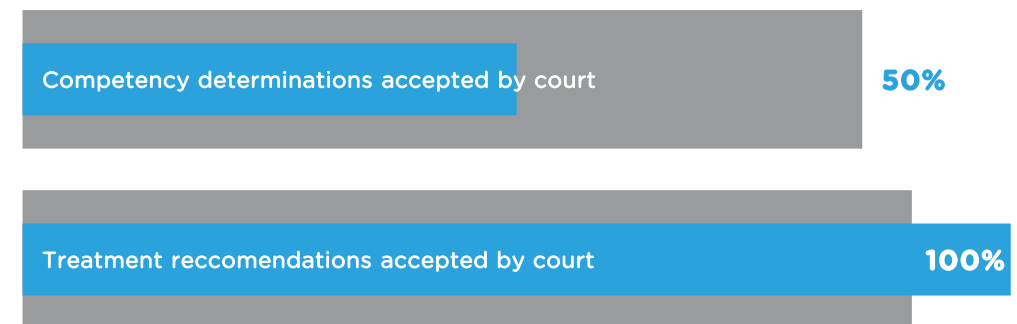
The program demonstrated strong quality improvement, reaching full staffing by year-end, strengthening cross-division collaboration within the Sixth Judicial Circuit Court, and expanding services to include psychological testing, mentorship, and advocacy. Staff and community partners reported positive feedback, highlighting strong teamwork, effective partnerships, and improved efficiency and processes.

Despite these advancements, the program did not meet its reach due to earlier staffing fluctuations and increased case severity in delinquency court. Reach targets were adjusted for FY26 based on the reasons above and using a three-year average. Minor monitoring findings noted that psychologist vacancies impacted service delivery and contributed to not meeting the competency outcome.

BETTER OFF?

Outcomes 1 of 2 key outcomes were met.

■ Target ■ Actual



Child Protection Community Education

Young Men's Christian Association of the Suncoast, Inc. | FY25 | Program Monitoring Report

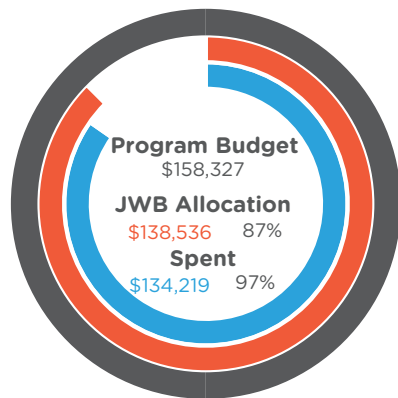
BACKGROUND

Programming Type: School Support and Intervention
County Area(s) Served: Countywide

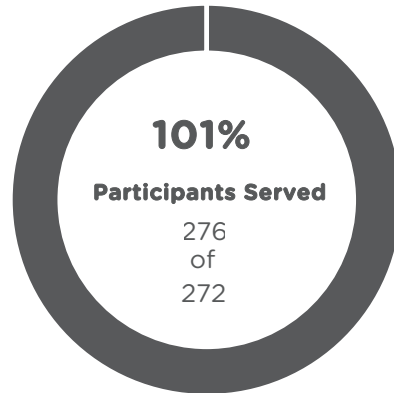
Provider works to prevent child sexual abuse through a two-pronged approach: equipping youth-serving staff with training and education, and delivering age-appropriate, evidence-informed instruction to children.

HOW MUCH?

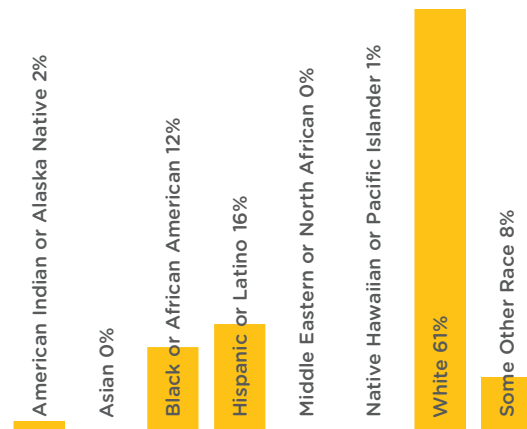
Utilization



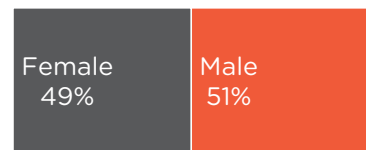
Reach



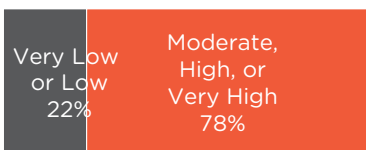
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

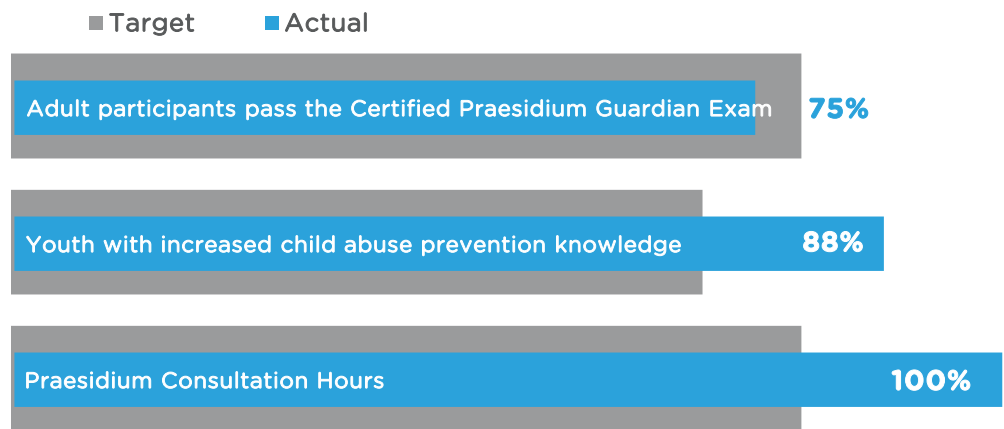
Most Recent Financial Monitoring: Minor Findings

Efforts continued to expand impact by reaching new organizations and youth in the community with child sexual abuse prevention training through Praesidium (adult-focused) and the Monique Burr Foundation (youth-focused). The youth program exceeded its reach goals, engaging youth at new sites, and parent feedback indicated strong awareness of the curriculum, with caregivers continuing conversations at home and recognizing the importance of the lessons.

The program emphasized ensuring that training participants implemented meaningful changes aligned with the Praesidium curriculum within their respective agencies. Lower pass rates on the Certified Praesidium Guardian Exam were primarily due to reduced attendance and the absence of a retake option.

BETTER OFF?

Outcomes 2 of 3 key outcomes were met.



Foster Grandparent Program

Seniors in Service of Tampa Bay, Inc. | FY25 | Program Monitoring Report

BACKGROUND

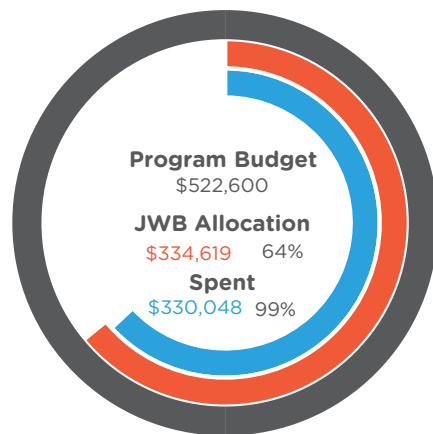
Programming Type: School Support and Intervention

County Area(s) Served: Countywide

The provider coordinates trained, culturally relevant volunteers who tutor and mentor disadvantaged children in grades K-5 at Title I schools. The provider supports students' literacy development by offering one-on-one attention focused on essential reading and writing skills.

HOW MUCH?

Utilization



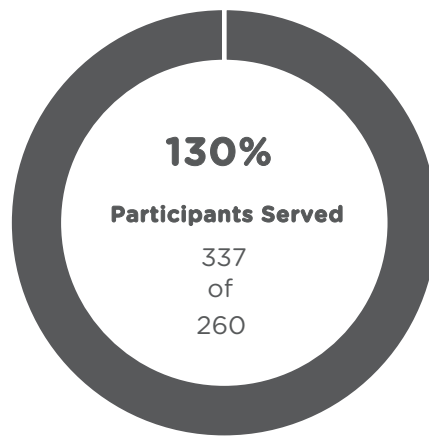
Race

This program does not collect individual level data.

Child Opportunity
Index (COI)

This program does not collect individual level data.

Reach



Sex

HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

Monitoring of the program yielded positive feedback, with teachers reporting students who worked with a “grandma” showed academic growth. These students demonstrated significant gains, reflecting the value of individualized attention and support. Demand for classroom-based assistance remained strong, as reflected in the program’s sustained reach. With stable staffing and consistent service delivery, the program maintained fidelity to its design while continuing to produce positive student outcomes.

The program consistently submitted reimbursement requests on time. However, accuracy was identified as a finding during financial monitoring in FY24 and FY25. The program is actively implementing JWB’s recommendations to address this issue.

BETTER OFF?

Outcomes 3 of 3 key outcomes were **met**.

■ Target ■ Actual

Students improved social or emotional skills

96%

Students improved reading skills

99%

Students improved language or literacy skills

99%

BACKGROUND

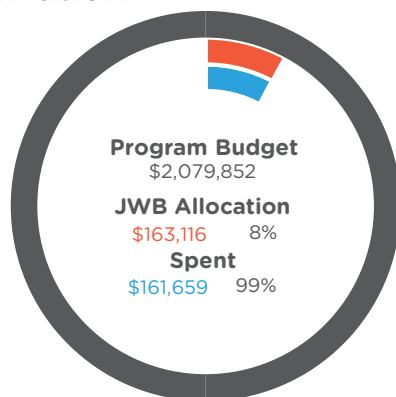
Programming Type: School Support and Intervention

County Area(s) Served: Countywide

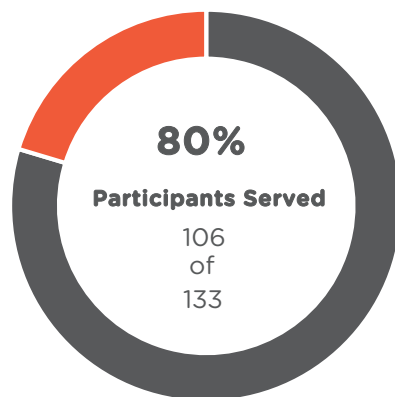
Provider is a voluntary, non-residential day-treatment program for girls ages 11 -17, offering three core services: Academics, Social Services, and Transition Services. Using a strengths-based, girl-centered approach, Pace supports education, personal growth, and future readiness while reducing risks and building protective factors.

HOW MUCH?

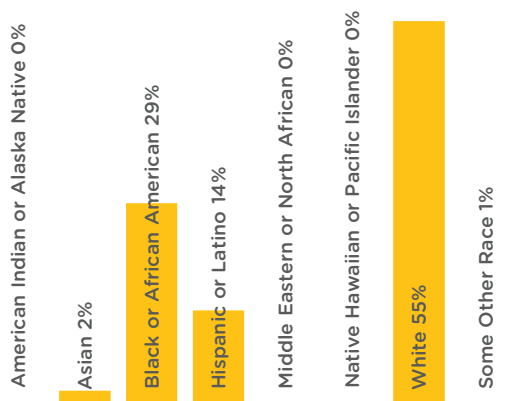
Utilization



Reach



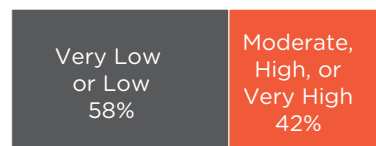
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

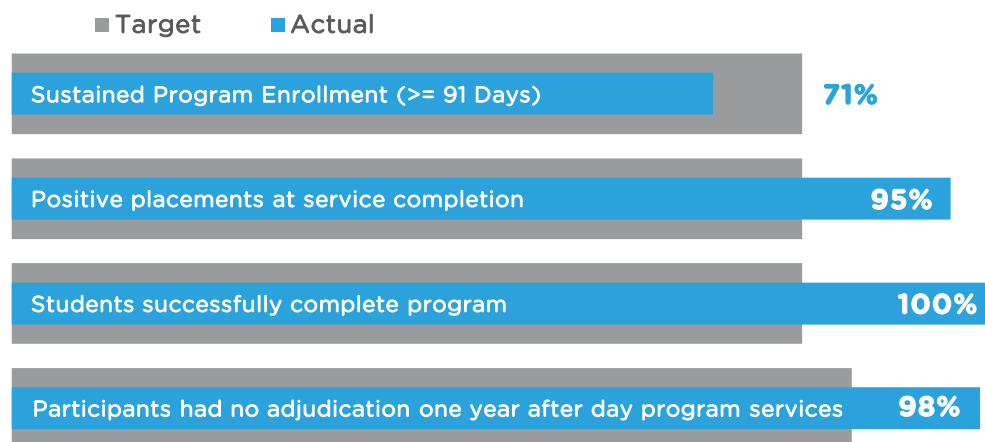
Most Recent Financial Monitoring: Minor Findings

The program received strong positive feedback from participants, families, staff, and community partners. Participants reported that the program had a significant impact on their lives and their ability to graduate. Enrichment opportunities were expanded through additional activities, field trips, service projects, and enhanced career services.

However, the program fell short of its reach targets, primarily due to Department of Juvenile Justice reducing the monthly participant census. The program did not meet its measure for sustained enrollment, citing transportation barriers and transfers to virtual school as contributing factors. Data quality and documentation improved significantly over the course of the fiscal year.

BETTER OFF?

Outcomes 3 of 4 key outcomes were met.



BACKGROUND

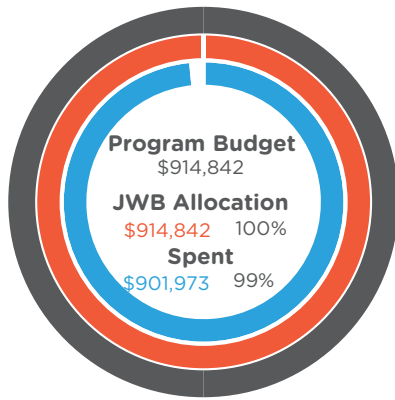
Programming Type: School Support and Intervention

County Area(s) Served: Countywide

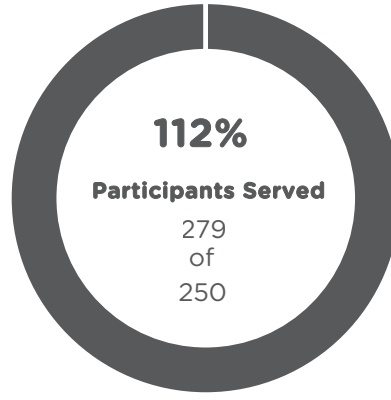
Pinellas Support Team delivers clinical services that include behavior modification, counseling, and case consultation. The target population encompasses children in pre-kindergarten through high school who are experiencing behavioral or social emotional challenges that may impact academic progress.

HOW MUCH?

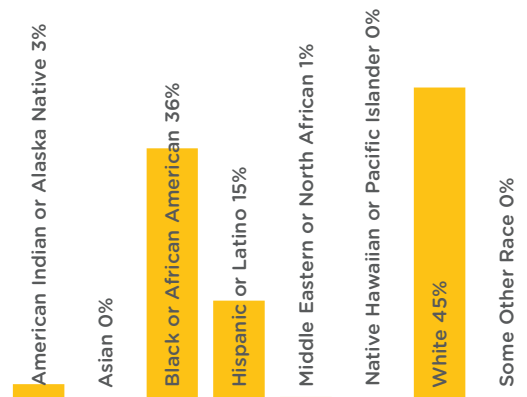
Utilization



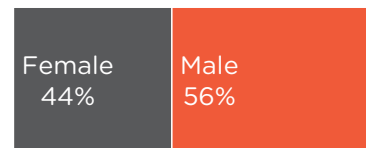
Reach



Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: No Findings

In FY25, monitoring results for the Pinellas Support Team (PST) reflected positive feedback. Parents reported that services were convenient, that they were actively engaged in setting goals for their children, and that they observed meaningful progress. Staff indicated a desire to expand clinical supports for caregivers experiencing significant stressors. In response to demonstrated community need, JWB approved these enhanced services for FY26.

JWB approved a reallocation to address a waitlist of approximately 30 children. PST exceeded its service targets, driven by strong outreach efforts and a higher-than-usual influx of participants during the summer months.

BETTER OFF?

Outcomes 5 of 5 key outcomes were met.

■ Target ■ Actual



*Child Functioning Assessment Rating Scale

Truancy Intervention Program Services (TIPS)

The Bethel Community Foundation, Inc. | FY25 | Program Monitoring Report

BACKGROUND

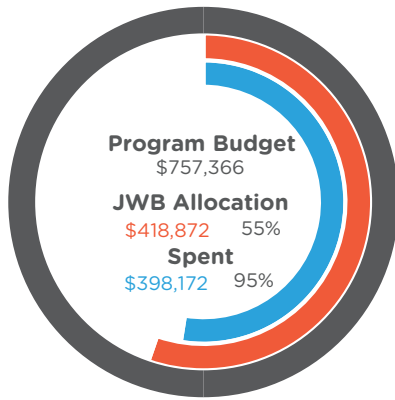
Programming Type: School Support and Intervention

County Area(s) Served: Countywide

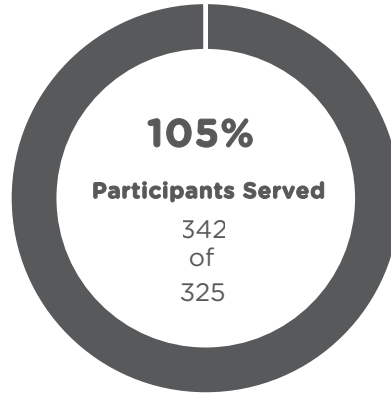
Provider serves youth with school, truancy, family and/or pre-delinquent issues with a goal of reducing these issues in school. Services include youth resiliency classes, anger management/parenting classes, individual and/or family clinical counseling, case management and mentoring.

HOW MUCH?

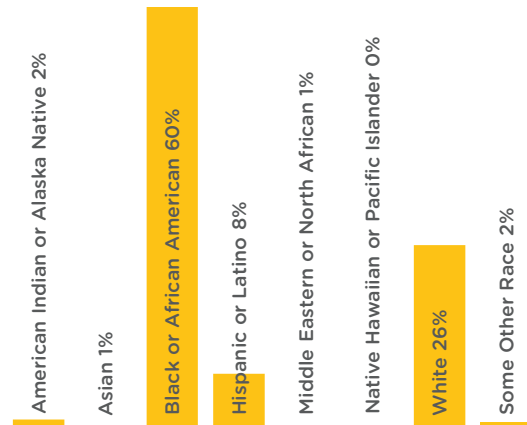
Utilization



Reach



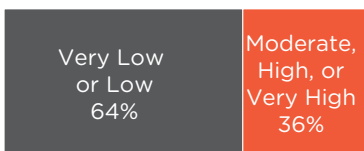
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

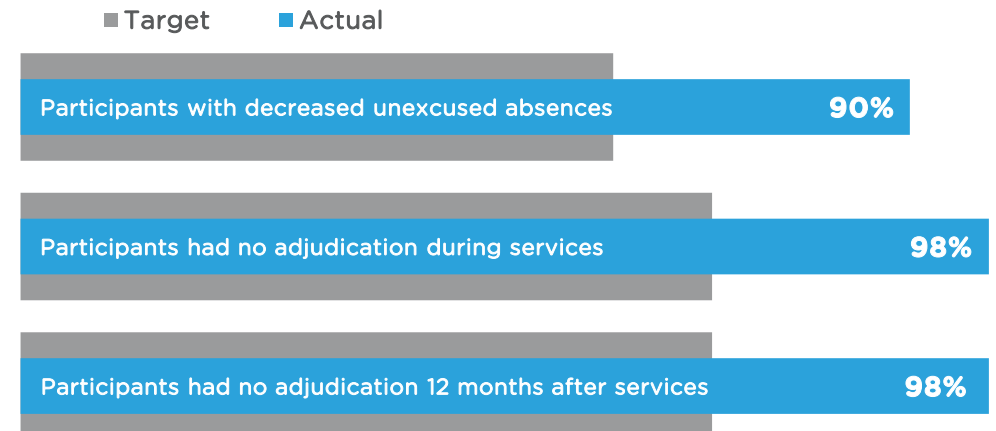
Most Recent Financial Monitoring: Minor Findings

This year, the program enhanced its mental health service capacity by adding an in-house Licensed Mental Health Counselor, supporting improved coordination of counseling services. Parent and participant feedback was positive, noting respectful staff, ongoing communication, and progress in school attendance.

The program exceeded its targeted service levels this year, driven in part by an increase in North County referrals. Performance outcomes have been consistently met over the past three years, reflecting sustained program effectiveness and stability. In response to participant needs, the program expanded the provision of in-home and community-based services, improving accessibility for families experiencing travel and transportation barriers.

BETTER OFF?

Outcomes 3 of 3 key outcomes were met.



Youth Development/ Mentoring

Comprehensive Mentoring

Big Brothers Big Sisters of Tampa Bay, Inc. | FY25 | Program Monitoring Report

BACKGROUND

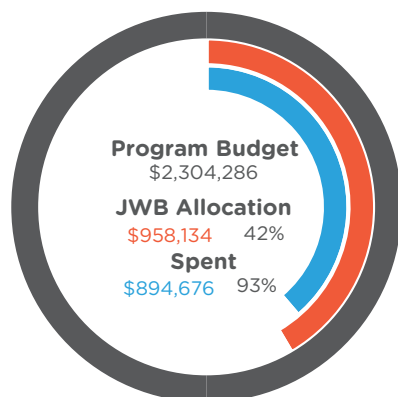
Programming Type: Youth Development/Mentoring

County Area(s) Served: Countywide

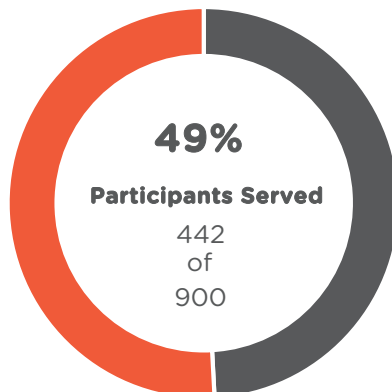
Provider uses an evidence-based model, to create and support mentoring relationships for youth ages 5-18 at risk of academic under-performance and/or juvenile justice involvement. Mentoring occurs in the Community-Based or the School-To-Work program.

HOW MUCH?

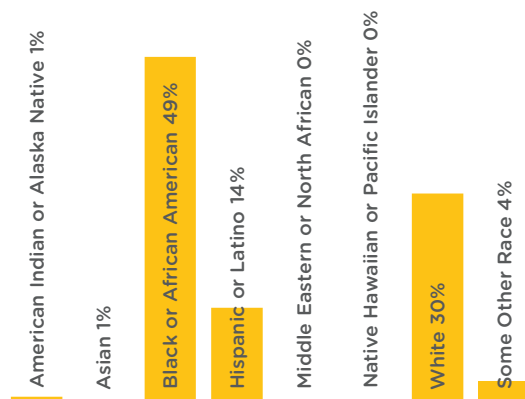
Utilization



Reach



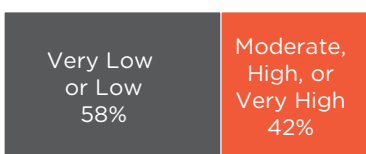
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

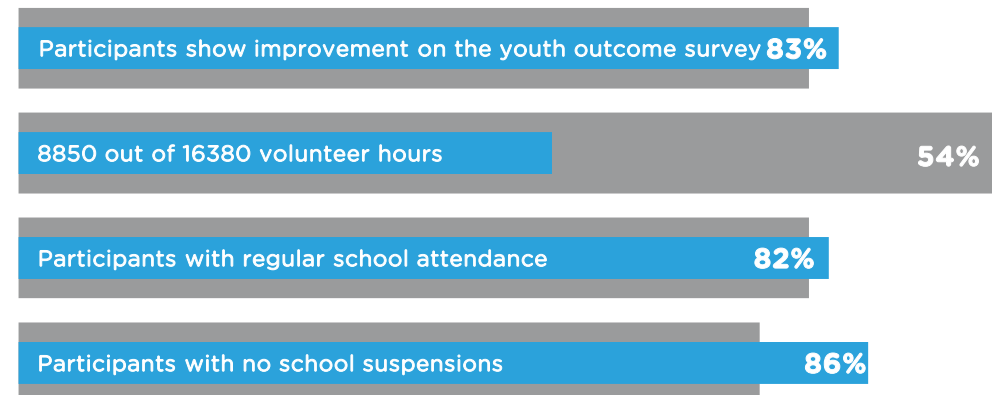
Most Recent Financial Monitoring: No Findings

Provider continued to implement innovative strategies to expand program reach, including enhanced recruitment efforts, increased engagement with sophomores, the introduction of group mentoring, and the development of new partnerships. However, the provider continues to not meet reach targets due to ongoing challenges with volunteer recruitment, which also impacted the achievement of volunteer hour goals. JWB will continue to monitor performance. Despite recruitment barriers, the provider continues to deliver quality and impactful services to participating youth, as evidenced by participant and parent feedback. Technical assistance was provided to help streamline data entry and reporting processes, and the provider has remained actively engaged in addressing these improvements.

BETTER OFF?

Outcomes 3 of 4 key outcomes were **met**.

■ Target ■ Actual



BACKGROUND

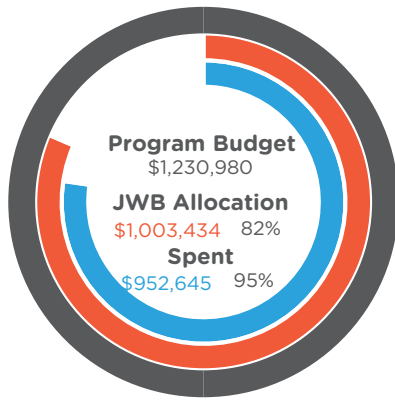
Programming Type: Youth Development/Mentoring

County Area(s) Served: Countywide

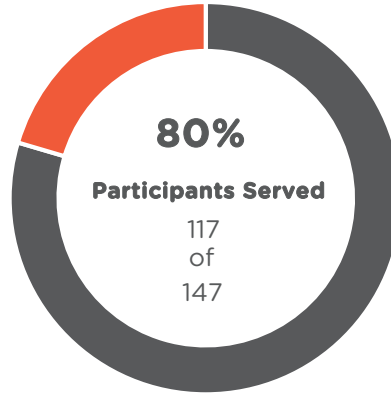
Provider offers extensive services and support for individuals and families with deaf or hard of hearing members. Services include parent and infant activities, youth development, academic support, parent engagement, and community support services.

HOW MUCH?

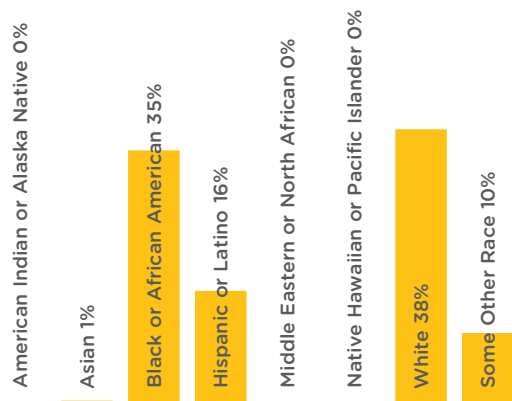
Utilization



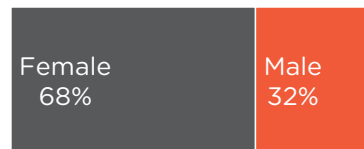
Reach



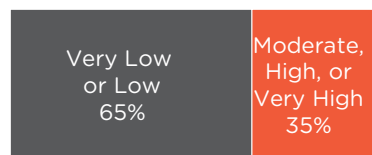
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Minor Findings

Technical Assistance: Programmatic

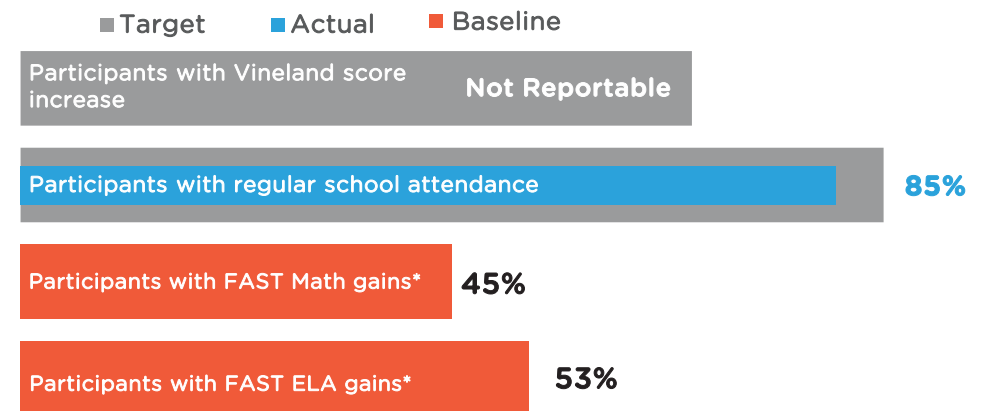
Most Recent Financial Monitoring: Minor Findings

Program monitoring demonstrated quality service delivery, with engaged participants, and expanded programming that supported effective instruction and meaningful community engagement. Participants reported high levels of satisfaction with program activities, staff, and the facility, highlighting positive experiences and strong engagement across both elementary and high school programming

Participant reach and outcomes were impacted due to hurricane damage. The program relocated to the Lealman Exchange where they have expanded classroom capacity and increased outreach. Emerging trends show a rise in youth served by the program with educational exceptionalities, such as multiple diagnoses and higher intensity needs.

BETTER OFF?

Outcomes 0 of 2 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

Programming Type: Youth Development/Mentoring

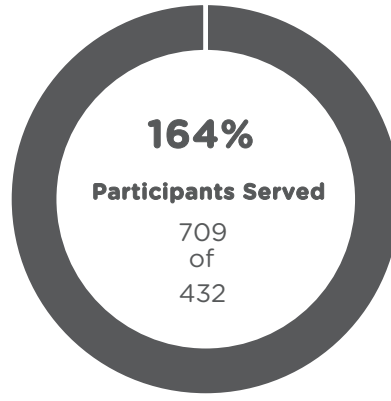
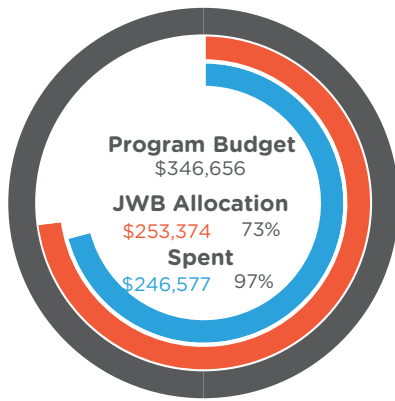
County Area(s) Served: Countywide

Girl Scouts of West Central Florida (GSWCF) offers Girl Scout Leadership Experience to underserved K-12 girls throughout Pinellas County. The program focuses on STEM, life, and entrepreneurship skills while helping girls discover their strengths.

HOW MUCH?

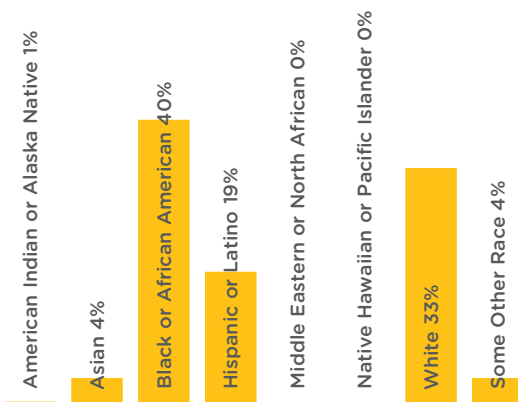
Utilization

Reach



Race

Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Programmatic

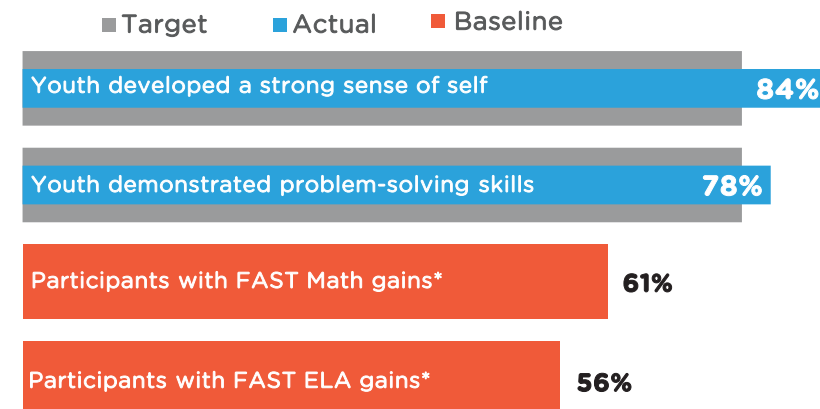
Most Recent Financial Monitoring: Minor Findings

Program monitoring demonstrated positive parent feedback with an emphasis on the confidence, leadership skills and social support the girls are receiving. GSWCF exceeded its enrollment target following a shift to earlier recruitment, allowing participants to engage in services for a longer duration. The program reported that current enrollment levels remain manageable, while achievement of both key outcomes reflects effective implementation by program coordinators in serving more participants than anticipated.

Technical assistance was provided to improve the timeliness and accuracy of data submission. JWB will continue to monitor program reach and capacity to ensure alignment with service levels.

BETTER OFF?

Outcomes 2 of 2 key outcomes were met.



* The Florida Assessment of Student Thinking (FAST) was a baseline measure this year while sufficient data is collected in order to establish a target. Baseline measures are excluded from the key outcomes met count and do not have targets.

BACKGROUND

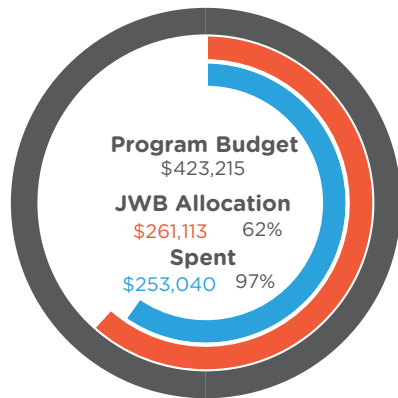
Programming Type: Youth Development/Mentoring

County Area(s) Served: Countywide

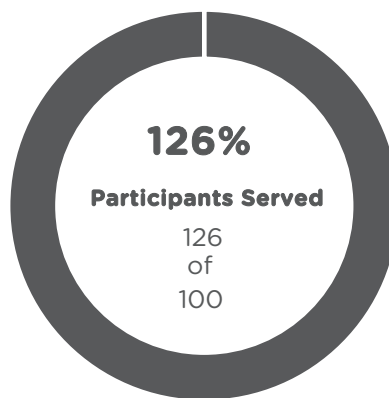
Provider is a comprehensive, co-educational, intergenerational youth development program dedicated to empowering vulnerable youth in grades 6-12 throughout the Clearwater area. The program promotes health and wellness, strengthens self-esteem, and cultivates leadership through mentoring, tutoring, college and career readiness, life skills development, mental and physical wellness support, and culturally enriching experiences.

HOW MUCH?

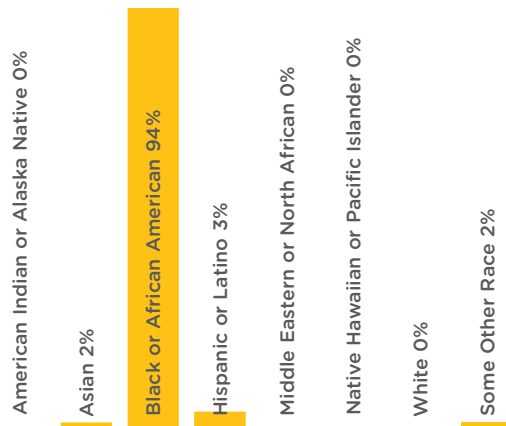
Utilization



Reach



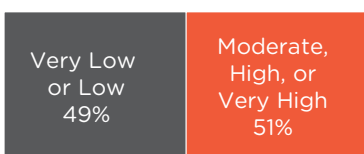
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Administrative, Programmatic

Most Recent Financial Monitoring: Significant Findings

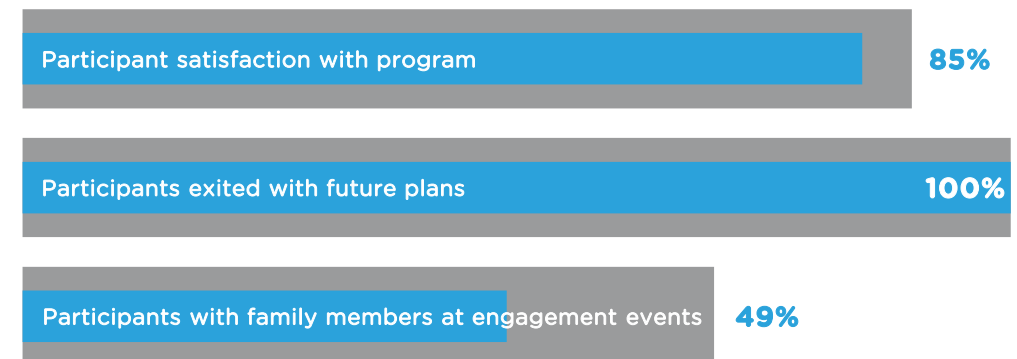
Program monitoring indicated that families were actively engaged in conversations during mental health workshops. Caregivers reported gaining insight into supportive parenting skills, and participants described meaningful connections with mentors. Although the program did not meet its satisfaction survey outcome, this was primarily driven by lower scores in the STEAM domain, which is a smaller component. The program exceeded its reach through targeted outreach efforts and has implemented strategies to further increase family engagement.

A FY24 external audit identified improper recognition of in-kind revenue and expenses. Additionally, the program received a Letter of Non-Compliance in FY25 related to the timeliness of volunteer Level II background screenings. The program has implemented corrective strategies to address this issue.

BETTER OFF?

Outcomes 1 of 3 key outcomes were met.

■ Target ■ Actual



BACKGROUND

Programming Type: Youth Development/Mentoring

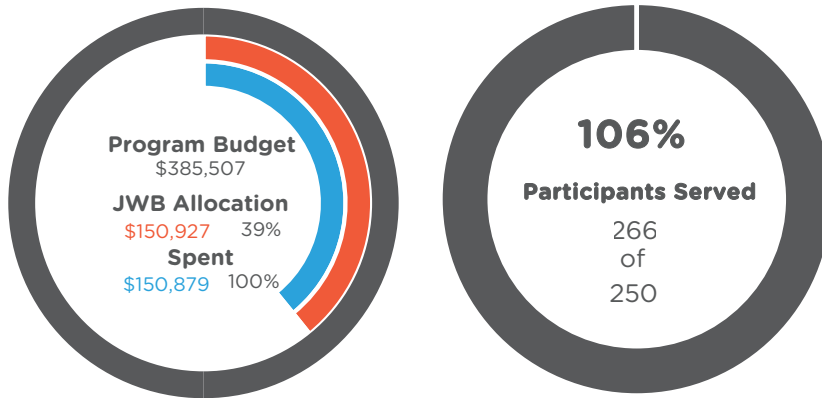
County Area(s) Served: South County

Provider offers workshops, community service projects, tutoring, college and career development, financial literacy, and group activities to 6th-12th graders in south county zip codes. These opportunities reduce high risk behavior, strengthen the family structure, and promote school success.

HOW MUCH?

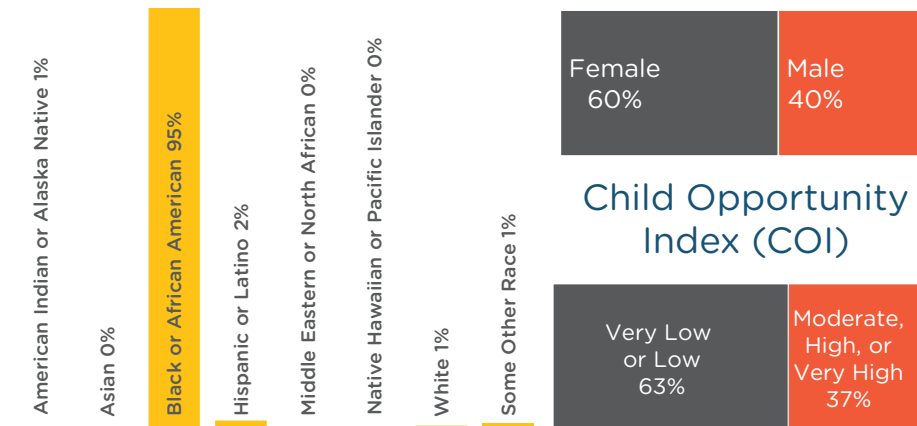
Utilization

Reach



Race

Sex



HOW WELL?

Program Monitoring: Significant Findings

Technical Assistance: Administrative, Programmatic

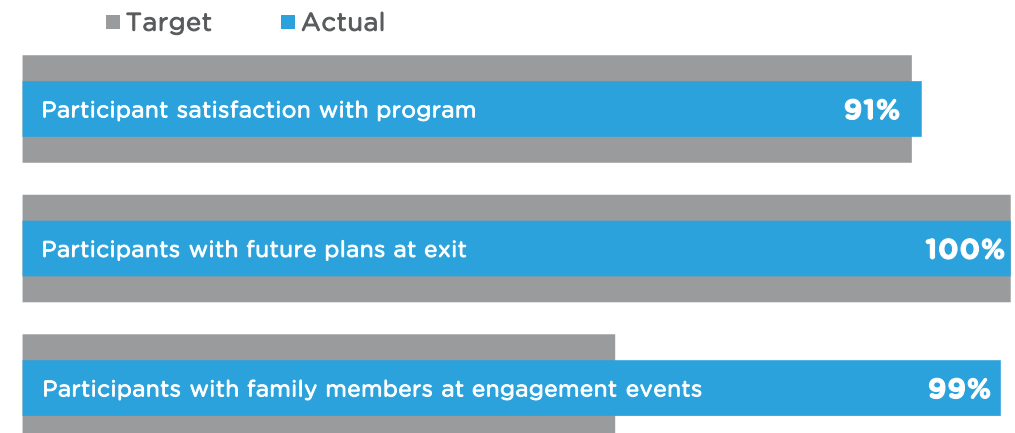
Most Recent Financial Monitoring: Minor Findings

Program observations and events reflected strong youth engagement and positive youth development, including participation in structured empowerment activities, access to mentorship and community leadership, and recognition of academic and extracurricular achievements during the program's anniversary showcase.

Data timeliness was a challenge throughout the fiscal year, limiting the review of some services during monitoring. Due to concerns regarding volunteer background screening, a Special Condition was added to the FY26 agreement requiring screening for all volunteers, regardless of hours served. Technical assistance was provided, and the program is implementing strategies to improve data accuracy and ensure timely background screening.

BETTER OFF?

Outcomes 3 of 3 key outcomes were met.



Youth Employment Program

Boley Centers, Inc. | FY25 | Program Monitoring Report

BACKGROUND

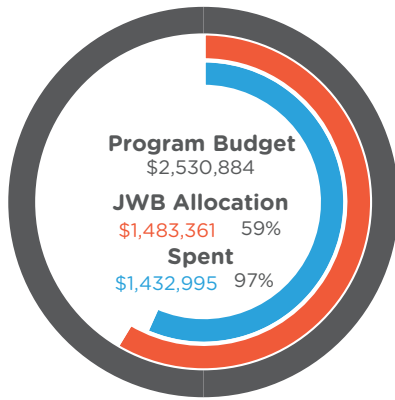
Programming Type: Youth Development/Mentoring

County Area(s) Served: Countywide

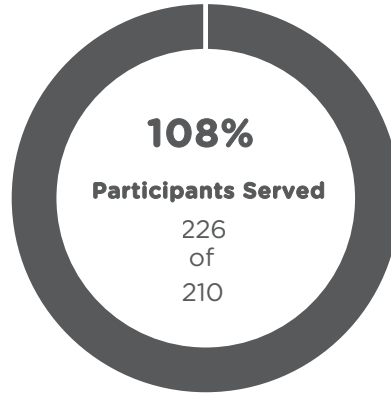
The provider offers year-round employment opportunities for low-income youth, including job development, follow-up services, and support in partnership with families and schools to build success, self-esteem, and social skills.

HOW MUCH?

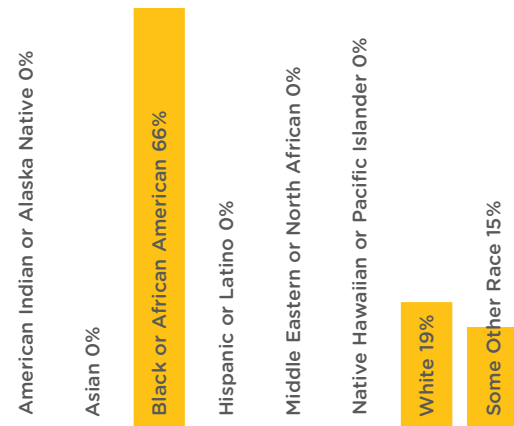
Utilization



Reach



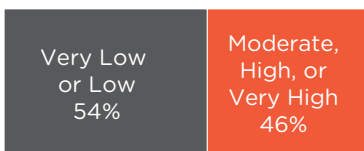
Race



Sex



Child Opportunity Index (COI)



HOW WELL?

Program Monitoring: No Findings

Technical Assistance: Not Applicable

Most Recent Financial Monitoring: Minor Findings

Monitoring demonstrated positive participant feedback, highlighting growth in self-esteem, improved social-skills, confidence, and valuable hands-on job experience. The provider sustained strong community partnerships, ensuring stable intern placements and open communication. Personnel file reviews remained strong and participant file reviews demonstrated improvement with compliance scores.

Performance Measures remained a strength, with program exceeding targets. The unmet measure of average length of stay fell slightly short at 1.4 years out of 2 year target. Reach was exceeded due to ongoing high programmatic performance. Overall, FY25 was marked by strengthened compliance and continued refinement of internal processes.

BETTER OFF?

Outcomes 5 of 6 key outcomes were **met**.

